















# **Audit Report**



OIG-19-043

# FINANCIAL MANAGEMENT

Report on the Bureau of the Fiscal Service Administrative Resource Center's Description of its Financial Management Services and the Suitability of the Design and Operating Effectiveness of its Controls for the Period July 1, 2018 to June 30, 2019

August 30, 2019

Office of Inspector General Department of the Treasury





# DEPARTMENT OF THE TREASURY WASHINGTON, D.C. 20220

August 30, 2019

# MEMORANDUM FOR TIMOTHY E. GRIBBEN, COMMISSIONER BUREAU OF THE FISCAL SERVICE

FROM: James Hodge /s/

Director, Financial Audit

**SUBJECT:** Report on the Bureau of the Fiscal Service Administrative

Resource Center's Description of its Financial Management Services and the Suitability of the Design and Operating Effectiveness of its Controls for the Period July 1, 2018

to June 30, 2019

I am pleased to transmit the attached subject report. Under a contract monitored by our office, KPMG LLP (KPMG), an independent certified public accounting firm, examined the Bureau of the Fiscal Service Administrative Resource Center's (ARC) description of its financial management services (accounting, procurement, and human resources processing, general computer, and monitoring controls); and the suitability of the design and operating effectiveness of these controls. This report includes management's description of ARC's system, management's written assertion, and KPMG's independent service auditor's report. The contract required that the examination be performed in accordance with generally accepted government auditing standards and the American Institute of Certified Public Accountants' Statement on Standards for Attestation Engagements Number 18, *Attestation Standards: Clarification and Recodification*.

In its examination, KPMG found in all material respects:

 the description fairly presents financial management services that were designed and implemented throughout the period July 1, 2018 to June 30, 2019;

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- the controls related to the control objectives stated in the description were suitably designed to provide reasonable assurance that the control objectives would be achieved if the controls operated effectively throughout the period July 1, 2018 to June 30, 2019, and subservice organizations and Customer Agencies applied the complementary controls assumed in the design of ARC's controls throughout the period July 1, 2018 to June 30, 2019; and
- the controls operated effectively to provide reasonable assurance that the
  control objectives stated in the description were achieved throughout the
  period July 1, 2018 to June 30, 2019 if complementary subservice
  organization and Customer Agency controls, assumed in the design of ARC's
  controls, operated effectively throughout the period July 1, 2018 to June 30,
  2019.

In connection with the contract, we reviewed KPMG's report and related documentation and inquired of its representatives. Our review, as differentiated from an examination in accordance with generally accepted government auditing standards, was not intended to enable us to express, and we do not express, an opinion on ARC's description of controls, the suitability of the design of these controls and the operating effectiveness of controls tested. KPMG is responsible for the attached independent service auditors' report dated August 30, 2019, and the conclusions expressed therein. However, our review disclosed no instances where KPMG did not comply, in all material respects, with generally accepted government auditing standards.

Should you have any questions, please contact me at (202) 927-0009, or a member of your staff may contact Mark S. Levitt, Manager, Financial Audit, at (202) 927-5076.

Attachment

**Department of the Treasury Bureau of the Fiscal Service** 

Administrative Resource Center Financial Management Services Accounting, Procurement, and Human Resources Processing, General Computer and Monitoring Controls

Report on Administrative Resource Center's Description of Its Financial Management Services and the Suitability of the Design and Operating Effectiveness of Its Controls

For the Period July 1, 2018 to June 30, 2019

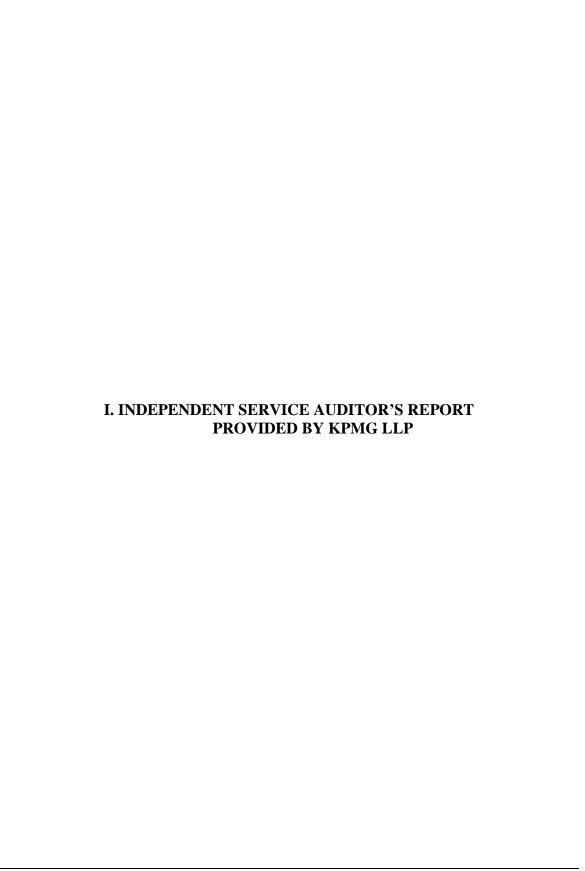
# DEPARTMENT OF THE TREASURY BUREAU OF THE FISCAL SERVICE ADMINISTRATIVE RESOURCE CENTER FINANCIAL MANAGEMENT SERVICES

# REPORT ON ADMINISTRATIVE RESOURCE CENTER'S DESCRIPTION OF ITS FINANCIAL MANAGEMENT SERVICES AND THE SUITABILITY OF THE DESIGN AND OPERATING EFFECTIVENESS OF ITS CONTROLS

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KPMG LLP Suite 900 8350 Broad Street McLean, VA 22102

#### **Independent Service Auditor's Report**

Inspector General (Acting), Department of the Treasury Deputy Commissioner, Fiscal Accounting and Shared Services:

#### Scope

We have examined Bureau of the Fiscal Service's (Fiscal Service's) Administrative Resource Center's (ARC's) description of its financial management services (accounting, procurement, and human resources processing, general computer, and monitoring controls) used for processing Customer Agencies' transactions throughout the period July 1, 2018 to June 30, 2019 (the "description") and the suitability of the design and operating effectiveness of the controls included in the description to achieve the related control objectives stated in the description, based on the criteria identified in "ARC's Assertion" (the "assertion"). The controls and control objectives included in the description are those that management of ARC believes are likely to be relevant to Customer Agencies' internal control over financial management services that are not likely to be relevant to Customer Agencies' internal control over financial reporting.

The information included in Section V "Other Information Provided by Administrative Resource Center" is presented by management of ARC to provide additional information and is not a part of ARC's description of its system made available to Customer Agencies during the period July 1, 2018 to June 30, 2019. Information about ARC's contingency planning has not been subjected to the procedures applied in the examination of the description of financial management services and of the suitability of the design and operating effectiveness of controls to achieve the related control objectives stated in the description of financial management services and, accordingly, we express no opinion upon it.

ARC uses subservice organizations identified in Section III to perform some of the services provided to Customer Agencies that are likely to be relevant to those Customer Agencies' internal control over financial reporting. The description includes only the control objectives and related controls of ARC and excludes the control objectives and related controls of the subservice organizations. The description also indicates that certain control objectives specified by ARC can be achieved only if complementary subservice organization controls assumed in the design of ARC's controls are suitably designed and operating effectively, along with the related controls at ARC. Our examination did not extend to controls of the subservice organizations and we have not evaluated the suitability of the design or operating effectiveness of such complementary subservice organization controls.

The description indicates that certain control objectives specified in the description can be achieved only if complementary Customer Agency controls assumed in the design of ARC's controls are suitably designed and operating effectively, along with related controls at ARC. Our examination did not extend to such complementary Customer Agency controls, and we have not evaluated the suitability of the design or operating effectiveness of such complementary Customer Agencies controls.



#### Service organization's responsibilities

In Section II, ARC has provided an assertion about the fairness of the presentation of the description and suitability of the design and operating effectiveness of the controls to achieve the related control objectives stated in the description. ARC is responsible for preparing the description and its assertion, including the completeness, accuracy, and method of presentation of the description and assertion, providing the services covered by the description, specifying the control objectives and stating them in the description, identifying the risks that threaten the achievement of the control objectives, selecting the criteria stated in the assertion, and designing, implementing, and documenting controls that are suitably designed and operating effectively to achieve the related control objectives stated in the description.

#### Service auditor's responsibilities

Our responsibility is to express an opinion on the fairness of the presentation of the description and on the suitability of the design and operating effectiveness of the controls to achieve the related control objectives stated in the description, based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants (AICPA) and applicable Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether, in all material respects, based on the criteria in management's assertion, the description is fairly presented and the controls were suitably designed and operating effectively to achieve the related control objectives stated in the description throughout the period July 1, 2018 to June 30, 2019. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

An examination of a description of a service organization's system and the suitability of the design and operating effectiveness of controls involves:

- performing procedures to obtain evidence about the fairness of the presentation of the description and the suitability of the design and operating effectiveness of the controls to achieve the related control objectives stated in the description, based on the criteria in management's assertion;
- assessing the risks that the description is not fairly presented and that the controls were not suitably designed or operating effectively to achieve the related control objectives stated in the description;
- testing the operating effectiveness of those controls that management considers necessary to provide reasonable assurance that the related control objectives stated in the description were achieved; and
- evaluating the overall presentation of the description, suitability of the control objectives stated in the description, and suitability of the criteria specified by the service organization in its assertion.

# Inherent limitations

The description is prepared to meet the common needs of a broad range of Customer Agencies and their auditors who audit and report on Customer Agencies' financial statements and may not, therefore, include every aspect of financial management services that each individual Customer Agency may consider important in its own particular environment. Because of their nature, controls at a service organization may not prevent, or detect and correct, all misstatements in processing or reporting transactions. Also, the projection to the future of any evaluation of the fairness of the presentation of the description, or conclusions about the suitability of the design or operating effectiveness of the controls to achieve the related control objectives stated in the description is subject to the risk that controls at a service organization may become ineffective.



#### Description of tests of controls

The specific controls tested and the nature, timing, and results of those tests are listed in Section IV.

#### **Opinion**

In our opinion, in all material respects, based on the criteria described in ARC's assertion:

- a. the description fairly presents financial management services that were designed and implemented throughout the period July 1, 2018 to June 30, 2019;
- b. the controls related to the control objectives stated in the description were suitably designed to provide reasonable assurance that the control objectives would be achieved if the controls operated effectively throughout the period July 1, 2018 to June 30, 2019, and subservice organizations and Customer Agencies applied the complementary controls assumed in the design of ARC's controls throughout the period July 1, 2018 to June 30, 2019; and
- c. the controls operated effectively to provide reasonable assurance that the control objectives stated in the description were achieved throughout the period July 1, 2018 to June 30, 2019 if complementary subservice organization and Customer Agency controls, assumed in the design of ARC's controls, operated effectively throughout the period July 1, 2018 to June 30, 2019.

#### Restricted use

This report, including the description of tests of controls and results thereof in Section IV, is intended solely for the information and use of management of ARC, Customer Agencies of ARC's financial management services during some or all of the period July 1, 2018 to June 30, 2019, and their auditors who audit and report on such Customer Agencies' financial statements or internal control over financial reporting and have a sufficient understanding to consider it, along with other information, including information about controls implemented by Customer Agencies themselves, when assessing the risks of material misstatement of Customer Agencies' financial statements. This report is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

August 30, 2019 McLean, Virginia





#### DEPARTMENT OF THE TREASURY BUREAU OF THE FISCAL SERVICE WASHINGTON, DC 20227

August 30, 2019

#### **Administrative Resource Center's Assertion**

We have prepared the description of the Bureau of the Fiscal Service's Administrative Resource Center's (ARC's) description of its financial management services (accounting, procurement and human resources processing, general computer, and monitoring controls) used for processing Customer Agencies' transactions throughout the period July 1, 2018 to June 30, 2019 during some or all of the period July 1, 2018 to June 30, 2019, and their auditors who audit and report on such Customer Agencies' financial statements or internal control over financial reporting and have a sufficient understanding to consider it, along with other information, including information about controls implemented by subservice organizations and Customer Agencies of the system themselves, when assessing the risks of material misstatement of Customer Agencies' financial statements.

ARC uses subservice organizations for some of its application processing. In section III a list of subservice organizations and the services provided to ARC are included. The description includes only ARC's control objectives and related controls and excludes the control objectives and related controls of the subservice organization(s). The description also indicates that certain control objectives specified in the description can be achieved only if complementary subservice organization controls assumed in the design of our controls are suitably designed and operating effectively along with the related controls at ARC. The description does not extend to controls of the subservice organization.

The description indicates that certain control objectives specified in the description can be achieved only if complementary Customer Agency controls assumed in the design of ARC's controls are suitably designed and operating effectively, along with related controls at ARC. The description does not extend to controls of the Customer Agencies.

We confirm, to the best of our knowledge and belief, that

- the description fairly presents the financial management services made available Customer Agencies of the system during some or all of the period July 1, 2018 to June 30, 2019 for processing their transactions as it relates to controls that are likely to be relevant to Customer Agencies' internal control over financial reporting. The criteria we used in making this assertion were that the description
  - presents how the system made available to Customer Agencies was designed and implemented to process relevant Customer Agency transactions, including, if applicable,
    - the types of services provided, including, as appropriate, the classes of transactions processed.

- (2) the procedures, within both automated and manual systems, by which those services are provided, including, as appropriate, procedures by which transactions are initiated, authorized, recorded, processed, corrected as necessary, and transferred to the reports and other information prepared for Customer Agencies of the system.
- (3) the information used in the performance of the procedures, including, if applicable, related accounting records, whether electronic or manual, and supporting information involved in initiating, authorizing, recording, processing, and reporting transactions; this includes the correction of incorrect information and how information is transferred to the reports and other information prepared for Customer Agencies.
- (4) how the system captures and addresses significant events and conditions other than transactions.
- (5) the process used to prepare reports and other information for Customer Agencies;
- (6) services performed by a subservice organization, if any, including whether the carve-out method or the inclusive method has been used in relation to them.
- (7) the specified control objectives and controls designed to achieve those objectives, including, as applicable, complementary Customer Agency controls and complementary subservice organization controls assumed in the design of the service organization's controls.
- (8) other aspects of our control environment, risk assessment process, information and communications (including the related business processes), control activities and monitoring activities that are relevant to the services provided.
- iii includes relevant details of changes to ARC's system during the period covered by the description.
- iii does not omit or distort information relevant to ARC's system, while acknowledging that the description is prepared to meet the common needs of a broad range of Customer Agencies of the system and their auditors, and may not, therefore, include every aspect of the financial management services that each individual Customer Agency of the system and its auditor may consider important in its own particular environment.

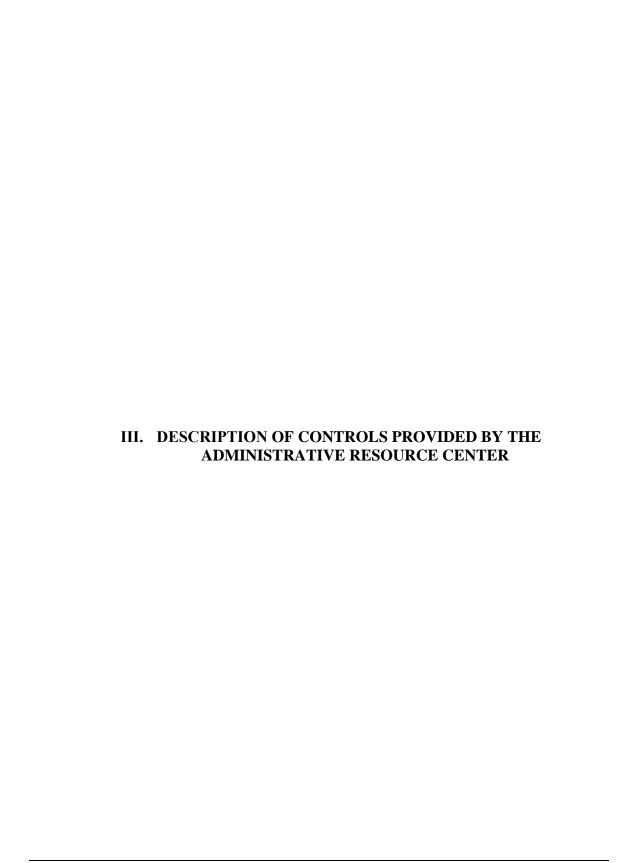
- b the controls related to the control objectives stated in the description were suitably designed and operating effectively throughout the period July 1, 2018 to June 30, 2019 to achieve those control objectives if subservice organizations and Customer Agencies applied the complementary controls assumed in the design of ARC's controls throughout the period July 1, 2018 to June 30, 2019. The criteria we used in making this assertion were that
  - the risks that threaten the achievement of the control objectives stated in the description have been identified by management of ARC.
  - the controls identified in the description would, if operating effectively, provide reasonable assurance that those risks would not prevent the control objectives stated in the description from being achieved.
  - iii. the controls were consistently applied as designed, including whether manual controls were applied by individuals who have the appropriate competence and authority.

Sincerely,

Matthew J. Miller

Deputy Commissioner,

Fiscal Accounting and Shared Services



### **OVERVIEW OF OPERATIONS**

The Administrative Resource Center (ARC) is a component of the Bureau of the Fiscal Service (Fiscal Service). Fiscal Service's ARC has been a member of the Treasury Franchise Fund (TFF) since August 1998. The TFF was established by Public Law (P.L.) 104-208 and was made permanent by P.L. 108-447. ARC provides financial management and other administrative support services on a competitive, fee-for-service, and full-cost basis. ARC's mission is to aid in improving overall government effectiveness by delivering responsive and cost effective administrative support to its customer agencies; thereby, improving their ability to effectively discharge their mission.

As of June 30, 2019, ARC provided financial management services to approximately 43 customer agencies. Financial management services include accounting, budgeting, reporting, travel, procurement, human resources and systems support and platform services.

ARC divisions, branches, human resources, and the financial management services provide the following:

Agency Payable and Receivable Division (APRD)	Services Provided
Accounts Payable Branch (APB)	Document Processing Reporting Services
Accounts Receivable Branch (ARB)	Document Processing Reporting Services Debt Collection Services Treasury Report on Receivables Reporting
Transaction Management Division (TMD)	Services Provided
Agency Intragovernmental Branch (AIB)	Provides Intragovernmental Business Services for Customer Agencies
Pensions, Grants and Loans Branch (PGL)	Provides Pension, Grants, and Loans Activity Services for Customer Agencies
Payroll, Vendors, and Cards Branch (PVC)	Supplier Table Update and Maintenance Record and Reconcile Payroll 1099 Reporting Purchase Card Processing
<b>Funds Management Division (FMD)</b>	Services Provided
Funds Management Branch (FMB)	Document Processing Reporting Services
Agency Cash Branch (ACB)	Provides Cash Related Services for Customer Agencies Disbursements to Non-federal Entities Check Scanning Services Fund Balance with Treasury Reconciliation Accounting Services
Budget Execution Branch (BEB)	Accounting Services Reporting Services Budget Services

Agency Reporting and Analysis Division (ARAD)

Reporting and Analysis Branch 1 (RAB1)

Reporting and Analysis Branch 2 (RAB2)

Reporting and Analysis Branch 3 (RAB3)

**Operations Support Division (OSD)** 

Service Desk Branch (SDB)

User Support Branch (USB)

Operations Support Branch 1 (OSB1)

Systems and Project Support Division (SPSD)

Business Liaison Branch (BLB) Project Support Branch 1 (PSB1)

Development Support Branch (DSB)

Security and Compliance Branch (SCB)

**Travel Services Division (TSD)** 

Relocation Services Branch (RSB)

Temporary Duty Services Branch (TDSB)

**Human Resources Operation Division (HROD)** 

Payroll and Processing Branch (PPB)

Workforce Relations Branch (WRB) Employee Benefits Branch (EBB) Business Systems Branch (BSB) **Services Provided** 

Reporting, Analysis, and Audit Support Services

for Customer Agencies

Reporting, Analysis, and Audit Support Services

for Customer Agencies

Reporting, Analysis, and Audit Support Services

for Customer Agencies

**Services Provided** 

Financial Management System Support and

Training

Financial Management System Support and

**Training** 

Operate and Maintain Financial Management

Systems

**Services Provided** 

**Internal Project Support Services** 

Application Development, Analysis, and Project

**Management Services** 

Application Development, Analysis, and Project

**Management Services** 

Security and Compliance Related Services

**Services Provided** 

Operate and Maintain moveLINQ

Record and process relocations

Tax Reporting

Civilian & commissioned relocation services

Operate and Maintain E-Gov Travel Services

(ETS) systems: SAP Concur (ConcurGov)

ETS Training Services Document Processing

Transaction Processing

**Services Provided** 

Processes and monitors personnel payroll

transactions

Processes and monitors personnel actions

Processes and monitors personnel benefit actions

HR Business System Support Services

# Division of Procurement Services (DPS)<sup>1</sup>

Treasury Acquisitions Brach (TAB)
Fiscal Service Acquisitions Branch (FSAB)
Non-Treasury Acquisitions Branch (NTAB)

# **Employment Services Division (ESD)**

Classification and Enterprise Support Branch (CESB)
Staff Acquisition Branch (SAB)

# **Services Provided**

Acquisition Services Acquisition Services Acquisition Services

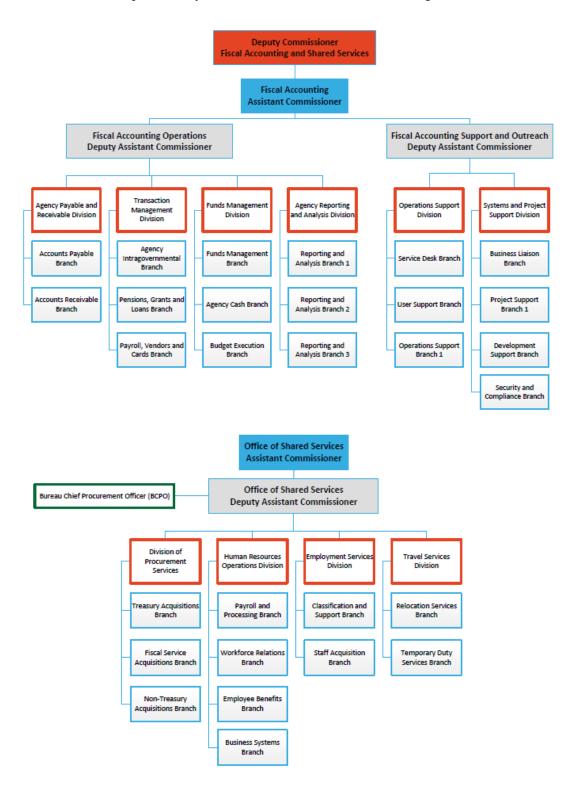
# **Services Provided**

**Position Classification Services** 

**Staff Acquisition Services** 

<sup>&</sup>lt;sup>1</sup> The Division of Procurement Services changed their organizational structure on May 12, 2019. Prior to May 12, 2019 there were two branches: Administrative Branch and Purchasing Branch.

