

# SIGAR

Special Inspector General for  
Afghanistan Reconstruction

SIGAR 20-42 Financial Audit

## Department of the Army's UH-60A Afghanistan Enhanced Phase Maintenance Inspection Program: Audit of Costs Incurred by Support Systems Associates Inc.

**In accordance with legal requirements, SIGAR has redacted certain information deemed proprietary or otherwise sensitive from this report.**



JULY  
2020

# SIGAR

## Special Inspector General for Afghanistan Reconstruction

### WHAT THE AUDIT REVIEWED

On April 12, 2018, Army Contracting Command–Redstone (ACC) awarded a cost-plus-fixed-fee delivery order to Support Systems Associates Inc. (SSAI) to recondition UH-60A helicopters for the Afghan National Air Force under the Afghanistan Enhanced Phase Maintenance Inspection program. SSAI's period of performance for the delivery order extended through February 28, 2019. After eight contract modifications, the delivery order's funding decreased from \$7,192,780 to \$5,321,151.

SIGAR's financial audit, performed by Crowe LLP (Crowe), reviewed ██████████ in costs charged to the award from April 12, 2018, through February 28, 2019. The objectives of the audit were to (1) identify and report on material weaknesses or significant deficiencies in SSAI's internal controls related to the delivery order; (2) identify and report on instances of material noncompliance with the terms of the delivery order and applicable laws and regulations, including any potential fraud or abuse; (3) determine and report on whether SSAI has taken corrective action on prior findings and recommendations; and (4) express an opinion on the fair presentation of SSAI's Special Purpose Financial Statement (SPFS). See Crowe's report for the precise audit objectives.

In contracting with an independent audit firm and drawing from the results of the audit, auditing standards require SIGAR to review the audit work performed. Accordingly, SIGAR oversaw the audit and reviewed its results. Our review disclosed no instances wherein Crowe did not comply, in all material respects, with U.S. generally accepted government auditing standards.

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July 2020

Department of the Army's UH-60A Afghanistan Enhanced Phase Maintenance Inspection Program: Audit of Costs Incurred by Support Systems Associates Inc.

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SIGAR 20-42-FA

### WHAT SIGAR FOUND

Crowe did not find any material weaknesses or significant deficiencies with SSAI's internal controls, or any instances of noncompliance with the terms of the delivery order. Accordingly, Crowe did not report any findings or questioned costs.

Crowe did not identify prior audits that were relevant to SSAI's delivery order.

Crowe issued an unmodified opinion on SSAI's SPFS, noting that it presents fairly, in all material respects, revenues received and costs incurred for the period indicated.

### WHAT SIGAR RECOMMENDS

Crowe did not report any findings specific to the SPFS of the delivery order under review. Therefore, SIGAR is not making any recommendations.



**SIGAR**

Office of the Special Inspector General  
for Afghanistan Reconstruction

July 8, 2020

The Honorable Dr. Mark T. Esper  
Secretary of Defense

The Honorable Ryan D. McCarthy  
Secretary of the Army

General Austin Scott Miller  
Commander, U.S. Forces–Afghanistan and  
Commander, Resolute Support

We contracted with Crowe LLP (Crowe) to audit the costs incurred by Support Systems Associates Inc. (SSAI) under a cost-plus-fixed-fee delivery order in support of the Department of the Army's UH-60A Afghanistan Enhanced Phase Maintenance Inspection program.<sup>1</sup> The objective of the delivery order was to recondition UH-60A helicopters for the Afghan Air Force. Crowe reviewed ██████████ in costs charged to the delivery order from April 12, 2018, through February 28, 2019. Our contract with Crowe required that the audit be performed in accordance with generally accepted government auditing standards issued by the Comptroller General of the United States.

Crowe did not report any findings related to the delivery order under review. Therefore, SIGAR is not making any recommendations.

The results of Crowe's audit are in the attached report. We reviewed Crowe's report and related documentation. Our review, as differentiated from an audit in accordance with U.S. generally accepted government auditing standards, was not intended to enable us to express, and we do not express, an opinion on SSAI's Special Purpose Financial Statement. We also express no opinion on the effectiveness of SSAI's internal control or compliance with the contract, laws, and regulations. Crowe is responsible for the attached auditor's report and the conclusions expressed in it. However, our review disclosed no instances in which Crowe did not comply, in all material respects, with generally accepted government auditing standards issued by the Comptroller General of the United States.

