



## Office of Inspector General

Appalachian Regional Commission

# Audit of Grant Award to Northwest Georgia Regional Commission Grant Number GA-701-G-C12

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Report Prepared by Castro & Co, LLC

Report Number 23-24

August 30, 2023

Appalachian Regional Commission  
Office of Inspector General  
1666 Connecticut Avenue, Suite 718  
Washington, D.C. 20009



# Office of Inspector General

Appalachian Regional Commission

August 30, 2023

TO: Brandon McBride, Executive Director

FROM: Philip M. Heneghan, Inspector General 

SUBJECT: Audit Report 23-24 – Northwest Georgia Regional Commission

This memorandum transmits the Castro & Company, LLC report for the audit of costs charged to grant number GA-701-G-C12 per its agreement with the Appalachian Regional Commission. The objective of the audit was to determine if costs claimed were allowable, allocable, reasonable, and in conformity with the Commission's award terms and conditions and Federal financial assistance requirements. In addition, the audit determined whether the performance measures were reasonable, supported, and fairly represented to the Commission.

Castro & Company, LLC, is responsible for the attached audit report and the conclusions expressed in this report. The auditors did not issue any recommendations in the report. We do not express any opinion on the conclusions presented in the audit report. To fulfill our responsibilities, we:

- Reviewed the approach to and planning of the audit;
- Evaluated the qualifications and independence of the auditors;
- Monitored the progress of the audit at key points;
- Coordinated periodic meetings, as necessary;
- Reviewed the draft and final audit reports; and
- Coordinated the issuance of the audit report.

We thank your staff for the assistance extended to the auditors during this audit. Please contact me at 202-884-7675 if you have any questions regarding the report.



**Appalachian Regional Commission  
Performance Audit Report  
of Grant No. GA-701-G-C12**

**For the period from January 1, 2022 to December 31, 2022  
Awarded to Northwest Georgia Regional Commission**

**Prepared for the Appalachian Regional Commission  
Office of Inspector General**

**August 28, 2023**

**Final Report**

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## Executive Summary

Appalachian Regional Commission  
Office of Inspector General  
1666 Connecticut Avenue, NW; Suite 700  
Washington, DC 20009

Castro & Company, LLC (Castro & Co) conducted a performance audit of Grant Number GA-701-G-C12 awarded by the Appalachian Regional Commission (ARC) to Northwest Georgia Regional Commission (the Grantee or NWGRC) with a grant performance period of January 1, 2022 to December 31, 2022. The audit was conducted at the request of the ARC Office of Inspector General to assist it in its oversight of ARC grant funds.

The objectives of the performance audit were to determine whether: (1) grant funds were managed in accordance with the ARC and Federal grant requirements; (2) grant funds were expended, as provided for in the approved grant budget; (3) internal guidelines, including program (internal) controls, were adequate and operating effectively; (4) accounting and reporting requirements were implemented in accordance with accounting principles generally accepted in the United States of America (or other applicable accounting and reporting requirements); and (5) matching requirements were met.

We determined that the Grantee's financial management, administrative procedures, and related internal controls were adequate to manage the ARC grant funds. There were no findings and recommendations resulting from this performance audit engagement.

We discussed the results of this performance audit with NWGRC's management at the conclusion of our fieldwork.

Castro & Co appreciates the cooperation and assistance received from the Grantee and ARC staff during this performance audit.

*Castro & Company, LLC*

Alexandria, VA  
August 28, 2023

## Background

The Appalachian Regional Commission (ARC) is a regional economic development agency, representing a unique partnership of Federal, state, and local governments. ARC-funded programs are used to support education and job training; health care; water and sewer systems; housing; highway construction; and other essentials of comprehensive economic development. ARC grants are made to a wide range of entities including local development districts, state ARC offices, state and local governments, educational establishments, nonprofit organizations, and for a variety of economic development projects. Castro & Company, LLC (Castro & Co) was contracted by the ARC's Office of Inspector General to perform the audit of Grant No. GA-701-G-C12 awarded to Northwest Georgia Regional Commission (the Grantee or NWGRC) for the grant performance period from January 1, 2022 to December 31, 2022.

ARC awarded Grant No. GA-701-G-C12 to NWGRC to provide funding to establish and expand economic development services in the Grantee's service area and support programs that are consistent with the policy and guidelines for local development districts; including activities and project development related to ARC's Strategic Plan - *Appalachia Envisioned: A New Era of Opportunity, FY 2022 - 2026*.

The period of performance for Grant No. GA-701-G-C12 covered the period from January 1, 2022 to December 31, 2022. The grant agreement provided a budget of \$286,700 in ARC funds and required non-ARC matching funds of \$286,700 for total project costs of \$573,400. The allowable percentage breakout of ARC to non-ARC funding for the project was 50% ARC funds to 50% matching funds.

We obtained the ARC Form SF 425, *Federal Financial Report*, for the period covering January 1, 2022 to December 31, 2022 that identified cumulative total ARC costs of \$286,700 (50%) and non-ARC matching costs of \$286,700 (50%) for a total project cost of \$573,400.

## Objectives, Scope, and Methodology

Castro & Co was engaged by the ARC Office of Inspector General to conduct a performance audit of NWGRC to determine compliance with the requirements of the ARC Grant No. GA-701-G-C12 for the period from January 1, 2022 to December 31, 2022.

The budgeted amounts for the grant are presented in Exhibit A below:

Exhibit A: Schedule of Grant Budget			
Category	Federal Amount	Non-Federal Amount	Total
Personnel	\$ 161,660	\$ 161,660	\$ 323,320
Fringe Benefits	\$ 45,265	\$ 45,265	\$ 90,530
Travel	\$ 4,500	\$ 4,500	\$ 9,000
Equipment	\$ 2,250	\$ 2,250	\$ 4,500
Supplies	\$ 7,544	\$ 7,544	\$ 15,088
Other	\$ 13,750	\$ 13,750	\$ 27,500
Indirect	\$ 51,731	\$ 51,731	\$ 103,462
<b>Total</b>	<b>\$ 286,700</b>	<b>\$ 286,700</b>	<b>\$ 573,400</b>

The objectives of our audit were to determine whether the Grantee used grant funding from the ARC in accordance with its ARC grant agreement and complied with financial management requirements, specifically to determine whether:

- Program funds were managed in accordance with the ARC and Federal grant requirements;
- Grant funds were expended as provided for in the approved grant budget;
- Internal grant guidelines, including program (internal) controls, were adequate and operating effectively;
- Accounting and reporting requirements were implemented in accordance with generally accepted accounting principles (or other applicable accounting and reporting requirements); and
- Matching requirements were met.

The scope of this audit includes those costs addressed in NWGRC's system that specifically apply to ARC such as personnel, fringe benefits, travel, equipment, supplies, indirect, and other costs. We conducted this performance audit from February 2023 to August 2023 in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

The audit was conducted using the applicable requirements contained in Title 2 U. S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the ARC Code, and the Grant Agreement.

To meet the audit objectives, our overall methodology included the following:

- Obtaining an understanding of the Grantee's internal controls and documenting key controls over payroll, cash disbursements, cash receipts, procurement, equipment, and match costs through reviews of policies and procedures, prior audit reports, organization charts, inquiry of NWGRC management and other available documentation, assessing control risk, and determining the extent of testing needed based on the control risk assessment;
- Considering fraud risk through a team fraud brainstorming session and inquiries of NWGRC management about their understanding of the risks of fraud related to grant awards, programs, and controls NWGRC has established to mitigate specific fraud risks, and whether management is aware of any allegations of fraud or suspected fraud;
- Selecting a sample of expenditures based on materiality calculated using Government Accountability Office (GAO)/Council of the Inspectors General on Integrity and Efficiency (CIGIE) Financial Audit Manual (FAM) sections 230.01 through 230.13 and auditing, on a test basis, evidence supporting the grant funds were expended during the grant period, were properly supported, and allowable under both Federal and ARC requirements; and
- Testing match costs to determine whether match requirements were met, were properly supported, and allowable under both Federal and ARC requirements.

## Grantee's Response to Audit Results

Our audit results were discussed with Mr. Boyd Austin, Executive Director, Mr. Joey Cumbie, Director of Finance, Ms. Samantha Bishop, Community & Economic Development Representative and Ms. Julianne Meadows, Director of Regional Planning, for NWGRC during the exit conference on August 21, 2023. NWGRC concurred with our results.

## Summary of Results

Castro & Co's procedures determined NWGRC managed the grant funds in accordance with the ARC and Federal grant requirements. Grant funds were expended, as provided for in the approved grant budget.

NWGRC's financial management, administrative procedures, and internal controls were adequate to account for the funds provided under the ARC grant. The Grantee's internal guidelines, including program (internal) controls, were adequate and operating effectively. We noted the Grantee had written policies and procedures for applicable grant activities, which we considered adequate for administering the grant. Accounting and reporting requirements were implemented in accordance with accounting principles generally accepted in the United States of America (or other applicable accounting and reporting requirements), including ARC requirements.

Additionally, NWGRC had a Single audit performed for the years ended June 30, 2020, June 30, 2021, and June 30, 2022. The audit reports did not have any findings or recommendations related to the management of federal assistance awards.

The Grantee reported a total of \$286,700 in ARC costs and \$286,700 in non-ARC matching costs; therefore, we determined the Grantee met the match requirements as of December 31, 2022. These matching funds were properly supported and allowable under both Federal and ARC requirements.

Exhibit B below presents costs claimed by the NWGRC and costs recommended as a result of the grant audit.

Exhibit B: Schedule of Claimed and Audit Recommended Costs							
Category	Claimed		Questioned Cost		Audit Recommended		
	Federal	Non-Federal	Federal	Non-Federal	Federal	Non-Federal	Total
Personnel	\$ 161,660	\$ 93,334	\$ -	\$ -	\$ 161,660	\$ 93,334	\$ 254,994
Fringe Benefits	\$ 45,265	\$ 45,370	\$ -	\$ -	\$ 45,265	\$ 45,370	\$ 90,635
Travel	\$ 4,500	\$ 2,298	\$ -	\$ -	\$ 4,500	\$ 2,298	\$ 6,798
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 3,677	\$ -	\$ -	\$ -	\$ 3,677	\$ -	\$ 3,677
Other <sup>1</sup>	\$ 19,867	\$ 100,651	\$ -	\$ -	\$ 19,867	\$ 100,651	\$ 120,518
Indirect	\$ 51,731	\$ 45,047	\$ -	\$ -	\$ 51,731	\$ 45,047	\$ 96,778
<b>Total</b>	<b>\$ 286,700</b>	<b>\$ 286,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 286,700</b>	<b>\$ 286,700</b>	<b>\$ 573,400</b>

<sup>1</sup> Total costs incurred for Other costs exceeded the budget by \$6,117; however, the amount does not exceed \$57,340 or ten percent of the project's total approved budget. Therefore, prior ARC approval was not required.