These services are provided by the divisions as shown in the ARC organizational chart below:



Accounting Services (provided by Agency Payable and Receivable Division, Transaction Management Division, Funds Management Division, and Agency Reporting and Analysis Division)

Accounting Services consists of the following:

- Recording financial transactions in Oracle Federal Financials (Oracle), including appropriation, apportionment, allocations, revenue agreements, accounts receivable, collections, commitments, obligations, accruals, accounts payable, disbursements, and journal entries.
- Examining and processing vendor and other employee payments.
- Examining and processing revenue and other collections.
- Managing and verifying general ledger transactions in the core accounting system.

To maximize efficiencies and enhance customer satisfaction, ARC has developed financial management service guidelines for customer agencies. The guidelines are available to customers via ARC's customer websites. The guidelines provide accounting service overviews, links to regulations and data submission requirements for the various types of services and accounting transactions that ARC processes.

Prior to providing accounting services, ARC meets with customer agencies to learn and understand the authorizing legislation and mission. This enables ARC to assist agencies in defining their accounting needs and to ensure that the accounting services provided comply with applicable regulations and are able to meet their internal and external reporting needs.

ARC's automated accounting systems provide for budgeting and funds control at various organizational and expenditure levels. The levels used are established based on the customer agency's authorizing legislation, apportionment level, or their request to control funds at a lower level than required by law.

ARC offers commitment accounting to customer agencies to better enable them to monitor and control their funds availability. When applicable, ARC sets aside funds that are available for obligation based on an approved purchase requisition (PR). In the event that the actual order amount is greater than the approved purchase request amount, a modification to the PR is required unless overage tolerances have been pre-approved by the customer agency.

ARC records obligations based on fully executed purchase orders, contracts, training orders or interagency agreements. Recording the obligations in the accounting system sets aside funds to ensure that funds are available to pay for the goods or services when provided and billed by suppliers. All obligations must be approved for funds availability prior to issuance. This is generally done through processing a PR, but is the responsibility of the customer agency if they elect not to have commitment accounting services. In the event that the invoice amount is greater than the obligated amount, a modification is required unless overage tolerances have been pre-approved by the customer agency.

Customer agencies are required to notify ARC when goods/services have been received but not invoiced by the supplier at the end of a reporting period. Based on the information received, ARC records expense accruals in the accounting system. The notification process is established at the customer agency level and can include submitting receiving reports or schedules that detail the items to be accrued.

ARC processes and/or records all customer agency disbursements. These include supplier invoices, purchase card payments, Intragovernmental Payment and Collection (IPAC) transactions, employee travel reimbursements, and employee payroll.

The preferred approach for payment of qualifying supplier goods/services is the government's purchase card program. Customer agencies are encouraged to obtain and use a government purchase card to the greatest extent possible and they are encouraged to participate in ARC's purchase card program and use Citibank's CitiDirect system. CitiDirect allows customer agency cardholders and certifying officers to electronically reconcile, route, approve, and submit the purchase card statement to ARC for payment.

Generally, ARC customer agencies use three methods of receiving and monitoring the status of supplier invoices. The preferred method, due to efficiencies in processing and approvals from electronic workflow, requires that supplier invoices be submitted via the Invoice Processing Platform (IPP). The vendor submits an invoice through IPP and the invoice is routed to the invoice approver designated on the purchase order. In the second method, when invoices are submitted directly to ARC, ARC has controls that ensure that all invoices are logged with the date received, are forwarded to the customer agency staff designated on the obligating document for review and approval, and are monitored to ensure that invoices are returned to ARC for processing in accordance with the Prompt Payment Act. The third method (under unique circumstances) requires that supplier invoices be sent directly to the customer agency. When using this method, the customer agency is required to establish controls to determine whether all invoices are stamped with the date received, reviewed, certified by the staff member designated on the obligation document, and submitted to ARC for processing in accordance with the Prompt Payment Act.

All invoices are examined by ARC or customer agency staff to ensure that they are proper, as defined by the Prompt Payment Act. In addition, invoices are matched to the obligating documents and receiving reports (when applicable) and are certified by invoice approvers. If receiving reports are not submitted, the invoice approver certifies that the invoice is in accordance with the terms of the order, and provides the dates the goods/services were received and accepted.

After the invoice approver certifies the invoice, it is submitted to ARC to process the payment to the supplier. The customer agency is responsible for ensuring that invoices are submitted in time to receive discounts, if applicable, and to pay the invoice prior to the Prompt Payment Act due date. Upon receipt of manual invoices, ARC reviews the invoice for proper certification, accuracy and completeness and either schedules the payment in accordance with the terms of the order, the Prompt Payment Act and Electronic Funds Transfer (EFT) Rules or returns the invoice to the customer for clarification or additional information. Invoices processed via IPP are subject to a post payment audit.

ARC transmits EFT and check payment files to the Treasury using Treasury's Secure Payment System (SPS). In addition, ARC processes most intragovernmental payments using Treasury's IPAC system. ARC obtains customer agency approval prior to initiating an IPAC payment to another federal agency. ARC also monitors IPAC activity initiated against the customer agency by another federal agency and forwards all IPAC payments to the appropriate approving official for approval. ARC records most IPAC payments in the accounting period the IPAC payment was accomplished.

Third-party payroll services provide to ARC, a file of payroll data at least bi-weekly (weekly if payroll adjustment files are applicable) to interface into the accounting system. ARC reconciles all payroll transactions recorded to disbursements reported by the third-party processor. ARC records

payroll accruals on a monthly basis and reverses the accrual in the subsequent accounting period. The payroll accrual is a prorated calculation performed by the accounting system that is based on the most recent payroll disbursement data available.

ARC processes revenue and collection related transactions (i.e., unfilled customer orders, receivables, and cash receipts) with customer agency approval. Customer agencies either forward to ARC approved source documents or a summary of their transactions. ARC records IPAC transactions in the period in which they are processed in Fiscal Service's IPAC System. Check deposits are made by ARC or the customer agency. When checks are deposited by customers, the Standard Form (SF) 215 deposit ticket is forwarded to ARC. In addition, all deposits require the customer agencies to provide the accounting information necessary to record the cash receipt.

ARC records proprietary and budgetary accounting entries using the United States Standard General Ledger (USSGL) and Treasury approved budget object codes at the transaction level. In addition, ARC reconciles general ledger accounts to ensure transactions are posted to the appropriate accounts.

ARC utilizes Content Manager (not an in-scope application for the examination), a software application managed by Fiscal Service's Office of Information and Security Services (ISS) to store hardcopy and electronic data records. Content Manager stores the metadata of the hardcopy document, but the digital document is stored on the storage area network (SAN) to allow access to users of the document. ARC generates labels, which are printed and placed on boxes that are to be stored in Fiscal Service's warehouse. The information recorded on the label comes from data entered into Content Manager so that the boxes can subsequently be requested by ARC personnel, as they are needed. Once the data is recorded in Content Manager, Fiscal Service warehouse personnel either pick up the box to be placed in storage or deliver the box to the bulk scanning operation which digitize the paper document, or return the box to ARC, as applicable.

ARC works with customer agencies to develop and implement processes to ensure the accuracy of their accounting information. This includes reviewing open commitment, obligation, expense accrual, customer agreement, and open billing document reports for completeness, accuracy, and validity. This review is conducted by customer agencies to determine what action(s) is/are needed to adjust or remove any invalid items in ARC's accounting records.

#### Budget Services (provided by Funds Management Division)

ARC enters the customer agency's budget authority in the accounting system based on the supporting documentation, which may include enacted legislation, anticipated resources, Treasury warrants or transfer documents, an Apportionment and Reapportionment Schedule (SF 132), the customer agency's budget plan or recorded reimbursable activity. The budget process makes funds available for commitment, obligation, and/or expenditure, and with controls in place, the automated accounting system checks for sufficient funds in the customer agency's budget at the specified control levels.

# Reporting Services (provided by Agency Payable and Receivable Division, Fund Management Division, and Agency Reporting and Analysis Division)

ARC performs all required external reporting for customer agencies, including the following reports: Statement of Transactions (formerly FMS 224), Governmentwide Treasury Account Symbol Adjusted Trial Balance System (GTAS), Treasury Report on Receivables, Treasury Information Executive Repository (TIER), quarterly and year-end financial statements, and reports required by the Digital Accountability and Transparency Act (DATA Act). In addition, ARC has created a standard suite of management and external reports that are available to all customer

agencies. ARC reconciles certain general ledger accounts on a monthly basis and ensures that proprietary and budgetary general ledger account relationships are maintained and accurate, and reconciles any discrepancies.

### Temporary Duty Travel Services (provided by the Travel Services Division)

Travel Services consist of the following:

- Operating and maintaining the ETS systems (ConcurGov) in compliance with the Federal Travel Regulations (FTR) for all ARC customer agencies.
- Researching and implementing the FTR and Agency/Bureau travel policies.
- System Administration.
- Providing customer service and training to system users.
- Evaluating, recommending, and implementing approved changes to existing systems and/or new systems, including working with the E-Gov Travel vendor and the General Services Administration (GSA) on system enhancements and deficiencies.
- Processing employee reimbursements via an interface to Oracle.

Travel documents (authorizations and vouchers) and miscellaneous employee reimbursements are entered by customer agencies into ConcurGov and are electronically routed to an Approving Official for review and approval. The Approving Official electronically signs the documents with a status of "approved." All "approved" documents are interfaced and reconciled to Oracle daily. ConcurGov contains system audits that prohibit documents that do not meet certain Federal Travel Regulations or do not contain the required accounting information from being approved and therefore will not interface to Oracle.

### Relocation Services (provided by Travel Services Division)

Relocation Services consist of the following:

- Operating and maintaining moveLINQ, a government relocation expense management system in compliance with the FTR, Department of State Standardized Regulations (DSSR), and Joint Federal Travel Regulations (JFTR) to record and process Permanent Change of Station (PCS), Temporary Change of Station (TCS) and special entitlements such as Home Leave, Evacuation, Medical Evacuation, Rest and Recuperation and Education Travel for customer agencies.
- Researching and implementing relocation regulations and Agency/Bureau relocation travel policies.
- System Administration.
- Providing customer service.
- Providing system support and training to internal users.
- Evaluating, recommending, and implementing approved changes to the existing system, including working with the moveLINQ vendor, mLINQS, on system enhancements and deficiencies.
- Processing relocations through the moveLINQ system.
- Processing obligations and disbursements via interface to Oracle.
- Tax Reporting.

Relocation travel documents (authorizations, amendments, advances, and vouchers) are entered by ARC into moveLINQ. Prior to being submitted in moveLINQ, the vouchers are reviewed for accuracy by a second ARC employee. Completed documents are e-mailed to the traveler and/or approving official for review and approval, as appropriate. ARC processes payments, approved documents are interfaced and reconciled to Oracle daily for customer agencies.

# <u>Human Resources (provided by the Human Resources Operation Division)</u>

The HROD provides payroll and personnel actions processing, using the Treasury Department's HRConnect (see page 27 for a description of HRConnect). Personnel actions are initiated by customer agencies in HRConnect, electronically routed internally for review and approval, and then electronically routed to HROD for review, coding and processing. For retirement and death actions, the customer agency supervisor will initiate the transaction and an EBB HR specialist will code the transaction for an EBB supervisor to approve. Once it is approved the action is sent to PPB to execute the transaction. For removal and non-transfer Terminations (i.e., termination of probationary/trial employee) actions are submitted in HRConnect by a manager. A WRB Employee and Labor Relations (ELR) Specialist reviews, codes and approves the personnel action, and then forwards the personnel action to PPB. For all other separations a PPB HR Assistant determines the type of separation and codes the personnel action for review and approval by a PPB HR Specialist.

Manager submitted personnel actions are routed through an agency's internal approvals before routing to HROD. Depending on the type of personnel action, staff in ESD, PPB or WRB review the information, request any additional information needed, code and authorized the personnel action. After the personnel action is coded and approved, it is released from HRConnect by a PPB HR Assistant. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct.

Employee submitted personnel actions (such as name changes and changes in Veteran's Preference) bypass the agency review process and route directly to HROD. A PPB HR Assistant reviews the information, requests any additional information needed, and codes the personnel action. The PPB HR Assistant releases the action in HRConnect. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct.

All FEGLI elections are initiated via an SF-2817, Life Insurance Election form. An EBB HR Assistant or Specialist verifies eligibility, sets the effective date, and obtains certification by an EBB Specialist. The EBB HR Assistant then manually inputs the form into HRConnect and verifies the change applied in NFC. A second EBB HR Assistant also verifies the document applied in NFC and that the information in NFC is correct. If a FEGLI election results from a qualifying life event, an EBB HR Assistant requests documentation to verify the employee's eligibility.

FEHB and Thrift Savings Plan (TSP) elections are employee-initiated via the appropriate form. An EBB HR Assistant verifies eligibility, sets the effective date, and obtains certification by an EBB Specialist. The EBB HR Assistant then manually inputs the form into HRConnect and verifies the change applied in NFC. A second EBB HR Assistant also verifies the document applied in NFC and that the information in NFC is correct.

Employees receive payment for unused annual leave and compensatory time when certain criteria is met. A PPB HR Specialist enters and releases the payroll document in HRConnect. After NFC's Payroll Computation System (PAYE) runs, the PPB HR Specialist verifies that the employee was paid for the hours.

Employees submit requests for payroll document changes and/or deductions in writing to PPB. A PPB Contact Center Assistant reviews the request and contacts the employee if more information or additional verification is needed. The PPB Contact Center Assistant inputs and releases the request in HRConnect, and the information is sent to NFC via an interface between HRConnect and NFC's Payroll System. The PPB Contact Center Assistant verifies the action applied in NFC and a different PPB Contact Center Assistant verifies the information in NFC is correct. Employees

can also submit requests for changes and/or deductions through NFC's Employee Personal Page (EPP), which allows for many self-service options.

HROD serves as the primary contact with NFC and coordinates to resolve any issues with personnel actions that are rejected by NFC.

### Acquisition Services (provided by the Division of Procurement Services)

Acquisition Services consist of the following:

- Awarding contracts and purchase orders in accordance with Federal Acquisition Regulations, Treasury Acquisition Regulations and, customer agencies Regulations as applicable.
- Contract Administration.
- Purchase Card Administration.

Requests for procurement actions are initiated through requisitions. The requisitions contain a performance work statement or requirements document, estimated dollar amount for the goods or service, validation that funds are available and approval from an authorized official. Requisitions may be sent electronically through the Procurement Request Information System Management (PRISM) or manually.

Upon receipt of a completed requisition, ARC procurement personnel will develop an acquisition strategy based upon the item or service being purchased and the expected dollar amount of the purchase. Using information from the requisition, ARC personnel will develop and publicize the solicitation requesting proposals. ARC personnel will conduct the evaluation of the proposals with technical team of experts from our customer agencies. With input from the technical team, an ARC contracting officer will select the vendor that best meets the customer's requirements.

Following award of the contract, ARC personnel will provide contract administration services. This includes executing approved and authorized contract modification, resolving issues that arise during the life of the contract, monitoring delivery schedules and closing out the contract at completion.

### System Platform Services (provided by the Operations Support Division)

ARC maintains system support staff who provide customer services and training activities. Customer support is provided via phone or e-mail. ARC maintains a training course curriculum that is generally provided in a hands-on classroom environment.

ARC performs all system access activities in accordance with established procedures for granting, changing, and removing user access. Included in these procedures are independent reviews of system access activity and user inactivity.

ARC performs all system change activities in accordance with established procedures for evaluating, authorizing, and implementing. To this end, ARC maintains responsibility for System Integration Testing, providing customers an opportunity to perform User Acceptance Testing, and approving production changes.

# RELEVANT ASPECTS OF THE CONTROL ENVIRONMENT, RISK ASSESSMENT, AND MONITORING

### **Control Environment**

ARC Financial Management Service operations are under the direction of the Deputy Commissioner of Fiscal Accounting and Shared Services. ARC's mission is to aid in improving overall government effectiveness by delivering responsive and cost effective administrative support to its customer agencies; thereby, improving their ability to effectively discharge their mission.

ARC employees and contractors working at ARC are responsible for processing and reporting accounting activity, providing system support and development services, procurement processing, and travel services for its customer agencies. ARC holds management meetings on a regular basis to discuss special processing requests, operational performance, and the development and maintenance of projects in process. Written position descriptions for employees are maintained. The descriptions are inspected and revised as necessary.

References are sought and background, credit, and security checks are conducted for all Fiscal Service personnel when they are hired. Additional background, credit, and security checks are performed every three to five years. The confidentiality of customer agency organization information is stressed during the new employee orientation program and is emphasized in the personnel manual issued to each employee. Fiscal Service provides a mandatory orientation program to all full time employees and encourages employees to attend other formal outside training. Training available to Fiscal Service employees with related work responsibilities includes, but is not limited to: Prompt Pay and Voucher Examination, Appropriation Law, Federal Acquisition Regulations, Federal Travel Regulations, Reconciling with and Reporting to Treasury, Federal Accounting Fundamentals, USSGL Practical Applications, Budgeting and Accounting – Making the Connection and Computer Security Training Awareness.

All Fiscal Service employees receive an annual written performance evaluation and salary review. These reviews are based on goals and objectives that are established and reviewed during meetings between the employee and the employee's supervisor. Completed appraisals are reviewed by senior management and become a permanent part of the employee's personnel file.

#### **Risk Assessment**

Fiscal Service has placed into operation a risk assessment process to identify and manage risks that could affect ARC's ability to provide reliable accounting and reporting, system platform, travel services, and human resource services for customer agencies. This process requires management to identify significant risks in their areas of responsibility and to implement appropriate measures and controls to manage these risks.

### **Monitoring**

#### **Monitoring Activities**

Fiscal Service management and supervisory personnel monitor the quality of internal control performance as a normal part of their activities. Management and supervisory personnel inquire of staff and/or review data to ensure that transactions are processed within an effective internal control environment. An example of a key monitoring control is that ARC's Financial Reporting and Analysis Division, Manager and/or Supervisors review reconciliations from Oracle sub ledgers to the related general ledger accounts. ARC prepares budgetary to proprietary account relationship

reconciliations on a monthly basis. In addition, ARC prepares and reconciles the GTAS submitted reports to the trial balance and statement of budgetary resources each time the GTAS file is submitted. ARC also uses the results of the annual Report on Controls at a Service Organization Relevant to User Entities' Internal Control over Financial Reporting as a tool for identifying opportunities to strengthen controls.

ARC management also obtains and reviews relevant subservice organization system and organization controls (SOC 1) reports. For Fiscal Service systems that do not receive a SOC 1 report, system verification letters are prepared to document the information security controls that are implemented. The system verification letters are also obtained and reviewed by management. ARC will contact the subservice organization to obtain additional information for exceptions if applicable.

### INFORMATION AND COMMUNICATION

### **Information Systems**

Oracle Federal Financials (Oracle), Oracle Business Intelligence (OBI) Discoverer and OneStream

Oracle Managed Cloud Services operates Oracle R12 and Oracle 12c database in a Linux operating system environment. Oracle uses a two-tier web-based infrastructure with a front-end Internet user interface and a database residing on the secure network. The application accesses the database Internet Protocol (IP) address to the IP address on a specified port that is defined in the Access Control List. Only select IP addresses that are defined in the Access Control List are permitted to connect to the database IP. Internet access is via a 128-bit Transport Layer Security (TLS) encrypted connection. The application is compliant with Section 508 of the Rehabilitation Act Amendment for 1998 for Americans with Disabilities (ADA). Functions of Oracle include budget execution, general ledger, purchasing, accounts payable, accounts receivable, project accounting, fixed assets, and manufacturing. ARC also currently uses two report writer packages; one called Oracle Business Intelligence (OBI) and one called Discoverer. Both packages provide users with the ability to create their own ad hoc reports for query purposes. Both are intuitive ad-hoc query, reporting, analysis, and a Web-publishing tool that empowers business users at all levels of the organization to gain immediate access to the Oracle operational database. The information from Discoverer and OBI is obtained directly from the Oracle tables. Discoverer is scheduled to be decommissioned for its Shared Environment as of November 30, 2019, but is still available for use until that time. OneStream is a corporate performance management tool hosted by the cloud environment. OneStream is currently being used to process for one customer agency. OneStream is configured to consolidate financial data and automate workflows for financial reconciliations and financial reporting processes.

### Procurement Request Information System Management

Oracle Managed Cloud Services, which operates PRISM version 7.3.1, uses the Windows Server 2012 operating system. PRISM uses an Oracle 11g database running in a Linux operating system environment. PRISM uses a two-tier web-based infrastructure with a front-end Internet user interface using Windows as its operating system and a database residing on the secure Oracle Managed Cloud Services network. The application accesses the database on a specified port that is defined in the Access Control List. Only select IP addresses that are defined in the Access Control List are permitted to connect to the database IP. Internet access is via a 128-bit TLS encrypted connection. Transactions entered through PRISM interface real-time with Oracle.

#### <u>Invoice Processing Platform</u>

ARC uses the Fiscal Service's IPP electronic invoice processing solution (mandated for all Treasury Bureaus by Treasury). IPP is a web-based electronic invoicing and payment information system that is hosted by the Federal Reserve Bank of St. Louis. Purchase orders are interfaced from Oracle to IPP. Invoices are submitted in IPP by either the vendor or ARC personnel and are routed to the customer agency for approval. Upon approval, the invoice interfaces from IPP to Oracle and the invoice is scheduled for payment. Remittance information then interfaces from one of the three Treasury Fiscal Service Regional Financial Centers (RFC) that provide payment services for federal agency sites. IPP users consist of invoice approvers, viewers and administrators.

#### webTA

ARC uses Kronos' webTA as its time and attendance system for most of its customer agencies whose payroll is processed by the National Finance Center (NFC). Transactions that are entered in

webTA interface with NFC, and NFC ultimately sends payroll data back to ARC for an interface into Oracle.

The ARC operated webTA (non-HUD) version 3.8.15 operates on a Windows Server 2012 operating system. webTA uses the Oracle 11g database, which runs on the ARC subnet and accesses data in the ARC demilitarized zone (DMZ) using Linux AS 2.1 as its operating system. Additionally, ARC operates webTA (HUD) version 3.8.35 on Windows 2012 operating system, the web server is running IIS 8.0 and the application server is running Tomcat 6.1. ISS serves as the webTA database administrator and provides primary support for tape backup and recovery. webTA uses a two-tier web-based infrastructure with a front-end Internet user interface and a database residing on the secure network. The application (web-applet) accesses the database on a specified port that is defined in the Access Control List. Only select IP addresses that are defined in the Access Control List are permitted to connect to the database IP. External Internet access is via 128-bit TLS encrypted connection. External security is provided by ISS through firewall rules and router access control lists.

### CitiBank CitiDirect

The CitiDirect Card Management System (CitiDirect) resides within Citi's secure single sign-on portal, CitiManager. CitiDirect is a maintenance tool enabling Agency/Organization Program Coordinators (A/OPCs) to manage their card programs. Using CitiDirect, A/OPCs can establish accounts, set parameters across their program and maintain the accounts. These parameters include but are not limited to authorization controls (credit limits, single purchase limits, and merchant category code blocking). CitiDirect also allows A/OPCs and/or Finance Managers to load and delete general ledger / accounting allocation codes. CitiDirect also provides a means for cardholders to review transactions and allocate them to the proper allocation codes prior to submitting the statement for payment.

#### SAP Concur

ARC uses SAP Concur's ConcurGov travel system (system selected by the Treasury as its E-Gov Travel solution). SAP Concur developed and hosts ConcurGov. ConcurGov is a web-based, self-service travel system that incorporates traditional reservation and fulfillment support and a fully-automated booking process. ConcurGov uses system processes and audits to ensure compliance to the FTR and/or Agency policy. ConcurGov is used to prepare, examine, route, approve, and record travel authorizations and vouchers. It is used to process all temporary duty location (TDY) authorizations, vouchers, local vouchers and miscellaneous employee reimbursements. Approved documents interface to Oracle for obligation or payment during real time interface process. ConcurGov users consist of travelers, document preparers, budget reviewers, approving officials and administrators.

### moveLINQ

ARC uses mLINQS relocation expense management system, moveLINQ, to meet their relocation management program, payment system and reporting requirements. moveLINQ is an E-Gov Travel Services and Federal Travel Regulations, Chapter 302 compliant web-based system that automates relocation expense management processes, policy and entitlement for both domestic moves and international relocations. The application is used for household goods shipment and storage arrangements, employee travel arrangements, third party real estate payments and relocation tax administration, including W-2 preparation. Approved documents interface to Oracle for obligation or payment during a daily scheduled batch process. moveLINQ users consist of authorized TSD personnel. ISS hosts the moveLINQ system and serves as the Microsoft SQL database administrator and provides primary support for tape backup and recovery.

PRISM, IPP, ConcurGov, moveLINQ, and E-Payroll to Oracle Reporting (EOR) are feeder systems that interface with Oracle. Oracle Managed Cloud Services hosts Oracle, PRISM and EOR, Microsoft Azure Government hosts OneStream, SAP Concur hosts ConcurGov, the Federal Reserve Bank of St. Louis hosts IPP, and ARC hosts moveLINQ and webTA. ARC performs application administration for all feeder systems.

### Communication

Fiscal Service has implemented various methods of communication to ensure that all employees understand their individual roles and responsibilities over processing transactions and controls. These methods include orientation and training programs for newly hired employees, and use of electronic mail messages to communicate time sensitive messages and information. Managers also hold periodic staff meetings as appropriate. Every employee has a written position description that includes the responsibility to communicate significant issues and exceptions to an appropriate higher level within the organization in a timely manner. Managers also make an effort to address continuing education needs of all employees by identifying training opportunities made available through Fiscal Service's employee training and career development programs, internal training classes, and professional conferences.

# **Control Objectives and Related Controls**

The Administrative Resource Center's control objectives and related controls are included in Section IV of this report, "Control Objectives, Related Controls, and Tests of Operating Effectiveness." Although the control objectives and related controls are included in Section IV, they are, nevertheless, an integral part of the ARC's description of controls.

### COMPLEMENTARY CUSTOMER AGENCY CONTROLS

ARC's controls related to its system supporting the delivery of financial management services cover only a portion of overall internal control for each customer agency of ARC. It is not feasible for the control objectives related to ARC's services to be achieved solely by ARC. Therefore, each customer agency's internal control over financial reporting should be evaluated in conjunction with ARC's controls, related tests, and results described in Section IV of this report, taking into account the related Complementary Customer Agency Controls (CCACs) as described below, where applicable. In order for customer agencies to rely on the controls reported on herein, each customer agency must evaluate its own internal control to determine whether the identified CCACs have been implemented and are operating effectively.

Customer agency auditors should determine whether customer agencies have established controls to provide reasonable assurance to:

- Properly approve and accurately enter obligations into the procurement and travel systems in the proper period.
- Send approved requests to record manual obligations to ARC in a timely manner.
- Review open obligation reports for completeness, accuracy, validity, and resolve any discrepancies noted in a timely manner.
- Approve and return relocation travel authorizations to RSB for processing in moveLINQ in a timely manner.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC.
- Compare actual expenditure results to budgeted amounts.
- Maintain and communicate to ARC, a list of individuals authorized to request obligations when it is not communicated in the authorizing agreement.
- Review the financial reports provided by ARC to ensure that disbursements transactions are complete and accurate.
- Approve invoices for payment and send approved invoices to ARC in a timely manner.
- Ensure that invoices received at the customer agency to determine whether they properly reflect
  the invoice receipt date and provide correct received and acceptance dates for goods or services
  according to the Prompt Payment Act.
- Approve travel vouchers and accurately enter the vouchers into ConcurGov in the proper period.
- Maintain and communicate to ARC, a list of individuals authorized to approve invoices and travel vouchers when it is not communicated in the authorizing agreement.
- Properly allocate CitiDirect charges and obtain Approving Official certification prior to autoclose.
- Provide post payment approval for CitiDirect auto-closed invoices.
- Maintain and communicate to ARC, a list of individuals and applicable authority limits authorized to request non-referencing payments and expense corrections.
- Send approved and accurate documentation of unfilled customer orders, receivables, and cash receipts transactions, to ARC in the proper period.
- Review unfilled customer orders, receivable and advance reports for completeness, accuracy, and validity.
- Monitor and pursue collection of delinquent balances as applicable.
- Customer agency's Chief Financial Officer must certify that the report submitted to the Treasury is accurate and consistent with agency accounting systems.

- Provide assistance, when requested, to determine a check's purpose and validity prior to deposit.
- Review and confirm leave accrual schedule annually.
- Review the financial reports provided by ARC to ensure that monthly payroll and leave accruals are complete and accurate.
- Verify that payroll processed by third-party providers is complete and accurate.
- Review the financial reports provided by ARC to ensure that payroll disbursements are complete and accurate.
- Review and confirm customer specific payroll disbursement procedures on an annual basis.
- Review and approve, prior to submission, the financial reports prepared by ARC to ensure that reports prepared for external use are complete, accurate, and submitted in a timely manner.
- The Homeland Security bureau variance is also approved by the Homeland Security's CFO or designee.
- Review open accrual reports for completeness, accuracy, and validity.
- Approve and send revenue and expense accruals to ARC in a timely manner.
- Review the financial reports provided by ARC to ensure that accruals are complete and accurate
- Review and approve the annual submission of the Treasury Report on Receivables (TROR) and Debt Collection Activities.
- Provide certification of GTAS to ARC prior to system certification.
- Approve and return relocation travel documents to RSB for processing in moveLINQ in a timely manner
- Review the financial reports provided by ARC to ensure that budget entries are complete and accurate.
- Send approved budget plans to ARC in a timely manner.
- Communicate OMB apportionment status to ARC.
- Monitor usage of budget authority during periods of operation under a Continuing Resolution to ensure that OMB directed apportionment limits are not exceeded.
- Send valid and approved requests to record manual journal entries to ARC in a timely manner if they are initiated by the customer agency.
- Maintain and communicate to ARC a list of individuals authorized to submit manual journal entries that are initiated by the customer agency.
- Provide ARC current investment guidance.
- Review active supplier reports provided by ARC and request to remove suppliers no longer needed in a timely manner.
- Ensure all personnel actions are submitted in HRConnect timely.
- Notify ARC timely regarding exiting employees.
- Review and approve listing of users with current Oracle, PRISM, IPP, webTA, ConcurGov, OneStream and HRConnect access to ensure appropriateness and provide changes to ARC in a timely manner.
- Notify ARC timely of any changes to HRConnect authorized approvers.

Specific CCACs are provided in Control Objectives 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 17, and 19 in the Control Objectives, Related Controls, and Tests of Operating Effectiveness section of this report.

#### SUBSERVICE ORGANIZATIONS

In order to provide financial management services, ARC relies on systems and services provided by other organizations external to ARC (subservice organizations). The achievement of control objectives depends on whether controls at the subservice organizations anticipated in the design of ARC's controls were implemented and operating effectively. These subservice organizations were not subject to examination by KPMG LLP.

#### Bureau of the Fiscal Service

Bureau of the Fiscal Service hosts and administers the business applications described below that provides government wide transactions and produce reports and outputs that are relevant to customer agency's internal control over financial reporting.

**Central Accounting and Reporting System (CARS)** – Treasury's Fiscal Service provides reports to inform agencies of their Fund Balance With Treasury and to assist agencies in reconciling their general ledger balances to Fiscal Service balances. ARC uses account summary and transaction reports to perform reconciliations.

Secure Payment System – ARC uses SPS to process payments for invoices.

Collections Information Repository (CIR), TDO Payments, and Intragovernmental Payment and Collection transactions (IPAC) – ARC uses these applications to identify receivables and any cash differences (collections and disbursements).

Treasury Report on Receivables and Debt Collection Activities, Cross Servicing Next Generation System (CSNG) – ARC uses TROR as a primary means for providing data on the status of non-tax debt portfolio. ARC uses the CSNG system to transfer debts for collection to Debt Management Services (DMS).

*Over The Counter Channel Application (OTCnet)* — Treasury's OTCnet enables Federal Program Agency (FPA) users to report over-the-counter receipts in a secure, web-based system. In addition to the summary deposit information currently required on the paper SF 215, OTCnet collects sub-total accounting information that can feed the FPA's administrative accounting systems as well as the Treasury's central accounting system.

Governmentwide Treasury Account Symbol Adjusted Trial Balance System – GTAS is a web-based system implemented for use in Governmentwide reporting as the primary means of reporting agency trial balance data. This single data collection system is designed to pave the way for more consistent and complete financial data and will allow for analytical reporting. ARC has customized programs in Oracle that extract the accounting and budgetary data in the required GTAS bulk file format. GTAS has a standardized chart of accounts that is compliant with United States Standard General Ledger (USSGL) guidance issued by the Treasury. Various edit checks are incorporated in the GTAS validation checks. After submitting the adjusted trial balances into GTAS, ARC accountants review the edit reports and resolve any invalid attributes or out-of-balance conditions.

*InvestOne* — InvestOne accounting system — A vendor supplied transaction-based accounting system that is a subsystem of the Debt Information Management System (DIMS) used to record and report investment fund activity; it is interfaced with Oracle.

*FedInvest* –Also a subsystem of DIMS, FedInvest is a vendor-developed, web-based extension to the InvestOne accounting system that provides access to the federal investments information through the Internet.

### **Department of the Treasury**

Department of the Treasury hosts and administers the business applications described below that provides reports and outputs that are relevant to customer agency's internal control over financial reporting.

Treasury Information Executive Repository – For ARC's Treasury and the Department of Homeland Security customer agencies, reporting requirements are met using TIER. TIER is Treasury's departmental data warehouse that receives monthly uploaded financial accounting and budgetary data from the Treasury and the Department of Homeland Security bureaus and other reporting entities within the Treasury and the Department of Homeland Security in a standardized format. Data submitted to TIER by an ARC accountant is validated based on system-defined validation checks. ARC has customized programs in Oracle that extract the accounting and budgetary data in the required TIER format. TIER has a standardized chart of accounts that is compliant with USSGL guidance issued by the Treasury. After submitting the adjusted trial balances into TIER, ARC accountants review the edit reports and resolve any invalid attributes or out-of-balance conditions. ARC accountants document this review by completing the TIER Submission Checklist, which is further reviewed by a supervisor.

*Financial Analysis and Reporting System (FARS)* – Treasury's FARS produces financial statements using data bureaus have submitted to TIER.

*HRConnect* – ARC uses HRConnect, the human resources management system owned and administered by the Department of the Treasury, for processing payroll and personnel actions. HRConnect allows HR staff and managers to electronically initiate, approve and track personnel actions and payroll documents. HRConnect is a front-end system for sending personnel action data to the USDA National Finance Center's Payroll/Personnel System.

### Various payroll service providers

*Various systems* – Third-party payroll service providers, such as the NFC's Payroll Computation System (PAYE) or Electronic Official Personnel Folder (eOPF), transmit payroll files to ARC after the end of a pay period. ARC uses these files for recording payroll disbursements.

#### **SAP Concur**

*ConcurGov*— SAP Concur developed and hosts the ConcurGov system, which is an E-Gov travel system. SAP Concur is the vendor for E-Gov travel selected by the Treasury. SAP Concur maintains the data in their Business Data Warehouse for six years.

#### **Oracle Corporation**

*Oracle Managed Cloud Services* – ARC's Oracle and PRISM applications are hosted at Oracle Managed Cloud Services. Fiscal Service retains application administration responsibilities and Oracle Managed Cloud Services provides the computer processing infrastructure and support. Oracle Managed Cloud Services staff serve as the database and system administrators and provides backup and recovery services for Oracle and PRISM.

# Federal Reserve Bank St. Louis

*Invoice Processing Platform* – ARC uses IPP to electronically route invoices for approval and payment.

# OneStream

*OneStream XF* – ARC uses OneStream to consolidate financial data and automate workflows for financial reconciliations and financial reporting.

#### COMPLEMENTARY SUBSERVICE ORGANIZATION CONTROLS

ARC controls related to its system supporting its delivery of financial management services cover only a portion of overall internal control for each customer agency of ARC. It is not feasible for the control objectives related to services provided by ARC to be achieved solely by ARC. Therefore, each customer agencies' internal control over financial reporting must be evaluated in conjunction with ARC's controls and the related tests and results described in section IV of this report, taking into account the related complementary subservice organization controls expected to be implemented at subservice organizations. Complementary subservice organization controls and ARC's control objectives that depend upon them are described for each of ARC's subservice organizations below.

#### Fiscal Service

Control Objective 2 — Disbursements, Control Objective 3 — Unfilled Customer Orders, Receivables, and Cash Receipts, Control Objective 4 — Deposits, Control Objective 5 — Payroll and Leave Accruals, Control Objective 7 — USSGL, Control Objective 9 — Governmentwide Reporting Control Objective 10 — Expenditures, Control Objective 11 — Budget, and Control Objective 13 — Federal Investments

- Responsible for maintaining privileged user access and logical security over the servers, and hardware devices, to CARS, SPS, CIR, TDO Payments, TROR CSNG, IPP, IPAC, OTCnet, GTAS, InvestOne, and FedInvest.
- Responsible for granting, reviewing, and removing user access to CARS, SPS, CIR, TDO Payments, TROR, CSNG, IPP, IPAC, OTCnet, GTAS, InvestOne, and FedInvest.
- Responsible for performing patching to the operating system and database and application changes to CARS, SPS, CIR, TDO Payments, TROR, CSNG, IPP, IPAC, OTCnet, GTAS, InvestOne, and FedInvest.
- Responsible for maintaining physical access and environment controls for CARS, SPS, CIR, TDO Payments, TROR, CSNG, IPAC, OTCnet, GTAS, InvestOne, and FedInvest.
- Responsible for performing data back-ups for CARS, SPS, CIR, TDO Payments, TROR, CSNG, IPAC, OTCnet, GTAS, InvestOne, and FedInvest.

#### **Treasury**

Control Objective 3 – Unfilled Customer Orders, Receivables, and Cash Receipts, Control Objective 5 – Payroll and Leave Accruals, Control Objective 6 – Payroll Disbursements, Control Objective 7 – USSGL, and Control Objective 9 – Governmentwide Reporting

- Responsible for maintaining privileged user access and logical security over the servers, and hardware devices related to TIER and FARS.
- Responsible for granting, reviewing, and removing user access to TIER and FARS.
- Responsible for performing patching to the operating system and database and application changes to TIER and FARS.
- Responsible for maintaining physical access and environment controls for TIER and FARS.
- Responsible for performing data back-ups for TIER and FARS.

## Various Payroll Service Providers

Control Objective 5 – Payroll and Leave Accruals and Control Objective 6 – Payroll Disbursements

- Responsible for processing and reconciling customer agencies' payroll information.
- Responsible for maintaining privileged user access and logical security over the servers, and hardware devices related to their payroll applications.
- Responsible for granting, reviewing, and removing user access to their payroll applications.
- Responsible for performing patching to the operating system and database and application changes to their payroll applications.
- Responsible for maintaining physical access and environment controls for their payroll applications.
- Responsible for performing data back-ups for their payroll applications.

#### SAP Concur

Control Objective 1 – Obligations and Control Objective 2- Disbursements

- Responsible for providing reasonable assurance that ConcurGov transaction processing is accurate and complete.
- Responsible for maintaining privileged user access and logical security over the servers, and hardware devices related to ConcurGov.
- Responsible for providing reasonable assurance that administrative access to data, programs, and application functions are restricted to authorized users in ConcurGov.
- Responsible for providing reasonable assurance that deployment and enhancements of ConcurGov are tested, approved, implemented, and documented within a change control process.
- Responsible for performing patching to the operating system and database and application changes to ConcurGov.
- Responsible for maintaining physical access and environment controls for ConcurGov.
- Responsible for performing data back-ups for ConcurGov.

#### **Oracle Corporation**

All Control objectives

- Responsible for providing IT security oversight and security controls within the Oracle IT control environment.
- Responsible for assuring that physical access to computer equipment, storage media and program documentation is restricted to authorized and appropriate personnel to protect systems and data from unauthorized modification in Oracle.
- Responsible for assuring that logical access to Oracle production systems and data is restricted
  to authorized and appropriate individuals to protect systems and data from unauthorized access
  and support segregation of duties.
- Responsible for assuring that the Oracle network infrastructure is properly secured, managed, and maintained to enable applications to operate effectively, to protect data from unauthorized changes, and to provide for its availability for processing.
- Responsible for assuring that Oracle code development, configuration changes, and patches for
  the operating system and database are appropriately initiated and authorized and function in
  accordance with system specifications to result in valid, complete, accurate, and timely
  processing of data.
- Responsible for assuring that Oracle application and system processing are executed in a
  complete, accurate, and timely manner, and incidents are identified, tracked, recorded, and
  resolved in a complete, accurate, and timely manner.

- Responsible for assuring that system capacity, availability, and operations are appropriately provided and monitored to prevent potential loss of data or inability to access data as required in Oracle.
- Responsible for assuring that Oracle data, applications, and operating systems are backed up
  and procedures are employed to maintain the integrity of the tape media to permit timely
  restoration.

#### Federal Reserve Bank St. Louis

Control Objective 2 – Disbursements

- Responsible for assuring that invoices received in IPP are matched to purchase order information and subjected to customer agency-defined business rules.
- Responsible for providing reasonable assurance that invoices and purchase orders in IPP are
  routed to appropriate parties, and that access to customer agency data is restricted to authorized
  personnel.
- Responsible for providing reasonable assurance that logical access to IPP programs and computer resources are restricted to authorized and appropriate users.
- Responsible for providing reasonable assurance that customer account maintenance activities are authorized and established in IPP in a complete, accurate, and timely manner.
- Responsible for providing reasonable assurance that IPP application and system processing are authorized and executed in a complete, accurate, and timely manner, and deviations, problems, and errors are identified, tracked, and resolved in a timely manner.
- Responsible for providing reasonable assurance that physical security tools and techniques are configured, administered, and monitored to restrict access to the IPP application.

#### OneStream XF

Control Objective 7 - USSGL, Control Objective 8 - Accruals, and Control Objective 9 - Governmentwide Reporting

- Responsible for the implementation of logical access security software, infrastructure and architectures
- Responsible for authorizing access for new internal and external users and to remove credentials when access is no longer authorized
- Responsible for identifying and authentication of internal and external users when accessing system components.
- Responsible for access to the data, software, functions and other IT resources as authorized, modified or removed based on roles, responsibilities or by system design
- Responsible for logical access security measures to protect against security or confidentiality threats.
- Responsible for the transmission, movement and removal of information that is restricted to authorized internal and external users.
- Responsible for security, confidentiality incidents, including logical and physical security breaches, failures, and the identification of vulnerabilities, as well as reporting to appropriate personnel.

IV. CONTROL OBJECTIVES, RELATED CONTROLS, AND TESTS OF OPERATING EFFECTIVENESS

### Information Provided by KPMG LLP

This report, when combined with an understanding of the controls at customer agencies, is intended to assist auditors in planning the audit of customer agencies' financial statements or user entities' internal control over financial reporting and in assessing control risk for assertions in user entities' financial statements that may be affected by controls at ARC.

Our examination was limited to the control objectives and related controls specific by ARC in Section III and IV of the report, and did not extend to controls in effect at customer agencies.

It is the responsibility of each customer agency and its independent auditor to evaluate this information in conjunction with the evaluation of internal control over financial reporting at the customer agency in order to assess total internal control. If internal control is not effective at customer agencies, ARC's controls may not compensate for such weaknesses.

ARC's internal control represents the collective effect of various factors on establishing or enhancing the effectiveness of the controls specified by ARC. In planning the nature, timing, and extent of our testing of the controls to achieve the control objectives specified by ARC, we considered aspects of ARC's control environment, risk assessment process, monitoring activities, and information and communications. ARC has defined timely as seven days to process transactions.

The following clarifies certain terms used in this section to describe the nature of the tests performed:

- Inquiry Inquiring of management and others within the service organization who, in the service auditor's judgment, may have relevant information.
- Observation Observing operations and inspecting documents, reports, and printed and electronic records of transaction processing.
- Inspection Involves examining records or documents, whether in paper form or electronic form.
- Recalculation Consists of checking the mathematical accuracy of documents or records. Recalculation may be performed manually or electronically.
- Reperformance Involves the independent execution of procedures or controls that were originally performed as part of the entity's internal control.

In addition, as required by paragraph .35 of Attestation Standards - Clarification and Recodification (AT-C) section 205, *Examination Engagements* (American Institute of Certified Public Accountants (AICPA), Professional Standards), and paragraph .30 of AT-C section 320, when using information produced (or provided) by the service organization, we evaluated whether the information was sufficiently reliable for our purposes by obtaining evidence about the accuracy and completeness of such information and evaluating whether the information was sufficiently precise and detailed for our purposes. Procedures used included:

- Inspecting the source of the information;
- Inspecting the query, script, parameters used to generate the information;
- Observing the generation of information; and
- Inspecting management's reconciliation of reports

#### ACCOUNTING PROCESSING CONTROLS

#### **Control Objective 1 - Obligations**

Controls provide reasonable assurance that obligations are authorized, complete, accurate, documented, and processed timely in accordance with ARC policies and procedures.

#### **Description of Controls**

ARC has documented procedures for staff to follow for the processing of obligations.

#### PRISM System Interface

An obligation is created when a customer agency enters into a legally-binding contract with a vendor for goods or services. The obligation is entered into the accounting system through an interface between PRISM and Oracle. The interface changes the budget status from a commitment (if applicable) to an obligation in the general ledger and updates the corresponding system tables. The interface between PRISM and Oracle is real-time. The procurement system has built-in controls that validate information provided by the customer agency and ensure proper authorization is granted prior to the interface into the accounting system. These include:

- Limited options based on roles;
- Field inputs limited to look-up tables;
- Data validations;
- Pre-populated fields for default or standard entries;
- Validation of funds availability; and
- Non-editable fields (i.e., total when amount is per unit).

The interface between PRISM and Oracle is monitored periodically throughout the day by systems analysts. The analysts periodically monitor a report that identifies transactions that have been in the Pending Financial Approval status for more than 15 minutes and a report that identifies transactions that were disapproved during the Pending Financial Approval status. The analysts monitor the reports to ensure transactions are processed timely and to identify and investigate any issues. Additionally, for transactions that terminate in Pending Financial Approval status, the report indicates that when Oracle attempted to insert the record into the general ledger database a successful message was not returned. The report lists all transactions currently in this state. The analyst investigates all transactions included in the report to resolve the issues and change the status accordingly.

#### Manually Recorded Obligations – Customer Agency Approval

For obligations not processed through the interface, customer agencies and/or Procurement sends ARC a signed copy of the agreement or Miscellaneous Obligation Form to obligate the funds. Upon receipt from the customer agency and/or Procurement, the ARC technician responsible for processing the customer agency's accounting transactions reviews the documentation to ensure that adequate accounting information has been received, and manually enters the obligation into Oracle. Obligations that are posted in Oracle are available for both ARC and customer agency review through ad hoc Discoverer reports/Oracle Business Intelligence (OBI) reports.

#### Temporary Duty Travel System Interface

Fiscal Service travelers and shared service travel customers enter travel authorizations into ConcurGov and electronically routes them to Approving Officials for review and approval. Approving Officials electronically sign the authorization with a status of "approved". All "approved" authorizations are interfaced real time interface processing to Oracle which records an obligation in the general ledger. Each day interface files are received from ConcurGov which is

used for processing, report generation, and identification of exceptions. The files are loaded into the Oracle interface and accepted records are added to Oracle as obligations in the general ledger. A Travel Order Status Report is generated and reviewed to identify and correct data interface errors and exceptions between ConcurGov and Oracle. Transactions that are rejected in the interface are manually entered into the system. Approved authorizations in ConcurGov are reconciled daily by an accounting technician with an Oracle generated report to ensure that all ConcurGov authorizations have been interfaced and processed in Oracle. ConcurGov prevents a user from both entering and approving travel authorizations unless they have authorized access.

#### Relocation Travel System Interface

The RSB personnel enter PCS travel authorizations into moveLINQ, save them as portable document format (PDF) and send them to Approving Officials for review and approval. When the signed document is received by RSB, Relocation Coordinators stamp the document in moveLINQ with a status of "approved". All "approved" documents are interfaced daily via batch process to Oracle which records an obligation in the general ledger. Approved authorizations in moveLINQ are reconciled daily by an accounting technician with an Oracle generated report to ensure that all moveLINQ authorizations have been interfaced and processed in Oracle.

#### **Budget Execution System Controls**

Customer agencies can establish and monitor both legally established and internally developed budget plans in Oracle to ensure obligations are authorized and recorded. Budget plans can be established at various accounting strings at the allocation levels.

Budget execution system controls can be set to prevent expenditures beyond the budget plan amount or allow expenditures over the budget plan amount at any level of the budget plan. Expenditures beyond the apportionment and appropriation levels (legal levels) is prohibited. System controls are designed to prevent the user from apportioning more than was appropriated and allocating more than was apportioned. Decisions on control settings that permit or prevent expenditures beyond other budget plan levels are determined by the customer agency. System controls are applied at the fund level after passage of appropriation legislation and a high-level budget is loaded at the appropriation level. Upon receipt and input of a detailed financial plan, controls are established at the allocation level when desired by the customer agency.

Budget execution settings are determined by the customer agency and set-up in Oracle by the User Support Branch (USB) staff. System settings are reviewed with the customer agency on an annual basis, input by USB staff, and then reviewed by a supervisor for completeness and accuracy.

#### **Document Numbering**

All accounting entries recorded into Oracle require a transaction or document identification number. System controls prohibit the use of duplicate document numbers on obligating documents. ARC has developed and implemented a standard document-numbering scheme to avoid duplicate document processing and to enable readers of ARC reports to better identify and/or determine the nature of transactions processed by ARC. When an ARC user attempts to enter a transaction identification number that already exists, Oracle issues an error message that alerts the user of the duplication.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Properly approve and accurately enter obligations into the procurement and travel systems in the proper period.
- Send approved requests to record manual obligations to ARC in a timely manner.

- Review open obligation reports for completeness, accuracy, validity, and resolve any discrepancies noted in a timely manner.
- Review and approve listing of users with current Oracle, PRISM, OneStream, IPP, webTA, and ConcurGov access to ensure appropriateness.
- Approve and return relocation travel authorizations to RSB for processing in moveLINQ in a timely manner.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC
- Compare actual expenditure results to budgeted amounts.
- Maintain and communicate to ARC a list of individuals authorized to request obligations when it is not communicated in the authorizing agreement.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing of obligations and determined the procedures were formally documented for the processing of obligations.
- 2. Observed a demonstration of the PRISM system and noted the system validated data for obligations based on information provided by the customer agency and determined proper authorization was granted prior to the interface with the accounting system.
- 3. Observed the PRISM Support Desk Staff monitor the "Pending Financial Approval" and "Disapproved during Pending Financial Approval" reports and noted the reports were monitored, there were no backlogs, and issues noted were investigated and resolved.
- 4. For a selection of manually entered obligations, for a selection of customer agencies, inspected evidence of customer agency approval and determined manually entered obligations were approved prior to being entered into Oracle by ARC Staff.
- 5. Observed the daily ConcurGov interface and noted approved travel authorizations interfaced into Oracle, and Oracle recorded the obligation to the general ledger.
- 6. For a selection of dates, for a selection of customer agencies, inspected the ConcurGov to Oracle interface reconciliations and determined a daily reconciliation was performed, any data interface errors or exceptions identified were corrected, any rejected transactions were manually entered into the system, and all approved travel authorizations were interfaced and processed by Oracle.
- 7. Observed a ConcurGov user who is only authorized to enter travel authorizations attempt to approve a travel authorization within the system and noted the workflow functionality within ConcurGov required travel authorizations to be routed to an authorized approving official, and determined that the system prevented the unapproved travel authorization from being interfaced to Oracle.
- 8. Observed the daily moveLINQ interface and noted approved relocation authorizations were interfaced into the Oracle system and recorded as an obligation.
- For a selection of days, inspected reconciliations of travel authorizations from moveLINQ to
  Oracle and determined the interface activity was reconciled daily by an accounting technician
  and all approved travel authorizations in moveLINQ completely and accurately interfaced with
  Oracle.
- 10. For a selection of customer agencies, inspected their budget execution set-up in Oracle and determined the settings were set-up in Oracle and the active budget execution settings were annually reviewed by the customer agency.

11. Observed an ARC user attempt to enter a transaction identification number that already existed and noted Oracle issued an error message alerting the user of the duplication and automatically rejected the entry.
No exceptions noted.

### **Control Objective 2 – Disbursements**

Controls provide reasonable assurance that the disbursement of invoices and vouchers is authorized, reviewed, processed timely, reconciled, and properly documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for staff to follow for the processing of disbursements.

### IPP and Non-IPP Customer Agency Invoice Approvals

ARC only processes disbursements for invoices with customer agency approval. Vendors can submit invoices through the IPP or send invoices to the customer agency or ARC, depending on the instructions in the purchase order.

In order to submit an invoice directly into IPP, the vendor must have an IPP collector account. ARC transmits Oracle supplier table information to the Federal Reserve Bank of St. Louis (FRB) in order to create the collector account or the vendor can contact FRB St. Louis and supply the necessary information themselves. The vendor must include contact information for the government agency they are doing business with, if they initiate enrollment. When an agency uploads their supplier info to IPP they must also match each record to the corresponding collector account. The purchase orders loaded for each supplier are also tied to the collector account. This limits the purchase orders the vendor can view and invoice against. Current IPP configuration requires all invoices reference an approved purchase order.

IPP system validations prevent invoices from being submitted for amounts that exceed the purchase order amount authorized by the Contracting Officer. In addition, it requires invoice service periods to fall within the period of performance on the purchase order.

If the vendor submits the invoice through IPP it is automatically routed to the invoice approver designated on the purchase order. This designation is made by the Contracting Officer on the purchase order, which is interfaced to Oracle and then to IPP. Purchase orders manually entered into Oracle and not processed in PRISM include the invoice approver in Oracle per the supporting documentation. An agency invoice approver can only approve an invoice in IPP if it is routed to them, which requires they have an active IPP user account. In order to gain access to IPP, the approver must complete and submit a user access form and a certificate of completion for the required Invoice Approver Training. Customer users do not have the ability to approve an invoice unless it is routed to them in IPP. Nor do they have the ability to route invoices to other users for approval. Only IPP invoices that were approved by the invoice approver or Contracting Officer for the purchase order are interfaced to Oracle for payment. Contracting officers may request invoices be routed to them in IPP by ARC IPP administrators in an approver's absence.

The banking information used for the disbursement is maintained in Oracle rather than IPP. A Data Universal Number System (DUNS) number is assigned to the purchase order at time of award. The banking information for the assigned DUNS number is interfaced from System for Award Management (SAM) to Oracle.

A daily reconciliation is performed in order to ensure that all approved IPP invoices are successfully interfaced to Oracle and to ensure that new purchase orders or modifications to purchase orders for IPP vendors are successfully interfaced to IPP.

If invoices are sent to the customer agency, the customer agency reviews and approves the invoice, and then forwards the invoice and evidence of customer agency approval to ARC. If invoices are sent to ARC, the customer agency approval is given through an executed receiving document via IPP workflow or ARC will submit the invoice to an authorized customer agency contact for approval. Appropriate contacts are either specified in the purchase order or are communicated to ARC by the customer agency.

## **IPAC Customer Agency Approvals**

IPACs that decrease an ARC customer agency's Fund Balance with Treasury (FBWT) must be approved in advance by the customer agency, unless the IPAC was initiated against the customer agency by another federal agency. To ensure that IPAC transactions initiated against the customer agency by another federal agency are posted in the proper accounting period, ARC may obtain customer agency approval after the IPAC has been recorded.

### CitiDirect Customer Agency Approvals

ARC processes disbursements for CitiBank Invoices that have been authorized by an Approving Official in the CitiDirect Application. When the approval window closes in CitiDirect, ARC receives an auto-close file containing charges yet to be approved by the Approving Official. In those instances and after payment, ARC sends a one-time email communication to the customer agency informing them of the auto-closed transactions and requests payment approval.

#### **Temporary Duty Travel Vouchers**

The Fiscal Service and customer agencies enter Temporary Duty (TDY) travel vouchers into ConcurGov, which electronically routes them to Approving Officials for review and approval. Approving Officials electronically sign the voucher with a status of "approved". All "approved" travel vouchers are interfaced daily via batch or real time interface processing to Oracle which records a disbursement in the general ledger. Daily interface files are received from ConcurGov, which is used for processing, report generation, and identification of exceptions. The files are loaded into the Oracle interface and accepted records are added to Oracle as disbursements in the general ledger. The travel voucher is then matched against an existing authorization. A Travel Voucher Status Report is generated and reviewed to identify and correct data interface errors and exceptions between ConcurGov and Oracle. Rejected transactions are manually entered into the system. Approved vouchers in ConcurGov are reconciled daily by an accounting technician with an Oracle generated report to ensure that all ConcurGov vouchers have been interfaced and processed in Oracle. ConcurGov prevents a user from both entering and approving travel vouchers.

#### **Relocation Services Travel Vouchers**

RSB personnel enter and audit each PCS travel voucher in moveLINQ, save as PDF and then send them to Employee/Approving Officials for review and approval. When the signed document is received by RSB, Relocation Technicians stamp the document in moveLINQ with a status of "approved". All "approved" documents are interfaced daily via batch processing to Oracle which records a disbursement in the general ledger. Approved vouchers in moveLINQ are reconciled daily by an Accounting Technician with an Oracle generated report to ensure that all moveLINQ vouchers have been processed in Oracle.

### Sampling of Invoices

All invoices are subject to ARC internal review.

#### Non-IPP

System controls set at the user identification and/or vendor level ensure that payment of non-IPP invoices greater than or equal to \$2,500, which are processed by an accounting technician, must be reviewed and approved by a lead accounting technician or an accountant prior to disbursement.

Non-IPP invoices less than \$2,500 are subject to monthly post payment random sampling. System user access profiles restrict accounting technicians' ability to process documents that require review and approval by a lead technician or accountant and ensure proper segregation of duties is maintained. A 100% post audit review is conducted weekly on all invoices resulting in a payment of greater than \$2,500 that was both processed and approved by the same individual.

#### IPP

All invoices processed by IPP are subject to post payment random sampling. ARC reviews 10% of all invoices processed by IPP for each customer on a monthly basis. Results are provided to each customer agency. In addition to providing customer agency management feedback of invoice approver performance, the random sampling verifies that the invoice approver or contracting officer on the referenced purchase order approved the invoice in IPP. Sampling also verifies that the invoice submitted by the vendor did not exceed the amount authorized by the contracting officer on the purchase order and that the services provided were within the period of performance authorized by the contract. The post payment monthly random sampling provides continuous monitoring to ensure system controls are operating as intended.

#### Random Sampling of Temporary Duty Travel Vouchers

TDSB staff completes post-payment audit reviews of TDY travel vouchers to verify the accuracy of the interfaced data and compliance with FTR, using random sampling procedures to select documents less than \$2,500, based on the customer agency's travel policy (FTR or FTR/ARC). A 100% post payment audit review is conducted on all documents \$2,500 or greater. Errors are sent via e-mail to the traveler or document preparer and approving official to review and/or take action. Billing documents are created for amounts owed by a traveler, resulting from an overpayment in which the customer agency has declared the overpayment a debt of the United States Government. The traveler sends a check to cover the overpayment, or seeks waiver per agency policy.

# Payment Date Calculations

Based on the customer agency's contracts with its suppliers, ARC staff enters the later of the invoice receipt date, or the earlier of the formal or constructive acceptance dates in Oracle based on the supporting documentation from the customer agency, or it interfaces to Oracle based on dates provided by the customer agency's approver in IPP. IPP controls prevent the vendor from back dating the IPP invoice receipt date, which is the date that the invoice was successfully created in IPP. The invoice date is entered into Oracle by ARC staff or interfaces from the IPP Invoice. On a daily basis, Oracle selects invoices that are due for payment and creates files for manual uploading into the Treasury's SPS. The ARC SPS certifying officer compares the number and dollar amount of payments from the SPS generated schedule to the payment files generated by Oracle to ensure all payment files have been uploaded to Treasury. For invoices that are subject to the Prompt Payment Act, Oracle schedules payments to disburse 30 days after the later of the invoice receipt date and the earlier of the date of formal or constructive acceptance (unless the supplier's contract or invoice states otherwise). All vendor invoices are scheduled for payment as soon as approved. Any payments that are subject to the Prompt Payment Act that are paid after their Oracle scheduled due date are subject to prompt pay interest to cover the period the payment was due, but not paid. Oracle automatically determines if interest is due based on the dates in the accounting system. If interest is due, Oracle calculates the interest, and generates an interest payment to the vendor, provided the total interest is one dollar or more.

#### Reconciliation – Fund Balance With Treasury Activity

Treasury provides the following reports to inform agencies of their FBWT activity and balances and to assist agencies in reconciling their FBWT general ledger balances to Treasury's balances:

• CARS Agency Location Code (ALC) Statement (ALC Transactions) provides increases and decreases to balances, for the Reporting ALC by Treasury Account Symbol (TAS).

• CARS Account Statement (Account Summary) provides beginning balance, current month net activity and ending balance.

ARC accountants reduce the probability of month-end differences relating to disbursements by performing a month-to-date reconciliation of Treasury's disbursement systems to general ledger FBWT disbursement activity.

ARC accountants perform reconciliations of CARS Account Statement balances to general ledger FBWT balances which are reviewed by ARC Staff other than the individual performing the reconciliation. If differences are identified during the reconciliations, ARC accountants determine the cause of the difference and the action, if any, that is needed to resolve the discrepancy. If the difference requires correction, an entry is posted in the accounting system by an accounting technician or another accountant who neither prepared nor reviewed the FBWT reconciliation.

#### **Budget Execution System Controls**

Customer agencies can establish and monitor both legally established and internally developed budget plans in Oracle to ensure obligations are authorized and recorded. Budget plans can be established at various accounting strings at the allocation levels.

Budget execution system controls can be set to prevent beyond the budget plan amount or allow expenditures amount at any level of the budget plan. Expenditures beyond the apportionment and appropriation levels (legal levels) is prohibited. System controls are designed to prevent the user from apportioning more than was appropriated and allocating more than was apportioned. Decisions on control settings that permit or prevent expenditures beyond other budget plan determined by the customer agency. System controls are applied at the fund level after passage of appropriation legislation and a high-level budget is loaded at the appropriation level. Upon receipt and input of a detailed financial plan, controls are established at the allocation level when desired by the customer agency.

Budget execution settings are determined by the customer agency and set-up in Oracle by the USB staff. System settings are reviewed with the customer agency on an annual basis, input by USB staff, and then reviewed by a supervisor for completeness and accuracy.

#### **Intragovernmental Transactions**

ARC adheres to applicable intragovernmental elimination guidance in the Treasury Financial Manual (TFM). This involves recording transactions at a level that allows for identification of its governmental trading partners and for reconciling the transactions/balances with trading partners on a quarterly basis in GTAS. For the non-fiduciary transactions of its Treasury customer agencies, ARC accountants prepare and submit confirmations to the appropriate trading partners in accordance with the elimination reconciliation guidance. Upon submitting the confirmations to the trading partners, ARC works with the trading partners to reconcile transactions/balances and identify and record any necessary adjustments. For Non-Treasury customers, if there are any elimination differences that require an explanation, an accountant will enter the explanation in the module and an ARC Supervisor or an Agency designee will certify the explanation in GTAS. For Treasury customers, the eliminations reporting is handled through the TIER reporting process.

## Document Numbering

All accounting entries recorded into Oracle require a transaction or document identification number. System controls prohibit the use of duplicate document numbers for the same vendor site on accounts payable transactions. ARC has developed and implemented a standard document-numbering scheme to avoid duplicate document processing and to enable readers of ARC reports to better identify and/or determine the nature of transactions processed by ARC. When an ARC

user attempts to enter a transaction identification number that already exists, Oracle issues an error message that alerts the user of the duplication.

## **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review the financial reports provided by ARC to ensure that disbursement transactions are complete and accurate.
- Approve invoices for payment and send approved invoices to ARC in a timely manner.
- Ensure that invoices received at the customer agency to determine whether they properly reflect the invoice receipt date and provide correct received and acceptance dates for goods or services according to the Prompt Payment Act.
- Approve travel vouchers and accurately enter the vouchers into ConcurGov in the proper period.
- Approve and return relocation travel authorizations to RSB for processing in moveLINQ in a timely manner.
- Maintain and communicate to ARC, a list of individuals authorized to approve invoices and travel vouchers when it is not communicated in the authorizing agreement.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC.
- Properly allocate charges and obtain Approving Official certification prior to auto-close.
- Provide post payment approval for CitiDirect auto-closed invoices.
- Maintain and communicate to ARC a list of individuals and applicable authority limits authorized to request non-referencing payments and expense corrections.

## **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing of disbursements and determined the procedures were formally documented for the processing of disbursements.
- For a selection of invoices, inspected documentation of customer agency authorization and related general ledger entries and determined disbursements were authorized and processed timely.
- 3. For a selection of IPAC transactions, inspected documentation of customer agency authorization and related general ledger entries and determined disbursements were authorized and processed timely.
- 4. For a selection of days, inspected approved IPP invoices and determined the invoices successfully interfaced with Oracle, and new purchase orders for IPP vendors were successfully interfaced with IPP.
- 5. Observed an accountant process an invoice over \$2,500 and determined the system automatically routed the invoice to a lead accounting technician or an accountant for review and approval.
- 6. For a selection of months, inspected evidence of the review of invoices, including IPP invoices less than \$2,500 and determined the review performed was subject to random sampling by a lead accounting technician or an accountant and any discrepancies were addressed.
- 7. For a selection of months, inspected evidence of the 100% post audit management monthly review conducted on all invoices greater than \$2,500 which were both processed and approved by the same individual and determined the reviews were performed appropriately.
- 8. For a selection of months, for a selection of customer agencies, inspected evidence of ARC's review of 10% of all invoices processed by IPP and determined the reviews were performed appropriately.

- 9. Observed the daily ConcurGov interface and noted approved travel authorizations interfaced into Oracle, and Oracle recorded the obligation to the general ledger.
- 10. For a selection of days, for a selection of customer agencies, inspected ConcurGov voucher reconciliations and determined approved vouchers in ConcurGov were reconciled to Oracle daily by an accounting technician.
- 11. Observed a user in ConcurGov attempt to approve their own travel voucher and noted the system automatically prevented the user from approving their own travel voucher.
- 12. Observed moveLINQ relocation vouchers interfaced into Oracle and noted approved vouchers were interfaced via automated batch process.
- 13. For a selection of days, inspected moveLINQ vouchers and determined the vouchers were reconciled daily by an Accounting Technician with an Oracle generated report.
- 14. For a selection of days, inspected evidence of the ARC SPS certifying officer's comparison of the number and dollar amount of payments and determined the reviews were completed daily and the interfaces uploaded completely.
- 15. For a selected invoice subject to the Prompt Payment Act, inspected documentation and determined Oracle scheduled payments to disburse 30 days after the later of the invoice receipt date and the earlier of the date of formal or constructive acceptance (unless the supplier's contract or invoice states otherwise).
- 16. For a selection of late payments, inspected evidence and determined proper interest was calculated and paid based on the number of days the payment was late.
- 17. For a selected a late payment, recalculated the interest owed and determined Oracle calculated the Prompt Payment interest accurately.
- 18. For a selection of months, for a selection of customer agencies, inspected reconciliations and determined accountants reconciled the CARS Account Statements, Undisbursed Appropriation Account Ledger Reconciliations, and supervisory reviews were completed.
- 19. For a selection of customer agencies, inspected their budget execution set-up in Oracle and determined the settings were set-up in Oracle and the active budget execution settings were annually reviewed by the customer agency.
- 20. For a selection of quarters, for a selection of Non-Treasury customer agencies, inspected the non-fiduciary transaction confirmations completed by ARC accountants and determined reconciliation of transactions/balances with trading partners were completed, any necessary adjustments were identified and recorded, and any elimination differences that required an explanation were entered into the module and an ARC Supervisor or Agency designee certified the explanation in GTAS.
- 21. For a selection of quarters, for a selection of Treasury customer agencies, inspected the non-fiduciary transaction confirmations completed by ARC accountants and determined reconciliation of transactions/balances with trading partners were completed, any necessary adjustments were identified and recorded, and any elimination reporting was completed using the TIER reporting process.

22.	Observed an ARC user attempt to enter a transaction identification number that already existed and noted Oracle issued an error message alerting the user of the duplication and automatically rejected the entry.
No	exceptions noted.

#### Control Objective 3 – Unfilled Customer Orders, Receivables, and Cash Receipts

Controls provide reasonable assurance that unfilled customer orders, receivables, and cash receipts are authorized, reconciled, and properly documented in accordance with ARC policies and procedures.

# **Description of Controls**

ARC has documented procedures for staff to follow for the processing of unfilled customer orders, receivables, and cash receipts.

#### Customer Agency Approval

ARC only processes unfilled customer orders, receivables, and cash receipts with customer agency approval. No approval is required for checks received for deposit directly by ARC on the customer agency's behalf to satisfy accounts receivable invoices, accounts payable invoice refunds of overpayments and/or vendor rebates. Customer agencies either send signed source documents or provide a summary of their transactions via fax or e-mail. ARC enters all transactions into Oracle, which are available for review through reporting systems. To help ensure that cash receipts are posted in the proper accounting period, ARC may obtain customer agency approval after the cash receipt has been recorded.

#### Reconciliation – Fund Balance With Treasury Activity

Treasury provides the following reports to inform agencies of their FBWT activity and balances and to assist agencies in reconciling their FBWT general ledger balances to Treasury's balances:

- CARS Agency Location Code (ALC) Statement (ALC Transactions) provides increases and decreases to balances, for the Reporting ALC by Treasury Account Symbol (TAS).
- CARS Account Statement (Account Summary) provides beginning balance, current month net activity and ending balance.

ARC accountants reduce the probability of month-end differences relating to receipts by performing a month-to-date reconciliation of Treasury's receipt systems to general ledger FBWT receipt activity.

ARC accountants perform reconciliations of CARS Account Statement balances to general ledger FBWT balances which are reviewed by ARC Staff other than the individual performing the reconciliation. If differences are identified during the reconciliations, ARC accountants determine the cause of the difference and the action, if any, that is needed to resolve the discrepancy. If the difference requires correction, an entry is posted in the accounting system by an accounting technician or another accountant who neither prepared nor reviewed the FBWT reconciliation.

## Reporting - Receivables

ARC accountants prepare and submit a quarterly TROR and Debt Collection Activities for all customer agencies. This report requires agencies to track the collection of receivables and report on the status of delinquent balances according to an aging schedule. Accountants that are responsible for preparing the TROR and Debt Collection Activities review and reconcile all activity (i.e., new receivables, revenue accruals, collections, adjustments and write-offs) with the public on a quarterly basis. An ARC supervisory accountant reviews the report. As applicable, ARC monitors and pursues collection of delinquent balances. On an annual basis, the customer agency's Chief Financial Officer must certify that the report submitted to the Treasury is accurate and consistent with agency accounting systems.

#### <u>Intragovernmental Transactions</u>

ARC adheres to applicable intragovernmental elimination guidance in the TFM. This involves recording transactions at a level that allows for identification of its governmental trading partners and for reconciling the transactions/balances with trading partners on a quarterly basis in GTAS. For the non-fiduciary transactions of its Treasury customer agencies, ARC accountants prepare and submit confirmations to the appropriate trading partners in accordance with the elimination reconciliation guidance. Upon submitting the confirmations to the trading partners, ARC works with the trading partners to reconcile transactions/balances and identify and record any necessary adjustments. For Non-Treasury customers, if there are any elimination differences that require an explanation, an accountant will enter the explanation in the module and an ARC Supervisor or an Agency designee will certify the explanation in GTAS. For Treasury customers, the eliminations reporting is handled through the TIER reporting process.

### **Document Numbering**

All accounting entries recorded in Oracle require a transaction or document identification number. ARC has developed and implemented a standard document-numbering scheme to avoid duplicate document processing and to enable readers of ARC reports to better identify and/or determine the nature of transactions processed by ARC.

## **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Send approved and accurate documentation of unfilled customer orders, receivables, and cash receipts transactions, to ARC in the proper period.
- Review unfilled customer orders, receivable and advance reports for completeness, accuracy, and validity.
- Monitor and pursue collection of delinquent balances as applicable.
- Customer agency's Chief Financial Officer must certify that the report submitted to the Treasury is accurate and consistent with agency accounting systems.

#### Tests of Operating Effectiveness and Results of Testing

- 1. Inspected written procedures for the processing of unfilled customer orders, cash receipts, receivables, advances, and write-offs and determined the procedures were formally documented.
- 2. For a selection of unfilled customer orders, inspected evidence and determined the unfilled customer orders were only processed by ARC after being approved by the customer agency.
- 3. For a selection of receivables, inspected evidence and determined the receivables were only processed by ARC after being approved by the customer agency.
- 4. For a selection of cash receipts, inspected evidence and determined the cash receipts were only processed by ARC after being approved by the customer agency.
- 5. For a selection of months, for a selection of customer agencies, inspected reconciliations and determined accountants reconciled the CARS Account Statements, Undisbursed Appropriation Account Ledger Reconciliations, and supervisory reviews were completed.
- 6. For a selection of quarters, for a selection of customer agencies, inspected the Treasury Report on Receivables and Debt Collection Activities (TROR) reports completed by ARC accountants and determined they were completed, all activities were reconciled with receivables due from the public, and the reports were reviewed by an ARC supervisory accountant.
- 7. For a selection of quarters, for a selection of Non-Treasury customers, inspected the non-fiduciary transaction confirmations completed by ARC accountants and determined reconciliation of transactions/balances with trading partners were completed, any necessary

- adjustments were identified and recorded, and any elimination differences that required an explanation were entered into the module and an ARC Supervisor or Agency designee certified the explanation in GTAS.
- 8. For a selection of quarters, for a selection of Treasury customers, inspected the non-fiduciary transaction confirmations completed by ARC accountants and determined reconciliation of transactions/balances with trading partners were completed, any necessary adjustments were identified and recorded, and any elimination reporting was completed using the TIER reporting process.
- 9. Observed an ARC user attempt to enter a transaction identification number that already existed and noted Oracle issues an error message alerting the user of the duplication and automatically rejected the entry.

#### **Control Objective 4 - Deposits**

Controls provide reasonable assurance that checks are secure and deposited timely by appropriate personnel and documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for the safeguarding and recording of deposits.

#### Safeguarding Checks

Checks received by the mailroom are scanned individually with the supporting documentation that came with each check. Each check with the documentation is saved as a separate file in a central location. The checks, along with the original documentation, are sent to the A3F mail drop by the mail deliverer and signed for if delivery confirmation was requested. An ARC accounting technician (who does not have accounting system access to post accounts receivable transactions) receives, opens and logs all checks received in the ARC's check deposit log. The same technician retrieves the scanned images from a central location and saves each image in the appropriate folder. These scanned files are archived at the end of each month. For reconciliation purposes, the check total scanned by mail services is compared to the number received by placing a "y" in the "Rec'd" column on each check log. This confirms that all checks scanned at mail services were received and logged by the technician.

Checks are to be deposited as soon as possible after the purpose and validity of the check's issuance are identified. The accounting technician is responsible for processing deposits, but the customer agency or its delegate is responsible for researching the check's purpose and validity. The checks are locked in a secure location until they are ready to be deposited.

#### Over the Counter Channel Application

Over the Counter Channel Application (OTCnet) is a web-based application that accommodates "check capture" and "deposit reporting and processing" using electronic collection mechanisms instead of paper based processing.

On the "check capture" side of OTCnet, checks are scanned for deposit and a batch list is created. The batch list is automatically saved temporarily to the server until it is transmitted to the Federal Reserve Bank (FRB) by the ARC accounting technician. Upon settlement with the FRB, the ARC accounting technician reconciles the batch list with the paper checks. After reconciliation, the checks are held awaiting confirmation of the deposit in the Treasury's deposit application. Upon confirmation, the ARC accounting technician destroys the checks. The cash receipt is recorded in Oracle by an ARC staff member other than the individual processing the deposit in OTCnet.

On the "deposit reporting and processing" side of OTCnet, an ARC accounting technician will manually enter the deposit information into the OTCnet system. A deposit ticket and the check(s) are sent in a locked money bag that is picked up by a mail clerk who then delivers it to the local federal depository. A copy of the deposit ticket is retained by the ARC accounting technician for comparison with the deposit receipt from the bank teller and the confirmed deposit ticket from the OTCnet system. The money bag containing the bank teller's deposit receipt is returned to the branch office that processed the deposit. After the bank teller receipt and OTCnet confirmed deposit ticket are compared to the copy retained by the branch, the cash receipt is recorded in Oracle by an ARC accounting technician.

### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

• Provide assistance, when requested, to determine a check's purpose and validity prior to deposit.

#### **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the safeguarding and recording of deposits and determined the procedures were formally documented for the safeguarding and recording of deposits.
- 2. For a selection of days, inspected the checks received by the mailroom and the associated deposit check log and determined the deposit check log agreed to the original checks.
- 3. Inspected a selection of check deposit logs and determined an ARC administrative staff member, who does not have accounting system access to post account receivable transactions, received, opened and logged all checks received in the branch's check deposit log.
- 4. Inspected a selection of check deposit records and check attributes and determined checks were deposited timely after the purpose and validity of the check's issuance were identified.
- 5. Inspected a selection of check deposits and the subsequent posting to Oracle of OTCnet confirmed deposit receipts to those retained by the ARC branch and determined the total checks were posted completely and accurately to Oracle.
- 6. Inspected a selection of check deposits and determined the deposit was recorded by an independent ARC accountant.

#### Control Objective 5 – Payroll and Leave Accruals

Controls provide reasonable assurance that period-end payroll and leave accruals are processed timely, reviewed, and properly documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for staff to follow for the processing of payroll accruals.

#### **System Calculation of Accruals**

Monthly Payroll accruals are recorded and reviewed on a monthly basis by an accountant and reversed in the subsequent accounting period. The payroll accrual is a prorated calculation performed by the accounting system. To make its calculation, the accounting system requires a payroll accountant to enter specific parameters (e.g., number or percentage of workdays to accrue and the base pay period number).

Leave Accruals are recorded and reviewed based on an agreed upon schedule with the customer agency (bi-weekly, monthly, quarterly) and reversed prior to recording the next scheduled leave accrual. The leave accrual calculation is performed by the accounting system based on data provided by the customer agency's payroll service provider. To make its calculation the accounting system requires a payroll accountant to enter specific parameters (e.g., pay period and pay year).

# **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review the financial reports provided by ARC to ensure that monthly payroll and leave accruals are complete and accurate.
- Review and confirm leave accrual schedule annually.

### **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing of payroll and leave accruals and determined that the procedures were formally documented for the processing of payroll and leave accruals.
- 2. For a selection of months, inspected a selection of customer agencies' monthly payroll accruals invoices and determined the customer agencies' monthly payroll accruals were documented, entered timely and accurately, and reviewed.
- 3. For a selection of months, inspected a selection of customer agencies' bi-weekly leave accruals invoices and determined the customer agencies' bi-weekly leave accruals were documented, entered timely and accurately, and reviewed.

### **Control Objective 6 – Payroll Disbursements**

Controls provide reasonable assurance that payroll disbursement data (disbursed by a third-party) is reviewed, reconciled, and properly documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for staff to follow for the processing of payroll disbursements.

#### **Automated Payroll Posting Process**

Third-party payroll service providers transmit payroll files to ARC after each pay period. Payroll files are imported into Oracle. After import, the ARC payroll accountant confirms the file loaded in its entirety by verifying the total payroll costs as indicated on the payroll file to the import summary amount. The ARC payroll accountant processes payroll entries using a batch interface that posts summary payroll data to Oracle. The payroll accountant reviews and corrects transactions that reject in the interface. An OBI or Discoverer report is used to identify those records that reject. The payroll accountant contacts the customer for resolution of erroneous accounting codes, funding issues, or other circumstances that would prevent the payroll from being recorded. Until the errors are cleared, the data is viewed as invalid and will not be able to be posted to the general ledger. If the payroll service provider has adjustment files for additional transactions between main payroll files, the ARC payroll accountant follows the same procedure for processing these files.

#### Reconciliation – Payroll Activity

Each month, payroll accountants prepare, for supervisory review, a reconciliation of payroll disbursements recorded in Oracle and payroll disbursements as reflected in Treasury's cash systems. The payroll accountant investigates and resolves any differences identified. All those that require corrections, are posted in either the current accounting period or in a subsequent accounting period.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Verify that payroll processed by third-party providers is complete and accurate.
- Review the financial reports provided by ARC to ensure that payroll disbursements are complete and accurate.
- Review and confirm customer specific payroll disbursement procedures on an annual basis.

### Tests of Operating Effectiveness and Results of Testing

- 1. Inspected written procedures for the processing of payroll disbursements and determined the procedures were formally documented for the processing of payroll disbursements.
- 2. For a selection of pay periods, for a selection of customer agencies, inspected interface error reports and determined that the interface input files were checked for errors and the interface error reports were created if errors were identified.
- 3. For a selection of months, for a selection of customer agencies, inspected the payroll disbursements recorded in Oracle to the payroll disbursements as reflected in Treasury's cash systems and determined the reconciliation was completed by an ARC accountant, any differences identified were investigated and resolved, and the reconciliation was reviewed by a supervisory accountant. Additionally, determined any corrections made were posted in the current or subsequent accounting periods.

### **Control Objective 7 - USSGL**

Controls provide reasonable assurance that transactions are processed in accordance with the USSGL and TFM guidance.

## **Description of Controls**

ARC has documented procedures for processing transactions consistent with the USSGL.

#### Transaction Set-up Controls

ARC records proprietary and budgetary accounting entries using the USSGL at the transaction level. This is accomplished using a combination of transaction code, system setup, Sub-Ledger Accounting (SLA) and data entry in Oracle. In addition, Oracle cross-validation rules have been established to prevent transactions from being processed to inappropriate USSGL accounts.

ARC follows the TFM to establish accounting transaction posting models in Oracle. System administrators require authorization from a supervisor or manager to establish new posting models for transaction processing.

On an annual basis, ARC reviews the USSGL Board's proposed and approved additions, deletions and/or modifications to USSGL account titles and/or account descriptions to determine their applicability to ARC customer agencies. Once the changes to the USSGL are approved by Treasury and the new TFM guidance is issued (generally mid-summer), ARC USSGL Team will communicate the appropriate changes to system administrators to ensure the accounting transaction posting models are revised.

#### General Ledger Account Reconciliations

Accountants perform general ledger account reconciliations (utilizing accounting system sub ledgers or Excel spreadsheets when available) on balance sheet accounts to ensure related accounting transactions were posted to the appropriate general ledger accounts. Upon completion, the subledger reconciliations are reviewed by a supervisor. ARC accountants prepare budgetary to proprietary account relationship reconciliations on a monthly basis to ensure complete general ledger account posting for all recorded transactions. Upon completion, the budgetary to proprietary reconciliations are reviewed by a supervisor. If invalid relationships are identified an accounting technician or an accountant corrects the transaction or prepares an entry to resolve the invalid relationships.

#### **GTAS Edit Checks**

ARC submits the GTAS files for its non-Treasury customers, except for the Department of Homeland Security, using a bulk file upload. Accountants create the bulk file by running a job within the Oracle application. Oracle requires the data to pass several edit checks before it will create the bulk file. ARC manually uploads the GTAS files created from Oracle into the GTAS system. The GTAS system performs USSGL validations and edit checks and either rejects or fails any Treasury Appropriation Fund Symbol (TAFS) that fail the validations or edit checks. ARC investigates and resolves any TAFS rejected or failed by the GTAS system.

### Treasury Information Executive Repository Validation Checks

For ARC's Department of the Treasury and Department of Homeland Security customer agencies, GTAS reporting requirements are met using TIER. TIER is a departmental data warehouse that receives monthly uploaded financial accounting and budgetary data from the bureaus and other reporting entities in a standardized format. Data submitted to TIER by an ARC accountant is validated based on system-defined validation checks.

ARC utilizes custom solutions that extract accounting and budgetary data from Oracle to generate necessary TIER data. TIER has a standardized chart of accounts that is compliant with USSGL guidance issued by the Treasury. GTAS edit checks are incorporated in the TIER validation checks. After submitting the adjusted trial balances into TIER, ARC accountants review the edit reports and resolve any invalid attributes or out-of-balance conditions. ARC accountants document this review by completing the TIER Submission Checklist, which is further reviewed by a supervisor.

## Financial Statement Crosswalks

ARC accountants prepare a *Balance Sheet (BS)*, *Statement of Net Cost (SNC)* and *Statement of Budgetary Resources (SBR)* for all customer agencies that are covered by the Chief Financial Officer Act and the Accountability of Tax Dollars Act of 2002. Additionally, ARC accountants prepare the *Statement of Changes in Net Position (SCNP)*, and *Statement of Custodial Activity (SCA)* (when applicable) for all customer agencies. ARC accountants compare TFM financial statement crosswalks to ARC's internally prepared financial statements or OneStream tables to determine compliance with the TFM reporting requirements. ARC investigates and resolves any differences between TFM crosswalks and ARC's internally prepared financial statements.

#### Financial Statement Review

For Department of the Treasury and Department of Homeland Security customer agencies, quarterly financial statements are produced by departmental systems using the data submitted in TIER. Third and fourth quarter consolidated financial statements are submitted to the Director of Office of Management and Budget (OMB) and the Congress by the Department. The *SCNP* and *SCA* are only submitted to the Director of the OMB and the Congress for the fourth quarter. ARC accountants compare the Department of the Treasury and Department of Homeland Security customer agencies quarterly financial statements to ARC's internally prepared financial statements and resolve any differences. The comparison is reviewed by a supervisor.

If applicable for non-Treasury customer agencies, ARC accountants prepare the *BS*, *SNC*, and *SBR* during the third and fourth quarters for review by a supervisor and submission to OMB. During the fourth quarter the *SCNP* and *SCA* may also be included in the supervisor review and submission to OMB. For customers using OneStream, there are additional checks to compare the OneStream trial balance to the Oracle trial balance and GTAS balances.

### Financial Statement Variance Analysis

For both Department of the Treasury and Department of Homeland Security customer agencies, accountants prepare a quarterly financial statement variance analysis. Explanations for variances that exceed Department materiality thresholds must be provided to the Department. The Department submits a consolidated analysis to OMB. The bureau variance analysis is reviewed by an ARC supervisory accountant and approved by the bureau chief financial officer (CFO) or designee prior to submission to the Department. The Homeland Security bureau variance is also approved by the Homeland Security's CFO or designee.

For non-Treasury and non-Homeland Security customer agencies, accountants prepare a third quarter financial statement variance analysis based on the guidance in OMB Circular A-136. The variance analysis is reviewed by an ARC supervisory accountant prior to submission to OMB.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

• Review and approve, prior to submission, the financial reports prepared by ARC to ensure that reports prepared for external use are complete, accurate, and submitted in a timely manner.

• The Homeland Security bureau variance is also approved by the Homeland Security's CFO or designee.

#### **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures in the TFM for the processing of transactions consistent with the USSGL and determined that the procedures were formally documented.
- 2. Observed the processing of a transaction to an inappropriate USSGL account and noted the Oracle cross-validation rules rejected the transaction.
- 3. Inspected a list of users with access to change posting models, inquired of management and determined the system administrators had access to administer posting models.
- 4. For a selection of newly established posting models, inspected ARC supervisory approval of the new posting model and TFM/USSGL guidance and determined the new posting models were authorized and were in agreement with TFM/USSGL guidance.
- 5. Inspected evidence of the annual review of USSGL account titles and descriptions and determined the annual review was performed by ARC supervisors and Managers.
- 6. For a selection of months, for a selection of customer agencies, inspected the budgetary to proprietary account relationship reconciliations completed by ARC accountants and determined general ledger accounts postings were completed for all recorded transactions, invalid relationships identified were corrected by an accounting technician or accountant, and the reconciliation was reviewed by an ARC supervisor.
- 7. Observed ARC staff run the Oracle job that creates the GTAS bulk data upload file for non-Treasury/non-Department of Homeland Security customers and determined Oracle runs the data through several edit checks prior to creating the bulk upload file.
- 8. Observed ARC staff manually load the GTAS files created from Oracle into the GTAS system and noted Oracle and GTAS performs USSGL validations and edit checks and either rejects or fails any TAFS that fail the validations or edit checks.
- 9. For a selection of months, for a selection of customer agencies, inspected the TIER Submission Checklists and determined TIER submissions were validated based off system-defined validation checks.
- Inspected the results of ARC's comparison of the TFM financial statement crosswalk and internally prepared financial statements and determined ARC investigated and resolved any differences.
- 11. For a selection of months, for a selection of customer agencies, inspected the reconciliation of the financial statements prepared by the Department to ARC's internally prepared financial statements and determined the reconciliations were reviewed by a supervisor, and any differences noted were resolved.
- 12. For a selection of quarters, for a selection of customer agencies, inspected the financial statement variance analysis and determined it was reviewed by an ARC supervisory account and approved by the bureau CFO or designee prior to being submitted to the Department.

### **Control Objective 8 - Accruals**

Controls provide reasonable assurance that the period-end accruals are authorized, processed timely, reviewed, reconciled, and properly documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for staff to follow for the processing of accruals.

### Revenue and Expense Accruals

ARC Staff records period-end accruals for goods and services provided/received, but not billed/invoiced, in Oracle based on instruction provided from the customer agency. The amounts recorded are based on information provided by e-mail from the customer agency or obtained from a subsidiary system, and are recorded using two methods, the standard transaction processing, or by the automated journal entry process.

In the standard transaction processing method, ARC staff records accruals in the accounting system through standard accrual transactions.

In the automated journal entry process method, accruals are recorded by using the automated journal entry process. With this method, an ARC staff member enters information received from the customer agency or subsidiary system into a spreadsheet template, reviews the spreadsheet and converts it into a data file that is automatically loaded into Oracle. The Oracle entry is reviewed and approved by a supervisory accountant.

#### Non-Invoice Accruals

Accountants record in Oracle non-invoice related expense accruals for items such as workers' compensation, unemployment insurance liability, year-end payroll accruals and non-batch leave accruals. Workers' compensation and unemployment insurance accruals are based on reports provided from the Department of Labor. Customer agencies provide data for year-end payroll accruals. Customer agencies payroll service providers, or the human resource office provides non batch leave accrual data. An ARC staff member enters accrual data into a spreadsheet template, reviews the spreadsheet and converts it into a data file that is automatically loaded into Oracle. The Oracle entry is reviewed and approved by a supervisory accountant.

#### General Ledger to Subledger Reconciliation

On a monthly basis, ARC accountants prepare a reconciliation of revenue and expense accrual balances in the general ledger to the sub ledger detail, which is reviewed by a supervisor. Accountants reconcile only billed revenue accruals since unbilled revenue accruals are recorded directly in the general ledger. Any differences identified are corrected by an accounting technician or accountant in the subsequent accounting period.

## **Budget Execution System Controls**

Customer agencies can establish and monitor both legally established and internally developed budget plans in Oracle to ensure obligations are authorized and recorded. Budget plans can be established at the various accounting strings at the allocation levels.

Budget execution system controls can be set to prevent expenditures beyond the budget plan amount or allow expenditures over the budget plan amount at any level of the budget plan. Expenditures beyond the apportionment and appropriation levels (legal levels) is prohibited. System controls are designed to prevent the user from apportioning more than was appropriated

and allocating more than was apportioned. Decisions on control settings that permit or prevent expenditures beyond other budget plan levels are determined by the customer agency. System controls are applied at the fund level after passage of appropriation legislation and a high-level budget is loaded at the allocation level. Upon receipt and input of a detailed financial plan, controls are established at the allocation level when desired by the customer agency.

Budget execution settings are determined by the customer agency and set-up in Oracle by USB staff. System settings are reviewed with the customer agency on an annual basis, input by USB staff, and then reviewed by a supervisor for completeness and accuracy.

### **Document Numbering**

All accounting entries recorded into Oracle require a transaction or document identification number. System controls prohibit the use of duplicate document numbers on revenue and expense accruals processed through standard accrual transactions. ARC has developed and implemented a standard document-numbering scheme to avoid duplicate document processing and to enable readers of ARC reports to better identify and/or determine the nature of transactions processed by ARC. When an ARC user attempts to enter a transaction identification number that already exists, Oracle issues an error message that alerts the user of the duplication.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review open accrual reports for completeness, accuracy, and validity.
- Approve and send revenue and expense accruals to ARC in a timely manner.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC.
- Review the financial reports provided by ARC to ensure that accruals are complete and accurate.

## **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing of accruals and determined that the process for processing accruals procedures were formally documented.
- 2. For a selection of period-end accruals for goods and services provided/received, but not billed/invoiced, for a selection of customer agencies, inspected evidence of the Oracle entry and determined the accounting technician followed the instructions provided from the customer agency and the Oracle entry was reviewed and approved by a supervisory accountant.
- 3. For a selection of customer agencies, inspected evidence of the monthly payroll accrual data loaded into Oracle and determined the entry was imported successfully and posted to the general ledger.
- 4. For a selection of months, for a selection of customer agencies, inspected evidence of the non batch leave accrual data loaded into Oracle and determined the entry was reviewed and approved by a supervisory accountant.
- 5. For a selection of months, for a selection of customer agencies, inspected evidence of the reconciliation of revenue and expense accrual balances in the general ledger to the sub ledger detail and determined any differences noted were corrected by an accounting technician or accountant in a subsequent accounting period, and the reconciliation was reviewed by a supervisor.
- 6. For a selection of customer agencies, inspected their budget execution set-up in Oracle and determined the settings were set-up in Oracle and the active budget execution settings were annually reviewed by the customer agency.

7.	Observed an ARC staff member attempt to enter a transaction identification number that already existed and noted Oracle issued an error message alerting the user of the duplication	
	and automatically rejected the entry.	
No exceptions noted.		

### Control Objective 9 – Governmentwide Reporting

Controls provide reasonable assurance that Governmentwide reporting is complete, accurate, timely, and performed in accordance with ARC policies and procedures.

#### **Description of Controls**

ARC has documented procedures for staff to follow for the preparation of Governmentwide reports.

#### **GTAS**

ARC policies require the submission of GTAS reports based on Fiscal Service's criteria for these applications. GTAS is a web-based system for use in the Governmentwide reporting setting as the primary means of reporting agency trial balance and eliminations data. This single data collection system is designed to pave the way for more consistent and complete financial data and allows for better analytical reporting. All submissions must pass all GTAS data validations and edit checks. For non-Treasury customer agencies, except the Department of Homeland Security, supervisory accountants review all submissions prepared by accountants and review all data to ensure all reporting deadlines are met. All fourth quarter GTAS submissions require certification by an ARC supervisor or manager, or other designated customer agency representative.

#### TIER

Generally, Treasury customer agencies are required to submit financial accounting and budgetary data each month to TIER, Treasury's data warehouse within Treasury's submission timeline. The Department of Homeland Security customer agencies are required to submit financial accounting and budgetary data each month to TIER, Homeland Security's data warehouse, within Homeland Security's submission timeline. To meet this requirement, ARC performs the Oracle month-end close processes on the second business day after the end of the month. Supervisory accountants validate the TIER data to ensure reporting deadlines are met by reviewing an accountant-prepared TIER Submission Checklist. The TIER Submission Checklist consists of internally and Treasury department defined data quality standards.

#### **Prompt Payment**

ARC prepares monthly Prompt Payment reports for its customers following Treasury guidelines. Independent accountants or analysts review all reports.

### Financial Statements Crosswalks

ARC accountants prepare a *BS, SNC, and SBR* for all customer agencies that are covered by the Chief Financial Officer Act and the Accountability of Tax Dollars Act of 2002. Additionally, ARC accountants prepare the *SCNP and SCA* (when applicable) for all customer agencies. ARC accountants compare TFM financial statement crosswalks to ARC's internally prepared financial statements or OneStream table to ensure compliance with the reporting requirements. ARC investigates and resolves any differences between TFM crosswalks and ARC's internally prepared financial statements.

### Financial Statement Review

For Department of the Treasury and Department of Homeland Security customer agencies, quarterly financial statements are produced by departmental systems using the data submitted in TIER. Third and fourth quarter consolidated financial statements are submitted to the Director of OMB and the Congress by the Department. The *SCNP and SCA* are only submitted to the Director of the OMB and the Congress for the fourth quarter. ARC accountants compare the quarterly financial statements to ARC's internally prepared financial statements and resolve any differences. The comparison is reviewed by a supervisor.

If applicable for non-Treasury customer agencies, ARC accountants prepare the BS, SNC, and SBR during the third and fourth quarters for review by a supervisor and submission to OMB. During the fourth quarter the SCNP and SCA may also be included in the supervisor review and submission to OMB. For customers using OneStream, there are additional checks to compare the OneStream trial balance to the Oracle trial balance and GTAS balances.

#### Financial Statement Variance Analysis

For both Department of the Treasury and Department of Homeland and Security customer agencies, accountants prepare a quarterly financial statement variance analysis. Explanations for variances that exceed Department materiality thresholds must be provided to the Department. The Department submits a consolidated analysis to OMB. The bureau variance analysis is reviewed by an ARC supervisory accountant prior to submission to the Department. The Homeland Security bureau variance is also approved by the Homeland Security's CFO or designee.

For non-Treasury and non-Homeland Security customer agencies, accountants prepare a third quarter financial statement variance analysis based on the guidance in OMB Circular A-136. The variance analysis is reviewed by an ARC supervisory accountant prior to submission to OMB.

### Receivables

ARC accountants prepare and submit a quarterly TROR and Debt Collection Activities report for all customer agencies. The report is reviewed by an ARC supervisory accountant prior to submission to Treasury. On an annual basis, the customer agency's CFO must certify that the report submitted to the Treasury is accurate and consistent with agency accounting systems.

#### DATA Act

Generally, Treasury and Homeland Security customer agencies are each required to submit a customized Award Financial File each month to their respective TIER or repositories. To meet this requirement, ARC will utilize Oracle to generate an Award Financial File for Treasury and Homeland Security customer agencies. ARC will submit the Award Financial File into TIER for Treasury customer agencies and request the Treasury customer agency to validate the data. ARC sends an Award Financial File to Homeland Security customer agencies.

For non-Treasury and non-Homeland Security customer agencies, DATA Act reporting is performed on a quarterly basis. For those customers, three files are submitted to the governmentwide DATA Act Broker system (Broker) on a quarterly basis. The Broker has validation checks with the GTAS submissions. The accountants review the reports produced by the Broker. Upon completion of the accountants' review, a reconciliation package is sent to the customer agency for review and approval. Upon receipt of the customer agency approval, ARC updates the status of the DATA Act Files submission to "Certified" on behalf of the customer agency.

## **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review and approve, prior to submission, the financial reports prepared by ARC to ensure that all reports prepared for external use are complete, accurate, and submitted in a timely manner.
- Review and approve the annual submission of the TROR and Debt Collection Activities.
- Provide certification of GTAS to ARC prior to system certification.
- Customer agency's Chief Financial Officer must certify that the report submitted to the Treasury is accurate and consistent with agency accounting systems.

• The Homeland Security bureau variance is also approved by the Homeland Security's CFO or designee.

### **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures and determined ARC had documented procedures for the preparation of governmentwide reports.
- 2. For a selection of quarterly GTAS submissions, for a selection of customer agencies, inspected evidence of management review and determined they were reviewed and certified.
- 3. For a selection of months, for a selection of customer agencies, inspected TIER Submission Checklists and determined TIER submissions were reviewed by an ARC supervisor before being processed by TIER.
- 4. For a selection of months, for a selection of customer agencies, inspected the Prompt Payment report and determined it was reviewed by a supervisory accountant before submission.
- 5. For a selection of quarters, for a selection of customer agencies, inspected the reconciliation of the financial statements prepared by the Department to ARC's internally prepared financial statements and determined the reconciliations were reviewed by a supervisor, and any differences noted are resolved.
- 6. For a selection of quarters, for a selection of customer agencies, inspected the financial statement variance analysis and determined it was reviewed by an ARC supervisory account prior to being submitted to the Department.
- 7. For a selection of quarters, for a selection of customer agencies, inspected the Treasury Report on Receivables and Debt Collection Activities (TROR) reports completed by ARC accountants and determined they were completed, all activities were reconciled with receivables due from the public, and the reports were reviewed by an ARC supervisory accountant.
- 8. For a selection of quarters, for a selection of customer agencies inspected results of ARC's comparison of the TFM financial statement crosswalk, and internally prepared financial statements and determined ARC investigated and resolved any differences.
- 9. For a selection of quarters, for a selection of customer agencies, inspected ARC's comparison of the TFM financial statement crosswalk and internally prepared financial statements and determined the internally prepared financial statements were in compliance with the customer agency's government wide reporting requirements.
- 10. For a selection of months, for a selection of Treasury customers, inspected supporting documentation and determined the customer's monthly DATA Act submission was appropriately completed, reviewed, and submitted in TIER as required.
- 11. For a selection of quarters, for a selection of non-Treasury and non-Homeland Security customer agencies, inspected supporting documentation and determined the customer's quarterly DATA Act submission was appropriately completed, reviewed, and authorized by the customer agency prior to being submitted in the DATA Act Broker.

### **Control Objective 10 – Expenditures**

Controls provide reasonable assurance that expenditure are reviewed, reconciled, and documented in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures related to expenditure controls.

# Budget Execution System Controls

Customer agencies can establish and monitor both legally established and internally developed budget plans in Oracle to ensure obligations are authorized and recorded. Budget plans can be established at various accounting strings at the allocation levels.

Budget execution system controls can be set to prevent expenditures beyond the budget plan amount or allow expenditures over the budget plan amount at any level of the budget plan. Expenditures beyond the apportionment and appropriation levels (legal levels) is prohibited. System controls are designed to prevent the user from apportioning more than was appropriated and allocating more than was apportioned. Decisions on control settings that permit or prevent expenditures beyond other budget plan levels are determined by the customer agency. System controls are applied at the fund level after passage of appropriation legislation and a high-level budget is loaded at the appropriation level. Upon receipt and input of a detailed financial plan, controls are established at the allocation level when desired by the customer agency.

Budget execution settings are determined by the customer agency and set-up in Oracle by the USB staff. System settings are reviewed with the customer agency on an annual basis, input by USB staff, and then reviewed by a supervisor for completeness and accuracy.

#### Reconciliation – Budgetary and Proprietary Account Relationships

ARC accountants prepare budgetary to proprietary account relationship reconciliations on a monthly basis, for supervisory review, to ensure complete general ledger account posting for all recorded transactions. An accounting technician or an accountant corrects invalid out-of-balance relationships.

### Reconciliation – Fund Balance With Treasury Activity

Treasury provides the following reports to inform agencies of their FBWT activity and balances and to assist agencies in reconciling their FBWT general ledger balances to Treasury's balances:

- CARS ALC Statement (ALC Transactions) provides increases and decreases to balances, for the Reporting Agency Location Code (ALC) by Treasury Account Symbol (TAS).
- CARS Account Statement (Account Summary) provides beginning balance, current month net activity and ending balance.

ARC accountants reduce the probability of month-end differences relating to disbursements by performing a month-to-date reconciliation of Treasury's disbursement systems to general ledger FBWT disbursement activity.

ARC accountants perform reconciliations of CARS Account Statement balances to general ledger FBWT balances which are reviewed by ARC staff other than the individual performing the reconciliation. If differences are identified during the reconciliations, ARC accountants determine the cause of the difference and the action, if any, that is needed to resolve the discrepancy. If the difference requires correction, an entry is posted in the accounting system by an accounting technician or another accountant who neither prepared nor reviewed the FBWT reconciliation.

## **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Properly approve and accurately enter obligations into the procurement and travel systems in the proper period.
- Approve and return relocation travel documents to RSB for processing in moveLINQ in a timely manner.
- Send approved requests to record manual obligations to ARC in a timely manner.
- Review open obligation reports for completeness, accuracy, validity, and resolve any discrepancies noted in a timely manner.
- Review and approve listing of users with current Oracle, PRISM, OneStream, IPP, webTA, and ConcurGov access to ensure appropriateness.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures related to administrative expenditures and determined that the procedures were formally documented.
- 2. For a selection of customer agencies, inspected their respective budget plan instructions and determined customer agencies specified their budget controls for the year, the instructions were input by SDB staff, and then reviewed by a supervisor for completeness and accuracy.
- 3. For a selection of months, for a selection of customer agencies, inspected the budgetary to proprietary account relationship reconciliations completed by ARC accountants and determined general ledger accounts postings were completed for all recorded transactions, invalid relationships identified were corrected by an accounting technician or accountant, and the reconciliation was reviewed by an ARC supervisor.
- 4. For a selection of months, for a selection of customer agencies, inspected reconciliations and determined accountants reconciled the CARS Account Statements, Undisbursed Appropriation Account Ledger Reconciliations, and supervisory reviews were completed and differences were resolved.

### **Control Objective 11 – Budget**

Controls provide reasonable assurance that budget entries are documented and processed in accordance with ARC policies and procedures.

## **Description of Controls**

ARC has documented procedures for staff to follow for the processing of budget entries.

#### **Budget Documentation**

For customer agency appropriations subject to annual enactment, ARC enters an appropriation based on the amount approved in the annual appropriations process, as supported by the automatic amount calculated during a continuing resolution (CR), the enacted appropriation legislation, or Treasury documentation. ARC enters an apportionment in Oracle from the customer agency's SF 132, Apportionment and Reapportionment Schedule. Upon receipt of the customer agency's budget plan or reprogramming guidance, ARC allocates funding to the customer agency's accounting values according to the detail provided by the customer.

For customer agency sources of funds that are not subject to the annual appropriations process, such as reimbursable or revolving accounts, ARC enters an appropriation and apportionment based on the customer agency's SF 132 and recorded reimbursable activity for those accounts subject to the apportionment process. ARC allocates funding to the customer agency's accounting values based on the customer agency's budget plan or recorded reimbursable activity.

For sources of funds not subject to both the annual appropriations process and the apportionment process, ARC enters an appropriation and apportionment at the fund level and allocates funding to the customer agency's accounting values based on the customer agency's budget plan, recorded reimbursable activity, or reprogramming guidance.

#### **Budget Execution System Controls**

Customer agencies can establish and monitor both legally established and internally developed budget plans in Oracle to ensure obligations are authorized and recorded. Budget plans can be established at various accounting strings at the allocation levels.

Budget execution system controls can be set to prevent expenditures beyond the budget plan amount or allow expenditures over the budget plan amount at any level of the budget plan. Expenditures beyond the apportionment and appropriation levels (legal levels) is prohibited. System controls are designed to prevent the user from apportioning more than was appropriated and allocating more than was apportioned. Decisions on control settings that permit or prevent expenditures beyond other budget plan levels are determined by the customer agency. System controls are applied at the fund level after passage of appropriation legislation and a high-level budget is loaded at the appropriation level. Upon receipt and input of a detailed financial plan, controls are established at the allocation level when desired by the customer agency.

Budget execution settings are determined by the customer agency and set-up in Oracle by USB staff. System settings are reviewed with the customer agency on an annual basis, input by USB staff, and then reviewed by a supervisor for completeness and accuracy.

## Reconciliation – Budgetary and Proprietary Account Relationships

ARC accountants prepare budgetary to proprietary account relationship reconciliations on a monthly basis, for supervisory review, to ensure complete general ledger account posting for all

recorded transactions. An accounting technician or an accountant corrects invalid out-of-balance relationships.

### Reconciliation – Fund Balance With Treasury Activity

Treasury provides the following reports to inform agencies of their FBWT activity and balances and to assist agencies in reconciling their FBWT general ledger balances to Treasury's balances:

- CARS ALC Statement (ALC Transactions) provides increases and decreases to balances, for the Reporting ALC by TAS.
- CARS Account Statement (Account Summary) provides beginning balance, current month net activity and ending balance.

ARC accountants reduce the probability of month-end differences relating to disbursements by performing a month-to-date reconciliation of Treasury's disbursement systems to general ledger FBWT disbursement activity.

ARC accountants perform reconciliations of CARS Account Statement balances to general ledger FBWT balances which are reviewed by ARC staff other than the individual performing the reconciliation. If differences are identified during the reconciliations, ARC accountants determine the cause of the difference and the action, if any, that is needed to resolve the discrepancy. If the difference requires correction, an entry is posted in the accounting system by an accounting technician or another accountant who neither prepared nor reviewed the FBWT reconciliation.

#### **Document Numbering**

All accounting entries recorded into Oracle require a transaction or document identification number. System controls prohibit the use of duplicate document numbers on budget documents. ARC has developed and implemented a customer specific document-numbering scheme to avoid duplicate document processing and to enable readers of ARC reports to better identify and/or determine the nature of transactions processed by ARC. When an ARC user attempts to enter a transaction identification number that already exists, Oracle issues an error message that alerts the user of the duplication.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review the financial reports provided by ARC to ensure that budget entries are complete and accurate.
- Send approved budget plans to ARC in a timely manner.
- Review and communicate customer agency required levels of budget and expenditure controls to ARC.
- Communicate OMB apportionment status to ARC.
- Monitor usage of budget authority during periods of operation under a Continuing Resolution to ensure that OMB directed apportionment limits are not exceeded.

#### **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing budget entries and determined that the procedures were formally documented.
- 2. For a selection of customer agencies, inspected their respective budget plan instructions and determined customer agencies specified their budget controls for the year, the instructions were input by SDB staff, and then reviewed by a supervisor for completeness and accuracy.

- 3. For a selection of months, for a selection of customer agencies, inspected reconciliations and determined accountants reconciled CARS Account Statement, Undisbursed Appropriation Account Ledger Reconciliations, and supervisory review were completed.
- 4. Observed an ARC staff member attempt to enter a transaction with a document number that had already been entered into Oracle and noted Oracle automatically rejected the entry of a duplicate document number.

# **Control Objective 12 – Manual Journal Entries**

Controls provide reasonable assurance that manual journal entries are properly documented and authorized.

# **Description of Controls**

ARC has documented procedures for staff to follow for the processing of manual journal entries (JEs).

# Journal Entry Approval

A user's profile in Oracle determines whether or not the user can prepare and/or approve a manual journal entry. Oracle system controls require that all manual journal entries be routed to an approver. Once a user has entered a journal entry, Oracle automatically routes the journal entry to an authorized approver's queue. Documentation supporting the journal entry accompanies each request for approval. The approver compares the documentation to Oracle and approves the journal entry.

A user's profile in OneStream determines whether or not the user can prepare and/or approve a manual journal entry. OneStream system controls require all manual JEs are approved by a supervisor. Once a user has entered a journal entry in OneStream it becomes available for review and approval by any supervisor. Documentation supporting the journal entry accompanies each request for approval. The approver compares the documentation to OneStream and approves the journal Entry.

### **Document Numbering**

Oracle assigns all manual journal entries a specific journal category and journal source and ARC follows a standard document numbering scheme.

A standard document numbering scheme is followed for OneStream manual JEs. OneStream automatically appends a sequential number to the end of the standard document numbering scheme to prevent any duplicate document numbers.

# **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Send valid and approved requests to record manual journal entries to ARC in a timely manner if they are initiated by the customer agency.
- Maintain and communicate to ARC a list of individuals authorized to submit manual journal entries that are initiated by the customer agency.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for the processing of manual JEs and determined that the procedures were formally documented.
- 2. Inspected the list of Oracle users with the ability to create JEs and determined they were assigned a supervisor in Oracle and were subject to the automated approval work flow.
- 3. Inspected the list of Oracle users with the ability to approve manual JEs and the list of users with the ability to enter manual JEs and determined users without a specified supervisor did not have the ability to enter a manual journal entry.

- 4. For a selection of manual JEs, for a selection of customer agencies, inspected evidence and determined that each manual journal entry was assigned a specific journal category and journal source, followed the standard numbering scheme, and the supporting documentation was compared to Oracle prior to being approved.
- 5. Inspected a listing of OneStream users with the ability to create manual JEs and determined that they were assigned a supervisor in the OneStream workflow.
- 6. Inspected a listing of OneStream users with the ability to approve manual JEs, and a listing of users with the ability to enter manual JEs and determined users without a specified supervisor do not have the ability to enter a manual journal entry.
- 7. For a selection of manual JEs, inspected evidence that each manual journal entry followed the standard numbering scheme and supporting documentation was compared to OneStream prior to being approved.

# **Control Objective 13 - Federal Investments**

Controls provide reasonable assurance that federal investments in Government Account Series (GAS) securities are authorized, reviewed, and processed timely, reconciled, and properly documented in accordance with customer agency policies and procedures.

# **Description of Controls**

ARC or the Funds Management Branch (FMB) accountants process purchases of Federal investments in accordance with customer agency instruction. Instructions include the type and amount of securities to be purchased or the amount of residual cash to be retained.

ARC or FMB accountants perform the following controls associated with daily investment activity:

- Reviews the submission of investment/redemption requests in FedInvest for accuracy and completion prior to 3:00 pm ET (11:00 am ET for Zero-Coupon Bonds).
- Reviews investment purchases to make sure that they were reviewed by staff other than the individual processing the investment purchase.
- Reviews investment/redemption requests and notifies FIBB if the investment/redemption requests have been processed incorrectly so that correcting transactions may be processed before 3:00 pm ET.
- Account for investment/redemption/maturity/interest confirmations as part of the current day's investment activity.

All investment activity in GAS securities is recorded in the general ledger through a daily interface between the InvestOne accounting system, a subsystem of the Debt Information Management System (DIMS) and Oracle. Accountants reconcile investment general ledger accounts to the FedInvest application on a monthly basis to ensure all investment activity has been properly recorded. Investment account reconciliations are reviewed by ARC or FMB staff other than the individual performing the reconciliation. Monthly Statement of Accounts are compared to the investment account reconciliations to ensure that requests throughout the previous month were processed accurately, timely, and in accordance with customer agency instructions.

# **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

• Provide ARC current investment guidance.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. For a selection of customer agencies, inspected investment instructions and determined they were provided to ARC and defined the investment objectives for the agencies.
- 2. For a selection of investment purchases, inspected evidence and determined the investment purchases were reviewed and processed timely by ARC staff other than the individual who processed the investment purchase.
- 3. Observed the daily interface between InvestOne and Oracle and noted all investment activity in GAS securities were recorded in the general ledger.

4. For a selection of months, for a selection customer agencies, inspected evidence of the reconciliation of investment general ledger accounts to the FedInvest application and Monthly Statement of Accounts are compared to the investment account reconciliations and determined all investment activity had been properly recorded, the reconciliation was reviewed by ARC staff other than the individual who performed the reconciliation, and accountants reconciled investment general ledger accounts to the FedInvest application in a timely manner.

# Control Objective 14 – Suppliers and Banks Record Changes

Controls provide reasonable assurance that changes made to Suppliers and Banks records require appropriate system access and the changes are reviewed, approved, and documented in accordance with ARC policies and procedures.

# **Description of Controls**

ARC has documented procedures related to Suppliers and Banks record changes for staff to follow.

# <u>Segregation of Duties – Changes to Suppliers and Banks Records</u>

User profiles set by Oracle system administrators, as authorized by the user's supervisor or manager, ensure that only authorized employees are able to make changes to Suppliers and Banks records. Authorized employees who have Suppliers and Banks record change privileges do not have authorization to approve vendor payments in the accounting system allowing for proper segregation of duties.

Changes to Suppliers and Banks records that include taxpayer identification number, address, or bank routing/account number require:

- A source document from SAM or a document supplied by a vendor or customer, when SAM is not applicable (i.e., grants and loans, payroll database, and/or e-mail, etc.).
- Review by ARC staff other than the individual performing the task.

### Review – Changes to Supplier and Bank Records

One a daily basis, a Financial Systems Analyst or an Accountant compares changes to Supplier and Bank records from the Oracle system to the change request documents and electronically signs the audit report indicating review. When it is determined that errors are made, the Financial Systems Analyst or Accountant provides a copy of the source document to a Systems Technician or another Financial Systems Analyst for correction and subsequent review.

### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

• Review active supplier reports provided by ARC and request to remove suppliers no longer needed in a timely manner.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for Suppliers and Banks record changes and determined that the procedures were formally documented.
- 2. Inspected a list of users with access to update, modify, or delete Suppliers and Banks records, inquired of management and determined users had the appropriate privileges.
- 3. Inspected a list of users with access to process vendor payments and determined users had the appropriate privileges.
- 4. For a selection of changes to Suppliers and Banks records, inspected the reviewed report signed by the reviewing ARC staff and determined the Suppliers and Banks record changes were reviewed and approved and any errors identified were returned to a separate authorized employee for correction and subsequent review.

#### PROCUREMENT PROCESSING CONTROLS

### **Control Objective 15 – Acquisitions and Contracts**

Controls provide reasonable assurance that acquisitions are made by an authorized contracting officer who certifies the award is complete, accurate, and meets legal and regulatory requirements.

### **Description of Controls**

Files for acquisitions at or below the simplified acquisition threshold include the Vendor Matrix (except 8(a) Business Development Program procurements and single BPA orders) and Award Summary. In lieu of the Vendor Matrix and Award Summary, all required information from the Vendor Matrix and the Award Summary may be combined and included in an Award Recommendation.

The documentation discussed in the above represent checklist items and supporting file documentation for simplified acquisition procurement actions. The applicable document(s) is reviewed by a warranted Contracting Officer. Signature by the Contracting Officer on the award document certifies the document(s) is complete and accurate and that file contents meet legal and regulatory requirements.

Files for acquisitions over the simplified acquisition threshold contain a checklist (known as the Procurement Checklist) of file contents completed by a Contract Specialist. Signature by the Contracting Officer on the award document certifies the checklist is complete, accurate and that file contents meet legal and regulatory requirements.

Contracting Officers are warranted by Treasury at specified dollar approval thresholds based on experience and training. The automated contract writing system (PRISM) contains award approval limits for each Contracting Officer at their respective dollar approval threshold prohibiting approval of awards at dollar amounts above their authorized level. PRISM contains configurable controls to prevent procurement awards made without sufficient funding provided by a funding document. Additionally and in support of the Digital Accountability and Transparency Act (DATA Act), PRISM's control features ensure that applicable awards are reported to the Federal Procurement Data System-Next Generation (FPDS-NG) and subsequently to USA Spending.

# Tests of Operating Effectiveness and Results of Testing

- 1. For a selection of acquisitions awarded inspected evidence and determined that the award was signed by an authorized Contracting Officer to certify that the documents were complete and accurate and met Federal procurement and regulatory requirements.
- 2. Inspected a selection of award authorizations in PRISM and determined warranted contracting officers approved awards within specified dollar limits.

# **Control Objective 16 – Sufficiently Funded Requisitions**

Controls provide reasonable assurance that contract obligations are supported by approved requisitions.

# **Description of Controls**

Contract officers are warranted by Treasury at specified dollar approval thresholds based on experience and training. The automated contract writing system (PRISM) contains award approval limits for each Warranted Contracting Officer at their respective approval dollar threshold prohibiting approval of awards at dollar amounts above their authorized level.

PRISM contains configurable controls to prevent procurement awards made without sufficient funding provided by a funding document.

### Tests of Operating Effectiveness and Results of Testing

- 1. Observed an ARC Staff member process an Award authorization within PRISM and noted that PRISM is configured to only allow warranted contracting officers to approve awards within their specified dollar limits.
- 2. Observed an ARC staff member attempt to process a procurement award in PRISM for amount greater than the funding provided and noted the system prevented the award from being made.

#### **HUMAN RESOURCES PROCESSING CONTROLS**

### **Control Objective 17 – Personnel Actions**

Controls provide reasonable assurance that personnel actions are authorized, completely and accurately processed, and that any errors are identified and resolved.

# **Description of Controls**

ARC has documented procedures for staff to follow for the processing of personnel actions.

ARC uses the Treasury Department's HRConnect as its human resources system for multiple federal agency customers. Its functions include personnel action and payroll document processing. Actions and documents processed in HRConnect interface with the National Finance Center (NFC), and NFC ultimately sends payroll data back to ARC for an interface into Oracle.

# New Employee Personnel Actions

To process a personnel action for an on-boarding employee, or to process an action for an employee that receives a promotion, reassignment or change to lower grade action through competitive procedures, an Employment Services Division (ESD) Specialist authorizes, via digital PIV signature, a New Hire Checklist, in lieu of an SF-52. The ESD Specialist's digital signature serves as the legal authorization for the personnel action. A Payroll and Processing Branch (PPB) HR Assistant then utilizes the New Hire Checklist, and other supporting documentation, to code and release the personnel action in HRConnect. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct. After NFC's Payroll Computation System (PAYE) runs, the PPB HR Assistant who coded the action verifies that the employee was paid correctly and all applicable deductions were made by verifying the information in PINQ (NFC's Payroll/Personnel Inquiry System). The SF-50 automatically flows via a data feed from NFC to the employee's eOPF (Electronic Official Personnel Folder).

# Separating Employee Personnel Actions

Employee separations are grouped into five general categories: Resignations, Termination Appointment In (Transfers), other Terminations (non-Transfers), Retirements, and Deaths. Depending on the category, the personnel action is authorized by Employee Benefits Branch (EBB), Workforce Relations Branch (WRB), or PPB:

- For Retirement and Death actions, the supervisor of the retiring or deceased employee typically initiates the HRConnect action upon receipt of a confirmation email from EBB. (Note, however, some customer agencies require that their local HR staff initiate Retirement and Death actions or the employees initiate their own retirement action.) An EBB HR Specialist reviews, codes, and routes the action to an EBB Supervisor for review. Once reviewed, the supervisor forwards the personnel action to PPB.
- Removal and non-transfer Terminations (i.e., termination of probationary/trial employee) actions are submitted in HRConnect by a manager. A WRB Employee and Labor Relations (ELR) Specialist reviews, codes and approves the personnel action, and then forwards the personnel action to PPB. (Note that the ELR Specialist is responsible for coding the nature of action, legal authority, effective date, and remarks related directly to employee relations only; all other remarks would be added to the action by PPB.)
- For all other separations, a PPB HR Assistant determines the type of separation and codes the personnel action for review and approval by a PPB HR Specialist.

After a separation is coded and approved, it is reviewed and released from HRConnect by a PPB HR Assistant. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct. After PAYE runs, the PPB HR Assistant who coded the action confirms that the employee was paid correctly by verifying the information in PINQ. The SF-50 automatically flows from NFC via a data feed to the employee's eOPF.

# Maintenance Employee Personnel Actions

ARC HR processes various other personnel actions for employees, including, but not limited to career-ladder promotions, reassignments, change to lower grade, name changes, etc. from personnel actions submitted by a manager or the employee through HRConnect.

Manager submitted personnel actions are routed through an agency's internal approvals before routing to ARC HR. Depending on the type of personnel action, ARC HR staff in ESD, PPB or WRB review the information, request any additional information needed, code and authorized the personnel action.

- Suspensions and Return to Duty (RTD)-Suspensions are reviewed, coded and approved by a WRB ELR Specialist. The ELR Specialist then forwards the personnel action to PPB. (Note that the ELR Specialist is responsible for coding the nature of action, legal authority, effective date, and remarks related directly to employee relations only; all other remarks would be added to the action by PPB.)
- Leave Without Pay (LWOP) and RTD actions related to a workers' compensation claim are reviewed, coded and approved by a WRB Workers' Compensation Specialist. The Specialist then forwards the personnel action to PPB. (Note that the Workers' Compensation Specialist is responsible for coding the nature of action, legal authority, effective date, and remarks related directly to employee relations only; all other remarks would be added to the action by PPB.)
- All personnel actions related to Pathways employees are reviewed and coded by a PPB HR
  Assistant. The PPB HR Assistant forwards the personnel action to an ESD Specialist for
  review and approval.
- All reorganizations are reviewed and coded by a PPB HR Assistant. The PPB HR Assistant forwards the personnel action to an ESD Specialist for review and approval.
- All other actions are reviewed and coded by a PPB HR Assistant. The PPB HR Assistant forwards the personnel action to a PPB HR Specialist for review and approval.

After the personnel action is coded and approved, it is released from HRConnect by a PPB HR Assistant. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct. After PAYE runs, the PPB HR Assistant who coded the action verifies that the employee was paid correctly by verifying the information in PINQ.

Employee submitted personnel actions (such as name changes and changes in Veteran's Preference) bypass the agency review process and route directly to ARC HR. A PPB HR Assistant reviews the information, requests any additional information needed, and codes the personnel action. The PPB HR Assistant releases the action in HRConnect. The PPB HR Assistant verifies the action applied in NFC and a different PPB HR Assistant verifies the information in NFC is correct. After PAYE runs, the PPB HR Assistant who coded the action confirms that the employee was paid correctly by verifying the information in PINQ.

Awards are routed through an agency's internal approvals before routing to ARC HR. No additional reviews or approvals are done by ARC HR. The PPB HR Assistant releases the action in HRConnect.

# Federal Employees' Group Life Insurance (FEGLI)

All FEGLI elections are initiated via an SF-2817, Life Insurance Election form. An EBB HR Assistant (an EBB HR Specialist if the employee is a reemployed annuitant) verifies eligibility, sets the effective date, and obtains certification by an EBB Specialist. The EBB HR Assistant then manually inputs the form into HRConnect and verifies the change applied in NFC. A second EBB HR Assistant also verifies the document applied in NFC and that the information in NFC is correct. If a FEGLI election results from a qualifying life event, an EBB HR Assistant requests documentation to verify the employee's eligibility.

# **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Ensure all personnel actions are submitted in HRConnect timely.
- Notify ARC timely regarding exiting employees.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written policies and procedures for processing personnel actions and determined that the policies and procedures were formally documented.
- 2. For a selection of New Employee Personnel Actions in HRConnect, inspected relevant documentation and determined that New Employee Personnel Actions were documented, completed, authorized, and correctly applied.
- 3. Compared the Fiscal Service HR separation listing with the HRConnect active user listing and determined that there were no separated employees who retained access to HRConnect.
- 4. For a selection of separating employee personnel actions in HRConnect, inspected separation request documentation and determined the requested action was reviewed/approved and carried out by the appropriate personnel in a timely manner.
- 5. For a selection of Maintenance Employee Personnel Action requests, for a selection of customer agencies, inspected documentation and determined that it was reviewed, approved, carried out, and correctly applied by the appropriate personnel.
- 6. For a selection of FEGLI elections, inspected the related Life Insurance forms and determined that eligibility was verified, certified, and the action was correctly applied.

# **Control Objective 18 – Payroll Documents**

Controls provide reasonable assurance that payroll documents are completely and accurately processed, and that any errors are identified and resolved.

### **Description of Controls**

ARC has documented procedures for staff to follow for the processing of payroll documents.

ARC uses the Treasury Department's HRConnect as its human resources system for multiple federal agency customers. Its functions include personnel action and payroll document processing. Actions and documents processed in HRConnect interface with the National Finance Center (NFC), and NFC ultimately sends payroll data back to ARC for an interface into Oracle.

Payroll Documents include direct deposit information for net pay and allotments, federal and state withholding, union dues, health insurance elections, TSP elections and lump sum payments for annual leave and compensatory time.

Employees can input changes to tax withholdings, health insurance, TSP contribution percentages, direct deposit and addresses using NFC's Employee Personal Page self-service option. Changes entered in this manner are processed automatically, bypassing ARC HR.

# Federal Employees Health Benefits (FEHB) and Thrift Savings Plan (TSP) Contributions

FEHB and TSP elections (TSP catch-up contributions are also included in TSP elections) are employee-initiated via the appropriate form. An EBB HR Assistant verifies eligibility, sets the effective date, and obtains certification by an EBB Specialist. The EBB HR Assistant then manually inputs the form into HRConnect and verifies the change applied in NFC. A second EBB HR Assistant also verifies the document applied in NFC and that the information in NFC is correct.

#### Lump Sum Payments for Unused Annual Leave and Compensatory Time

Employees receive payment for unused annual leave and compensatory time when they meet any of the following criteria:

- Separation from Federal service.
- Transfer to a Public International Organization.
- Military reservists who are activated to military duty and elect to receive a lump sum payment for annual leave, or have a balance of restored annual leave or compensatory time.
- Employee's compensatory time balance expired, depending on the employee's FLSA status and the agency's policy for paying FLSA Exempt employees.
- Employee converted to a senior level position, depending on the employee's FLSA status and the agency's policy for paying FLSA Exempt employees.

A PPB HR Specialist enters and releases the payroll document in HRConnect. After PAYE runs, the PPB HR Specialist verifies that the employee was paid for the hours.

#### Payroll Documents (other than FEHB, TSP and Lump Sum Payments)

Employees submit requests for changes and/or deductions in writing to PPB. A PPB Contact Center Assistant reviews the request and contacts the employee if more information or additional verification is needed. The PPB Contact Center Assistant inputs and releases the request in

HRConnect. The PPB Contact Center Assistant verifies the action applied in NFC and a different PPB Contact Center Assistant verifies the information in NFC is correct. After PAYE runs, the PPB Contact Center Assistant confirms that the employee was paid correctly by verifying the information in PINQ.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written policies and procedures for the processing of payroll documents and determined that procedures were formally documented.
- 2. For a selection of elections for FEHB, TSP, and TSP Catch-up Contributions, for a selection of customer agencies, inspected the appropriate forms and determined the forms were verified, certified, and the election was correctly applied.
- 3. For a selection of employees who received payment for unused annual leave or compensatory time, for a selection of customer agencies, inspected relevant documentation and determined that approvals were obtained, criteria was met, and the employee was appropriately paid.
- 4. For a selection of employee requests for changes and or deductions, for a selection of customer agencies, inspected relevant documentation and determined the request was approved, verified, and correctly applied.

#### GENERAL COMPUTER CONTROLS

### **Control Objective 19 – System Access**

Controls provide reasonable assurance that systems are protected from unauthorized access in accordance with ARC policies and procedures.

### **Description of Controls**

ARC follows Fiscal Service policies and procedures that were developed, documented, disseminated, and that are periodically reviewed and updated to facilitate the implementation of logical access controls. Additionally, procedures specific to Oracle, Discoverer, OBI, PRISM, webTA, ConcurGov, moveLINQ, IPP, and HRConnect have been documented. The logical access controls are based on Treasury and Fiscal Service policies and standards (Treasury Information Technology Security Program TDP-85-01 Volume I), which, in turn, are based on the applicable Federal laws and regulations. These controls are the system-based mechanisms that are used to specify which individuals and/or processes are to have access to a specific system resource and the type of access that is to be permitted. These controls limit user access to information and restrict their system access to their designated level.

#### Oracle, OBI and Discoverer

Access to Oracle, OBI and Discoverer are restricted to users with a valid logon identification (ID) and password. Oracle, OBI and Discoverer logons/sessions are encrypted to protect the information, making it unintelligible to all but the intended users. Sessions are protected using 128bit TLS encryption. Prospective Oracle, OBI and Discoverer users must complete, sign, and submit an approved Administrative Resource Center System Access Form for End User Applications to request access to Oracle. The end user's signature indicates that they are familiar with the Privacy Act information and security requirements and will comply with computer security requirements established by Fiscal Service and ARC. The form defines the user's access specifications, which will allow the user to perform his/her duties in Oracle and/or OBI, and Discoverer. Changes to existing user profiles require an e-mail to be sent to the Oracle Support Team mailbox by an authorized individual requesting the change, and defining what access should be added/deleted/changed. In order to remove a user's access, customer agencies submit a request for account termination. At that time, the Oracle user access is end-dated in the system to remove their access within 48 hours. Additionally, each day the Service Desk Branch generates and reviews a report listing Oracle/Discoverer user accounts that have been inactive for 80 days. An e-mail is sent to the user warning them that their account will be end-dated if they maintain an inactive status for 90 days. After 90 days of inactivity, the user's access will be end-dated. Annually, the ARC generates a report listing system users for each customer agency for review. The Service Desk Branch updates the permissions for users based on the responses received from the customer agencies.

With Oracle R12, responsibilities are assigned to specific Multi-Org Access Control (MOAC) groups, in which case, the MOAC group determines which data can be accessed by users. Data entry is also restricted, allowing only values within the MOAC group to be selected for transaction processing. A MOAC group can be comprised of one operating unit (ledger) or multiple ones.

Only the SYSADMIN account controlled by Oracle Managed Cloud Services is assigned the System Administrator responsibility in the Oracle application. The Operations Support Division (OSD) and Project Support Branch 1 (PSB1) staff are assigned ARC Application Administrator responsibility in the Oracle application. The employees with the ARC Application Administrator responsibility have limited access to perform operational functions in Oracle, specifically limited

to the month-end closing, during customer conversions (as directed by the functional teams) or emergency situations that can be approved by a supervisor or manager after the fact. Additionally, the individuals with Oracle ARC Application Administrator privileges perform multiple functions, including that of the Oracle Support team members. As a result, these individuals periodically require temporary access privileges of a functional user in order to address user inquiries. An edit check prevents an Oracle ARC Application Administrator from adding or removing any responsibilities from their own user ID.

The SDB/OSB/ Development Support Branch (DSB) managers can be assigned the ARC Application Administrator responsibility in situations where the manager deems the access is required. This responsibility is granted on a temporary basis with the proper request and approval and will be end-dated once the access is no longer necessary.

Administrative access to the underlying Oracle servers and databases is limited to Oracle Managed Cloud Services server and database administrators.

User IDs are assigned to internal and external users by an ARC system administrator. A temporary password is assigned to all users by calling the Oracle Support Team. Oracle Support Team personnel are responsible for verifying the caller's identity. Once the user logs onto the accounting system, they must establish their own unique password. An Oracle/OBI/Discoverer user's password must meet unique password configuration, password complexity and password expiration criteria to ensure strong password security.

Oracle/OBI/Discoverer access attempt logs are reviewed daily by the Service Desk Branch to identify if users attempted to unsuccessfully access the system five or more times in the day. When five or more unsuccessful access attempts are made, an e-mail is sent to the user indicating that the access attempts were noted and requesting that the user notify ARC if the attempts were not made by the user.

#### PRISM

Access to PRISM is restricted to users with a valid logon ID and password. PRISM logons/sessions are encrypted to protect the information, making it unintelligible to all but the intended users. Sessions are protected using 128-bit TLS encryption. Prospective PRISM users must complete, sign, and submit an approved Administrative Resource Center System Access Form for End User Applications to request access to PRISM. The end user's signature indicates that they are familiar with the Privacy Act information and security requirements and will comply with computer security requirements established by Fiscal Service and ARC. The form defines the user's access specifications, which will allow the user to perform his/her duties in PRISM. Changes to existing user profiles require an e-mail to be sent to the Oracle Support Team mailbox by an authorized individual at the customer agency, requesting the change, and defining what access should be added/deleted/changed. In order to remove a user's access, customer agencies submit a request for account termination. At that time, the PRISM user access is end-dated in the system to remove their access. Additionally, each day the Service Desk Branch generates and reviews an OBI or Discoverer report of PRISM user accounts that have been inactive for 80 days. An e-mail is sent to the user warning them that their account will be end-dated if they maintain an inactive status for 90 days. After 90 days of inactivity, the user's account will be end-dated. Annually, the ARC generates an OBI or Discoverer report listing users for each customer agency for review. Included for review are requisitioner and buyer approval limits by user. The Service Desk Branch updates the access according to the responses received from the customer agencies.

User access within PRISM is further limited by only allowing users to approve the addition or modification of records to the operating units they have been assigned in Oracle. PRISM utilizes

the existing security features and functionality of Oracle. For example, new users are setup in Oracle and assigned appropriate PRISM responsibilities. Within Oracle, the responsibilities are mapped to PRISM security groups. The user and security groups then flow to PRISM. Within the PRISM application, users are assigned additional responsibilities as authorized on the access form.

Updates to a user's PRISM responsibilities are audited by independent employees within SDB. The changes to functional access privileges are reviewed and compared to the changes to the OSD's Team Responsibilities matrix to determine whether or not the access privileges are appropriate. Follow up is performed to validate the addition of any privileges that are not on the OSD's Team Responsibilities matrix.

The System Administrator responsibility in PRISM is limited to certain employees requiring the access for the performance of job duties. Administrative access to the underlying PRISM servers and databases is limited to Oracle Managed Cloud Services server and database administrators and specific OSD/SPSD employees.

User IDs for both internal and external users are assigned by an ARC system administrator. A temporary password is assigned to all users by calling the PRISM Support Team. PRISM Support Team personnel are responsible for verifying the caller's identity prior to establishing the user's password. Once the user logs onto the system, they must establish their own unique password. A user's password must meet unique password configuration, password complexity and password expiration criteria to ensure strong password security.

PRISM access attempt logs are reviewed daily by the Service Desk Branch to identify if users attempted to unsuccessfully access the system five or more times in the day. When five or more unsuccessful access attempts are made, an e-mail is sent to the user indicating that the access attempts were noted and requesting that the user notify ARC if the attempts were not made by the user.

### $webTA^2$

Access to webTA is restricted to users with a valid logon ID and password or Single Sign On authentication. Access to webTA is provided using 128-bit TLS encryption. All personnel require access to webTA in order to complete time and attendance submission. Users granted standard employee access privileges are not required to submit an access form; they are given access upon receipt of a personnel action. A Payroll and Processing Branch (PPB) HR Administrator creates the user's profile based on information in the personnel action and assigns a user ID. An initial temporary password is provided to the new users by their timekeepers or by the user contacting the HR Systems Help Desk. Once the user logs onto the system, they must establish their own unique password. A user's password must meet unique password configuration, password complexity and password expiration criteria to ensure strong password security.

Users that require elevated access (e.g. timekeeper, supervisor) are given that level of access following receipt of a supervisor-approved *Administrative Resource Center System Access Form for End User Applications*. The end user's signature indicates they are familiar with the Privacy Act information and security requirements and will comply with computer security rules. The form defines the user's access specifications, which will allow the user to perform his/her duties in

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<sup>&</sup>lt;sup>2</sup> The scope of the description of webTA controls applies only to full service webTA customers.

webTA. Changes to existing elevated access require a new access form to be submitted by the customer agency.

Upon receipt of an *Administrative Resource Center System Access Form for End User Applications* requesting the deletion of a webTA user, email request from a supervisor or the customer agency's HR office, or a personnel action documenting a separated employee in HRConnect, an HR Administrator in the HR Systems Help Desk removes any elevated access. Upon receipt of a personnel action documenting a separated employee in HRConnect, an HR Administrator in PPB codes the exiting employee's timecard as "Final" and deactivates the employee's webTA access.

Annually, an HR Administrator sends out a list of timekeepers and supervisors to each customer agency for the agency to use in performing an annual review of access. The list is limited to those timekeepers and supervisors who are not currently responsible for validating or approving time for an active employee at the customer agency. The review ensures that these employees who do not currently validate or approve time on a regular basis still require their role as a timekeeper or supervisor.

User access within webTA is further limited by the role the user is assigned in the system (i.e., Employee, Timekeeper, Supervisor). The System Administrator and HR Administrator roles in webTA are limited to certain employees, ensuring no one serves in both administrator roles. Periodically, there is a need for the System Administrator to research a problem in a production instance using an HR Role. When such an event arises, the System Administrator can be temporarily granted HR specific roles with supervisor approval. Administrative access to the underlying webTA servers and databases is limited to server and database administrators within the ISS.

#### ConcurGov

Access to ConcurGov is restricted to users with a valid logon ID and password or Single Sign On authentication. All users must complete the registration process. An email is forwarded to the user by the TSD helpdesk after the registration information is verified instructing the user to call the TSD helpdesk to activate their account. After verifying that the traveler is not already in ConcurGov or set up in Oracle, TSD sends traveler a "ConcurGov New User Registration Worksheet" to complete and return via email or fax. Budget Reviewers and Approving Officials must complete, sign, and submit an approved Administrative Resource Center (ARC) System Access Form or have an approving official or agency travel contact authorize access via e-mail. The end user's signature indicates they are familiar with the Privacy Act information, security requirements, and will comply with computer security requirements established by Fiscal Service and ARC. The form defines the user's access specifications, which will allow the user to perform his/her duties in ConcurGov. Changes to a user's identification (i.e., name change) or to the user's role in ConcurGov requires an Administrative Resource Center (ARC) System Access Form to be resubmitted or an e-mail from the user copying his/her approving official or agency travel contact. Upon receipt of an Exit Clearance form or e-mail request, a termination date is entered in the user's profile and ConcurGov access is terminated. On an annual basis, TSD staff creates reports of ConcurGov users and distributes the reports to customer agency Travel contacts for review and verification of the accounts.

ConcurGov has user access levels that separate permissions from highest to lowest into these categories:

- Federal Auditor Invitational Travelers/Auditors and/or Exited Travelers (FA Role)
- Admin Level 5 Customer Service Help Desk Tier 1, Designated TDSB staff (FATA 5)
- Admin Level 6 Application Administrators; Customer Service Help Desk Tier 2, Designated TDSB staff (FATA 6)

- Admin Level 7 Application Administrators; Customer Service Help Desk Tier 2, Designated TDSB staff (FATA 7)
- Admin Level 8 Application Administrators; Designated TDSB staff (FATA 8)
- System Administrators (SAP Concur staff only) (FATA 9)
- Auto Approve (FSTA Role)
- Federal Supervisory Travel Approver (FSTA Role)
- No OBE (FSTA Role)
- No OBE Auto Approve (FSTA Role)
- Auto Approve TGT (FT Role)
- Federal Traveler All other Agencies (FT Role)
- No OBE- ADF, OTA, CSB (FT Role)
- No OBE Auto Approve (FT Role)
- Report User Designated TDSB staff and users (e.g., customer travel contacts) given report access
- Technical (SAP Concur Use Only)

Access privileges are granted in accordance with the concept of least privilege required.

Users must establish their own unique ConcurGov password. A user's password must meet unique password configuration, password complexity, and password expiration criteria to ensure strong password security.

# moveLINQ

Access to moveLINQ is restricted to authorized TSD users with Single Sign on authentication using a valid personal identity verification (PIV) card. The process for requesting, establishing, issuing, and closing user accounts is controlled through the use of the moveLINQ Online Application Access Request Form which requires lead/supervisor approval. The form defines the user's access specifications, which will allow the user to perform his/her duties in moveLINQ. Changes to a user's identification (i.e., name change) or to the user's role in moveLINQ also require a moveLINQ Online Application Access Request Form. The user access list is reviewed by management every time a change is made or six months from the last review, whichever is shorter.

User IDs are assigned to authorized TSD employees consistent with their network logon ID. A temporary password is assigned to moveLINQ users in person or by phone. Once the user logs onto moveLINQ, they must establish their own unique password which is encrypted. A user's password must meet unique password configuration, password complexity and password expiration criteria to ensure strong password security.

moveLINQ has user access roles that separate permissions from highest to lowest into these categories:

- Admin
- Enhanced\_RC
- Enhanced\_VIP\_Reviewer
- Intern
- MGMT1
- None No permissions are assigned to this role.
- RC
- RC Tech
- Specialist
- Tax Prep
- Tech

- Viewer
- VIP Reviewer
- VIP Acting
- VIP Acting SP

Access privileges are granted in accordance with the concept of least privilege required.

See Control Objective 21 for further discussion of the physical access control process.

# **Invoice Processing Platform**

Access to IPP is restricted to users with a valid logon ID and password. Internal and external users must complete, sign, and submit an approved *Administrative Resource Center Online Applications Access Request form*. Customer agency users must submit a Certificate of Completion for the Online Invoice Approver Training located on their ARC customer webpage, unless they are on the list of attendees that completed the training given during their customer conversion to IPP. The end user's signature indicates they are familiar with the Privacy Act information, security requirements, and will comply with computer security requirements established by Fiscal Service and ARC. The form defines the user's access specifications, which will allow the user to perform his/her duties in IPP. The user will receive an e-mail with a user id and one containing a temporary password from the Treasury UPS User Administration. Annually, FRB St. Louis sends a list of all IPP users in the Fiscal Service Admin Disburser Account for recertification. ARC reaches out to the customer agency IPP contact and returns the results to FRB St. Louis. In order to remove a user's IPP access, customer agencies submit a request for account termination. At that time, the IPP user's access is disabled in the system.

The IPP Fiscal Service Admin Disburser Account has user access levels that separate permissions into these categories from highest to lowest:

- Administrator:
  - Administrator
  - Administrator II
- Approver:
  - Approver
  - Approver CEA
  - Approver CEQ
  - Approver NSC
  - Approver OAS
  - Approver OMB
  - Approver OND
  - Approver OST
  - Approver OVP
  - Approver RVP
  - Approver SPE
  - Approver UST
  - Approver WHO
- Processor
- Viewer:
  - Viewer
  - APB Viewer
  - ARC Viewer
  - Customer Viewer
  - Customer Report Viewer

- Viewer CEA
- Viewer CEQ
- Viewer NSC
- Viewer OAS
- Viewer OMB
- Viewer OND
- Viewer OST
- Viewer OVP
- Viewer RVP
- Viewer SPE
- Viewer UST
- Viewer WHO

Access is in accordance with the concept of least privilege required.

Users must establish their own unique IPP password. A user's password must meet unique password configuration, password complexity and password expiration criteria to help ensure strong password security that follow the configuration requirements established by Fiscal Service Treasury Web Applications Infrastructure (TWAI).

# OneStream

Access to OneStream is restricted to users with a valid logon ID and password. Prospective OneStream users must complete, sign, and submit an approved Administrative Resource Center System Access Form for End User Application to request access to OneStream. The end user's signature indicates that they are familiar with the Privacy Act information and security requirements and will comply with computer security requirements established by Fiscal Service and ARC. The form defines the user's access specifications, which will allow the user to perform his/her duties in OneStream. Changes to existing user profiles require an e-mail to be sent to the Oracle Support Team mailbox by an authorized individual at the customer agency, requesting the change, and defining what access should be added/deleted/changed. In order to remove a user's access, customer agencies submit a request for account termination. At that time, the OneStream user access is end-dated in the system to remove their access. Annually, ARC generates a report listing system users for each customer agency for review as part of the annual recertification process. The Oracle Support Team updates the permissions for users based on the responses received from the customer agencies.

OneStream access is restricted using a series of cube views, roles, and workflows. User access is restricted based off the cube (cube limits the access to a specific customer's data) and roles assigned.

The System Administrator responsibility in OneStream is limited to certain OSD/SPSD employees requiring the access for the performance of job duties. Administrator duties include user setup and cube/role/workflow creation and assignment.

User IDs for OneStream are assigned by an ARC application administrator. A temporary password is assigned to all users by calling the Oracle Support Team. Oracle Support Team personnel are responsible for verifying the caller's identity prior to establishing the user's password. Once the user logs into the system, they must establish their own unique password. A user's password must meet unique password configuration, password complexity and password expiration criteria to ensure strong password security.

OneStream access attempt logs are reviewed daily by the Service Desk Branch to identify if users attempted to unsuccessfully access the system five or more times in the day. When five or more unsuccessful access attempts are made, an e-mail is sent to the user indicating that the access attempts were noted and requesting that the user notify ARC if the attempts were not made by the user.

#### **HRConnect**

Access to HRConnect is restricted to users with a valid login ID and password or Single Sign On authentication. All employees have access to their personnel data in HRConnect. Access forms are not required for standard employee, supervisor or proxy access. Employees are given access after processing of a personnel action and following the self-service registration on the HRConnect logon page. Supervisor access is automatically granted upon processing of a personnel action placing the employee in a supervisory position. Users that require elevated access (e.g., Admin, HR and PDS roles) are given that level of access following receipt of an *Administrative Resource Center System Access Form for End User Application* signed by the agency's authorized approver. The end user's signature indicates they are familiar with the Privacy Act information and security requirements and will comply with computer security rules. The form defines the user's access specifications, which will allow the user to perform his/her duties in HRConnect. Changes to existing elevated access require a new access form to be submitted by the customer agency.

An employee's roles are automatically removed from HRConnect when he/she separates from the agency. Upon receipt of an *Administrative Resource Center System Access Form for End User Application* requesting removal of a user's HRConnect roles or email request from the agency, the HR Systems Help Desk removes any elevated access from existing users.

Annually, an Analyst on the HR Systems Help Desk sends out a list of users with roles other than employee, manager, or proxy to each customer agency for the agency to use in performing an annual review of access. The HR Systems Help Desk updates the permissions for users based on the responses received from the customer agencies. Semiannually, an analyst on the HR Systems Help Desk performs a similar additional review for users with administrative roles.

#### **Complementary Customer Agency Controls**

Customer agencies should establish controls to:

- Review and approve listing of users with current Oracle, PRISM, OneStream, IPP, webTA, ConcurGov, OneStream and HRConnect access to ensure appropriateness and provide changes to ARC in a timely manner.
- Timely notify ARC regarding exiting employees.
- Notify ARC timely of any changes to HRConnect authorized approvers.
- Ensure all personnel actions are submitted in HRConnect timely.

### Tests of Operating Effectiveness and Results of Testing

- 1. Inspected written procedures for system access provisioning for Oracle, Discoverer/OBI, PRISM, webTA, ConcurGov, IPP, moveLINQ, OneStream, and HRConnect and determined the consistent use of the procedures by ARC staff provides reasonable assurance that systems are protected from unauthorized access in accordance with ARC policies and procedures.
- 2. Inspected both the Oracle user account management procedures and password procedures and determined the security policies and procedures were documented for Oracle.
- 3. Inspected both the PRISM user account management procedures and password procedures and determined the security policies and procedures were documented for PRISM.

- 4. Inspected both the webTA user account management procedures and password procedures and determined the security policies and procedures were documented for webTA.
- 5. Inspected both the ConcurGov user account management procedures and password procedures and determined the security policies and procedures were documented for ConcurGov.
- 6. Inspected both the moveLINQ user account management procedures and password procedures and determined the security policies and procedures were documented for moveLINQ.
- 7. Inspected both the IPP user account management procedures and password procedures and determined the security policies and procedures were documented for IPP.
- 8. