



MEMORANDUM

DATE: July 23, 2020

TO: USAID/Management/Office of Acquisition and Assistance/Cost, Audit and Support Division, Acting Supervisory Auditor, Eleanor C. Jefferson

FROM: Director of External Financial Audits Division (IG/A/EFA), David A. McNeil /s/

SUBJECT: Examination of Costs Claimed for Incurred Cost Rate Proposal and Related Books and Records for Reimbursement by Kruger A/S for the Fiscal Years Ended December 31, 2016 and 2017 (3-000-20-059-1)

This memorandum transmits the final examination report on Kruger A/S (Kruger) on an in-scope subcontract for the fiscal years ended December 31, 2016, and 2017. The U.S. Agency for International Development (USAID) Office of Acquisition and Assistance, Cost, Audit and Support Division contracted with the independent certified public accounting firm Booth Management Consulting, LLC to conduct the examination. The audit firm stated that it performed its examination in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in generally accepted government auditing standards. The audit firm is responsible for the enclosed report and the conclusions expressed in it. We do not express an opinion on whether the costs claimed by Kruger on the in-scope subcontract for the fiscal years ended December 31, 2016, and 2017 are allowable, allocable, and reasonable in accordance with contract terms; Part 31 of the Federal Acquisition Regulation (FAR); Agency for International Development Acquisition Regulation (AIDAR); Department of State Standardized Regulation (DSSR); and 2 Code of Federal Regulations (CFR) 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as applicable.¹

The examination objective was to express an opinion on whether the costs claimed by Kruger on an in-scope subcontract for the fiscal years ended December 31, 2016, and 2017 are

¹ We reviewed the audit firm's report for conformity with professional reporting standards. Our desk reviews are typically performed to identify any items needing clarification or issues requiring management attention. Desk reviews are limited to review of the audit report itself and excludes review of the auditor's supporting working papers; they are not designed to enable us to directly evaluate the quality of the audit performed.

allowable, allocable, and reasonable in accordance with contract terms; Part 31 of the FAR; AIDAR; DSSR; and 2 CFR 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as applicable. To answer the examination objective, the audit firm designed its testing procedures to evaluate the internal control environment surrounding Kruger's subgrantee management process and to determine whether Kruger had adequate controls in place for monitoring subcontract costs; however, during the audit firm's planning it became aware that Kruger did not use any subgrantees for this project. Its examination included performing a reconciliation between the adjusted total costs booked to date and the cumulative amount billed, by contract, for the fiscal years ended December 31, 2016, and 2017, and reporting any over/under-billings. The audit firm examined USAID incurred costs of \$856,128 for the fiscal years ended December 31, 2016, and 2017.

The audit firm expressed an unqualified opinion that costs claimed by Kruger on in-scope subcontract for the fiscal years ended December 31, 2016 and 2017 are allowable, allocable, and reasonable as determined by its examination in accordance with contract terms; Part 31 of the FAR; AIDAR; DSSR; and 2 CFR 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as applicable. The audit firm did not question any costs. The audit firm did not identify any findings that are required to be reported under generally accepted government auditing standards.

We appreciate the assistance extended during the engagement.

OIG does not routinely distribute independent public accounting reports beyond the immediate addressees because a high percentage of these reports contain information restricted from release under the Trade Secrets Act, 18 U.S.C. 1905 and Freedom of Information Act Exemption Four, 5 U.S.C. 552(b)(4) ("commercial or financial information obtained from a person that is privileged or confidential").