John F. Sopko  
Special Inspector General  
for Afghanistan Reconstruction

(F-181)

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<sup>1</sup> Delivery Order 0044 under Contract W58RGZ-13-D-0047



**Financial Audit of Costs Incurred of the DOD Resources Managed by  
Support Systems Associates, Inc. (SSAI)  
Contract No. W58RGZ-13-D-0047, Delivery Order 0044  
Afghanistan Enhanced Phase Maintenance Inspection (PMI) Program  
Independent Auditor's Report on the Special Purpose Financial Statement  
For the Period April 12, 2018 through February 28, 2019  
(With Independent Auditor's Report Thereon)**

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## TRANSMITTAL LETTER

May 21, 2020

To the Board of Trustees and Executive Director of the Support Systems Associates, Inc.  
709 S Harbor City  
Melbourne, Florida 32901

To the Office of the Special Inspector General for Afghanistan Reconstruction  
2530 Crystal Drive  
Arlington, Virginia 22202


We appreciate the opportunity to provide to you our report regarding the procedures that we have completed during the course of our financial audit of Support Systems Associates, Inc. ("SSAI") of Contract No. W58RGZ-13-D-0047 Delivery Order 0044, for the Period April 12, 2018 through February 28, 2019.

Within the pages that follow, we have provided a brief summary of the work performed. Following the summary, we have incorporated our report on the Special Purpose Financial Statement, report on internal control, and report on compliance. Accordingly, we do not express an opinion on the summary and any information preceding our reports.

When preparing our report, we considered comments, feedback, and interpretations of SSAI, the Special Inspector General for Afghanistan Reconstruction ("SIGAR"), and the Army Contracting Command-Redstone ("ACC") provided both in writing and orally throughout the audit planning, fieldwork, and reporting phases.

Thank you for providing us the opportunity to work with you and to conduct the audit of SSAI's delivery order.

Sincerely,

  
John C. Weber, CPA, Partner  
Crowe LLP

## SUMMARY

### Background

The United States Government, under its strategy to dramatically increase the capabilities of the Afghan Air Force, contracted with Support Systems Associates, Inc. ("SSAI") through the Army Contracting Command - Redstone ("ACC") to refurbish UH-60A helicopters under the Afghanistan Enhanced Phase Maintenance Inspection ("PMI") Program. SSAI was awarded a cost-plus-fixed fee contract to provide overall reconditioning under the PMI program including the transportation, refurbishment, and storage of the aircraft during the reconditioning process. Contract No. W58RGZ-13-D-0047 Delivery Order 0044 was awarded to SSAI on April 12, 2018 in the amount of \$7,192,780, and a final delivery date of February 28, 2019.

Contract No. W58RGZ-13-D-0047 Delivery Order 0044 has been modified 8 times. The table below shows the 8 modifications made directly to Delivery Order 0044.

Modification	Purpose
01	<ul style="list-style-type: none"> <li>To incorporate the revised Statement of Work</li> </ul>
02	<ul style="list-style-type: none"> <li>Administrative Changes</li> <li>Update place of performance.</li> </ul>
03	<ul style="list-style-type: none"> <li>To incorporate Revision 2 of the Statement of Work</li> <li>Increase funding by \$50,000</li> </ul>
04	<ul style="list-style-type: none"> <li>Narrative changes to the delivery order</li> </ul>
05	<ul style="list-style-type: none"> <li>De-obligate funds in the amount of \$94,773.58 from a fixed fee CLIN, and</li> <li>Established two Cost-No-Fee CLIN's for a total \$94,773.58</li> <li>Update FAR 52.222-2, Payment for Overtime Premiums.</li> </ul>
06	<ul style="list-style-type: none"> <li>To extend the delivery dates of multiple CLINs within the Delivery order to February 28, 2019</li> </ul>
07	<ul style="list-style-type: none"> <li>To incorporate Revision 3 of the Statement of Work</li> </ul>
08	<ul style="list-style-type: none"> <li>De-obligate funds \$1,921,629</li> <li>Final authorized amount \$5,321,151</li> </ul>

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## Work Performed

Crowe LLP was engaged by the SIGAR to conduct a financial audit of SSAI's Contract No. W58RGZ-13-D-0047 Delivery Order 0044.

## Audit Objectives Defined by SIGAR

The following audit objectives were defined within the *Performance Work Statement for Financial Audits of Costs Incurred by Organizations Contracted by the U.S. Government for Reconstruction Activities in Afghanistan*:

### **Audit Objective 1 – Special Purpose Financial Statement**

Express an opinion on whether the Special Purpose Financial Statement ("SPFS") for the delivery order presents fairly, in all material respects, revenues received, costs incurred, items directly procured by the U.S. Government, and the balance for the period audited in conformity with the terms of the award and generally accepted accounting principles or other comprehensive basis of accounting.

### **Audit Objective 2 – Internal Controls**

Evaluate and obtain a sufficient understanding of SSAI's internal control related to the delivery order, assess control risk, and identify and report on significant deficiencies, including material internal control weaknesses.

### **Audit Objective 3 – Compliance**

Perform tests to determine whether SSAI complied, in all material respects, with the delivery order and applicable laws and regulations, and identify and report on instances of material noncompliance with terms of the delivery order and applicable laws and regulations, including potential fraud or abuse that may have occurred.

### **Audit Objective 4 – Corrective Action on Prior Findings and Recommendations**

Determine and report on whether SSAI has taken adequate corrective action to address findings and recommendations from previous engagements that could have a material effect on the special purpose financial statement or other financial data significant to the audit objectives.

## Scope

The scope of the audit included the period the period April 12, 2018 through February 28, 2019. The audit was limited to those matters and procedures pertinent to the award that have a direct and material effect on the SPFS and evaluation of the presentation, content, and underlying records of the Statement. The audit included reviewing the financial records that support the Statement to determine if there were material misstatements and if the Statement was presented in the format required by the SIGAR. In addition, the following compliance areas were determined to be direct and material and, as a result, were included within the audit program for detailed evaluation:

- Allowable Activities;
- Allowable Costs;
- Cash Management;
- Equipment and Real Property Management;
- Procurement; and
- Reporting



## **Methodology**

To meet the aforementioned objectives, Crowe completed a series of tests and procedures to audit the Statement, tested compliance and considered the auditee's internal controls over compliance and financial reporting, and determined if adequate corrective action was taken in response to prior audit, assessment, and findings and review comments, as applicable.

For purposes of meeting Audit Objective 1 pertaining to the Statement, transactions were selected from the financial records underlying the Statement and were tested to determine if the transactions were recorded in accordance with the basis of accounting identified by the auditee; were incurred within the period covered by the Statement and are in alignment with specified cutoff dates; and were adequately supported.

With regard to Audit Objective 2 regarding internal control, Crowe conducted interviews and reviewed copies of policies and procedures provided by SSAI to obtain an understanding of the system of internal control established by SSAI. The system of internal control is intended to provide reasonable assurance of achieving reliable financial and performance reporting and compliance with applicable laws and regulations. Crowe corroborated internal controls identified by the auditee and conducted testing of select key controls to understand if they were implemented as designed.

Audit Objective 3 requires that tests be performed to obtain an understanding of the auditee's compliance with requirements applicable to the delivery order. Crowe identified – through review and evaluation of the delivery order executed by and between SSAI and ACC – the criteria against which to test the Statement and supporting financial records and documentation. Using sampling techniques, Crowe selected expenditures, advance requests submitted by SSAI to the Government, procurements, reports, and equipment items for testing. Supporting documentation was provided by the auditee and subsequently evaluated to assess SSAI's compliance.

Regarding Audit Objective 4, Crowe made inquiries of SSAI, SIGAR, and ACC to determine the nature of previous audits, reports or assessments requiring corrective actions. Crowe was informed that no prior audits, reviews, or assessments reports existed . Accordingly, Crowe did not conduct procedures pertaining to prior audit findings.

## **Summary of Results**

Upon completion of Crowe's procedures, Crowe issued an unmodified opinion on the Special Purpose Financial Statement.

Crowe also reported on both SSAI's internal controls over financial reporting and compliance with the applicable laws, rules, regulations, and the terms and conditions of the delivery order. No findings were reported.

Crowe also requested copies of prior audits, reviews, and evaluations pertinent to SSAI's financial performance under this delivery order. Based on Crowe's communications with SSAI, SIGAR, and ACC. There were no previous reports issued. Therefore, Crowe did not conduct additional follow-up.

Whereas no findings were included in Crowe's report, management comments were not obtained from SSAI.

## INDEPENDENT AUDITOR'S REPORT ON THE SPECIAL PURPOSE FINANCIAL STATEMENT

To the Board of Trustees and Executive Director of the Support Systems Associates, Inc.  
709 S Harbor City  
Melbourne, Florida 32901

To the Office of the Special Inspector General for Afghanistan Reconstruction  
2530 Crystal Drive  
Arlington, Virginia 22202

**Report on the Special Purpose Financial Statement**

We have audited the Special Purpose Financial Statement ("the Statement") of Support Systems Associates, Inc. ("SSAI"), and related notes to the Statement, for the period April 12, 2018 through February 28, 2019, with respect to Contract No. W58RGZ-13-D-0047 Delivery Order 0044.

**Management's Responsibility for the Special Purpose Financial Statement**

Management is responsible for the preparation and fair presentation of the Statement in accordance with the requirements specified by the Office of the Special Inspector General for Afghanistan Reconstruction ("SIGAR") and the terms and conditions of Contract No. W58RGZ-13-D-0047 Delivery Order 0044. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the Statement that is free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Special Purpose Financial Statement based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Statement is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the Statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the Statement referred to above presents fairly, in all material respects, the revenues earned, costs incurred, and balance for the indicated period in accordance with the requirements established by the

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Office of the Special Inspector General for Afghanistan Reconstruction and on the basis of presentation and accounting described in Notes 1, 2, 4, and 6.

***Basis of Presentation and Accounting***

We draw attention to Notes 1, 2, 4, and 6 to the Statement, which describe the basis of presentation and accounting. The Statement was prepared by SSAI in accordance with the requirements specified by the Office of the Special Inspector General for Afghanistan Reconstruction and presents those expenditures as permitted under the terms of Contract No. W58RGZ-13-D-0047 Delivery Order 0044, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to comply with the financial reporting provisions of the delivery order referred to above. Our opinion is not modified with respect to this matter.

***Restriction on Use***

This report is intended for the information of SSAI, the Army Contracting Command, and the Office of the Special Inspector General for Afghanistan Reconstruction. Financial information in this report may be privileged. The restrictions of 18 U.S.C. 1905 should be considered before any information is released to the public.

**Report on Other Legal and Regulatory Requirements**

In accordance with *Government Auditing Standards*, we have also issued reports dated May 21, 2020, on our consideration of SSAI's internal controls over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and other matters. The purpose of those reports is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. Those reports are an integral part of an audit performed in accordance with *Government Auditing Standards* in considering SSAI's internal control over financial reporting and compliance.



Crowe LLP

Washington, D.C.  
May 21, 2020

**Support Systems Associates Inc.**  
**Special Purpose Financial Statement**  
**Contract Number W58RGZ-13-D0047, Delivery Order 0044**  
**For the period April 12, 2018 through February 28, 2019**

	Questioned Costs				
	<u>Budget</u>	<u>Actual</u>	<u>Ineligible</u>	<u>Unsupported</u>	<u>Notes</u>
<b>Revenues</b>					
Contract Number W58RGZ13D0047 Delivery Order 0044	\$ 5,321,151	\$ [REDACTED]			
<b>Total Revenue</b>	<u>5,321,151</u>	<u>[REDACTED]</u>			4
<b>Costs Incurred</b>					
Direct Labor	[REDACTED]	[REDACTED]			
Direct Labor Unbillable	-	[REDACTED]			
Direct Material	[REDACTED]	[REDACTED]			
Direct Freight	-	[REDACTED]			
ODC	-	[REDACTED]			
ODC Unbillable	-	[REDACTED]			
Subcontract	[REDACTED]	[REDACTED]			
Subcontract Unbillable	-	[REDACTED]			
OH Burden	-	[REDACTED]			
SMH Burden	-	[REDACTED]			
G&A Burden	-	[REDACTED]			
<b>Total Costs Incurred</b>	<u>5,004,912</u>	<u>[REDACTED]</u>	\$ -	\$ -	
<b>Balance</b>	<u>\$ 316,239</u>	<u>\$ [REDACTED]</u>	\$ -	\$ -	6

The accompanying notes to the Special Purpose Financial Statement are an integral part of this Statement.

SUPPORT SYSTEMS ASSOCIATES, INC  
NOTES TO THE SPECIAL PURPOSE FINANCIAL STATEMENT  
FOR THE PERIOD APRIL 12, 2018, THROUGH FEBRUARY 28, 2019

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**Note 1. Basis of Presentation**

The accompanying Project Status Report in support of the Special Purpose Financial Statement (the "Statement") includes costs incurred under Contract Number W58RGZ-13-D-0047, Delivery Order 0044 for the UH-60A Afghanistan Enhanced Phase Maintenance Inspection Program for the period April 12, 2018 through February 28, 2019. Because the Statement presents only a selected portion of the operations of Support Systems Associates, Inc. ("SSAI"), it is not intended to and does not present the financial position, changes in net assets, or cash flows of SSAI. The information in this Statement is presented in accordance with the requirements specified by the Office of the Special Inspector General for Afghanistan Reconstruction ("SIGAR") and is specific to the aforementioned Federal Contract Number W58RGZ-13-D-0047, Delivery Order 0044.

**Note 2. Basis of Accounting**

Revenues and expenditures reported on the Statement are reported on the accrual based accounting. Expenditures are recognized following the cost principles contained in FAR Part 31.2 and Generally Accepted Accounting Principles (GAAP), wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**Note 3. Foreign Currency Translation Method**

For purposes of preparing the Statement, translations from local currency to United States dollars were not required.

**Note 4. Revenues**

Revenues, on the Statement (which include fee) represent the amount of funds to which SSAI is entitled to receive from the Army Contracting Command for allowable costs incurred under the delivery order during the period of performance.

**Note 5. Costs Incurred by Budget Category**

The budget categories presented and associated amounts reflect the budget line items presented within the final, approved award budget adopted as a component of the Modification 08 to the delivery order dated July 24, 2019.

**Note 6. Balance**

The balance presented on the Statement represents the difference between revenues earned and costs incurred such that an amount greater than \$0 would reflect that revenues have been earned that exceed the costs incurred or charged to the delivery order and an amount less than \$0 would indicate that costs have been incurred but are pending additional evaluation before a final determination of allowability and amount of revenue earned may be made. The positive variance between revenue and costs incurred indicates the amount of fee earned on the Delivery.

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SUPPORT SYSTEMS ASSOCIATES, INC  
NOTES TO THE SPECIAL PURPOSE FINANCIAL STATEMENT  
FOR THE PERIOD APRIL 12, 2018, THROUGH FEBRUARY 28, 2019

**Note 7. Currency**

All amounts presented are shown in U.S. dollars.

**Note 8. Subrecipients (or Grants-Under-Contract)**

No Subrecipients or Grants-Under-Contract

**Note 9. Program Status**

The UH-60A Afghanistan Enhanced Phase Maintenance Inspection Program W58RGZ-13-D-0047, Delivery Order 0044 is complete. The period of performance for the award is concluded on February 28, 2019 as noted in modification number 08 dated July 24, 2019. [REDACTED]

**Note 10. Subsequent Events**

Management has performed an analysis of the activities and transactions subsequent to the period covered by the Statement. Management is disclosing the following events:

- I. Costs incurred prior to the end of the audit period were not booked until March and April of 2019. As SSAI is on the accrual basis of account these costs are included in the Statement.
- II. The Defense Contract Audit Agency ("DCAA") did not provide approved provisional bill rates for fiscal year 2019 until August 2019. The rates were revised and retroactively applied back to Jan 1, 2019.
- III. The delivery order was de-obligated after the audit period end. Modification 8 did not provide the de-obligated funds by cost component. The budget amounts appearing in the Statement is an estimate made by SSAI management to reflect the de-obligation.

Management has performed their analysis through May 21, 2020.

## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL

To the Board of Trustees and Executive Director of the Support Systems Associates, Inc.  
709 S Harbor City  
Melbourne, Florida 32901

To the Office of the Special Inspector General for Afghanistan Reconstruction  
2530 Crystal Drive  
Arlington, Virginia 22202

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the Special Purpose Financial Statement ("the Statement") of Support Systems Associates, Inc. ("SSAI"), and related notes to the Statement, for the period April 12, 2018 through February 28, 2019, with respect to Contract No. W58RGZ-13-D-0047 Delivery Order 0044. We have issued our report thereon dated May 21, 2020.

**Internal Control over Financial Reporting**

SSAI's management is responsible for establishing and maintaining effective internal control. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control policies and procedures. The objectives of internal control are to provide management with reasonable, but not absolute, assurance that the assets are safeguarded against loss from unauthorized use or disposition; transactions are executed in accordance with management's authorization and in accordance with the terms of the delivery order; and transactions are recorded properly to permit the preparation of the Statement in conformity with the basis of presentation described in Notes 1, 2, 4 and 6 to the Statement. Because of inherent limitations in internal control, errors or fraud may nevertheless occur and not be detected. Also, projection of any evaluation of the control structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the Statement for the period for the period April 12, 2018 through February 28, 2019, we considered SSAI's internal controls to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the Statement, but not for the purpose of expressing an opinion on the effectiveness of SSAI's internal control. Accordingly, we do not express an opinion on the effectiveness of SSAI's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Statement will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the second paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control. Accordingly, this communication is not suitable for any other purpose.

### **Restriction on Use**

This report is intended for the information of SSAI, the Department of Defense, and the Office of the Special Inspector General for Afghanistan Reconstruction. Financial information in this report may be privileged. The restrictions of 18 U.S.C. 1905 should be considered before any information is released to the public.



Crowe LLP

Washington, D.C.  
May 21, 2020



## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE

To the Board of Trustees and Executive Director of the Support Systems Associates, Inc.  
709 S Harbor City  
Melbourne, Florida 32901

To the Office of the Special Inspector General for Afghanistan Reconstruction  
2530 Crystal Drive  
Arlington, Virginia 22202

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the Special Purpose Financial Statement ("the Statement") of Support Systems Associates, Inc. ("SSAI"), and related notes to the Statement, for the period April 12, 2018 through February 28, 2019, with respect to Contract No. W58RGZ-13-D-0047 Delivery Order 0044. We have issued our report thereon dated May 21, 2020.

**Management's Responsibility for Compliance**

Compliance with Federal rules, laws, regulations, and the terms and conditions applicable to the awards is the responsibility of the management of SSAI.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Statement is free of material misstatement, we performed tests of compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of compliance and the results of that testing, and not to provide an opinion on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the SSAI's compliance. Accordingly, this communication is not suitable for any other purpose.

**Restriction on Use**

This report is intended for the information of SSAI, the Department of Defense, and the Office of the Special Inspector General for Afghanistan Reconstruction. Financial information in this report may be privileged. The restrictions of 18 U.S.C. 1905 should be considered before any information is released to the public.



Crowe LLP

Washington, D.C.  
May 21, 2020

SUPPORT SYSTEMS ASSOCIATES, INC  
SECTION I: SCHEDULE OF FINDINGS AND QUESTIONED COSTS

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No findings or questioned costs were identified during our audit.

SUPPORT SYSTEMS ASSOCIATES, INC  
SECTION II: SUMMARY SCHEDULE OF PRIOR AUDIT, REVIEW, AND ASSESSMENT FINDINGS

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No prior audit, review, or assessment reports existed to review per discussion with SSAI, SIGAR, and ACC. Accordingly, Crowe did not conduct procedures pertaining to the prior audit findings.

## SIGAR's Mission

The mission of the Special Inspector General for Afghanistan Reconstruction (SIGAR) is to enhance oversight of programs for the reconstruction of Afghanistan by conducting independent and objective audits, inspections, and investigations on the use of taxpayer dollars and related funds. SIGAR works to provide accurate and balanced information, evaluations, analysis, and recommendations to help the U.S. Congress, U.S. agencies, and other decision-makers to make informed oversight, policy, and funding decisions to:

- improve effectiveness of the overall reconstruction strategy and its component programs;
- improve management and accountability over funds administered by U.S. and Afghan agencies and their contractors;
- improve contracting and contract management processes;
- prevent fraud, waste, and abuse; and
- advance U.S. interests in reconstructing Afghanistan.

## Obtaining Copies of SIGAR Reports and Testimonies

To obtain copies of SIGAR documents at no cost, go to SIGAR's Web site ([www.sigar.mil](http://www.sigar.mil)). SIGAR posts all publically released reports, testimonies, and correspondence on its Web site.

## To Report Fraud, Waste, and Abuse in Afghanistan Reconstruction Programs

To help prevent fraud, waste, and abuse by reporting allegations of fraud, waste, abuse, mismanagement, and reprisal, contact SIGAR's hotline:

- Web: [www.sigar.mil/fraud](http://www.sigar.mil/fraud)
- Email: [sigar.pentagon.inv.mbx.hotline@mail.mil](mailto:sigar.pentagon.inv.mbx.hotline@mail.mil)
- Phone Afghanistan: +93 (0) 700-10-7300
- Phone DSN Afghanistan: 318-237-3912 ext. 7303
- Phone International: +1-866-329-8893
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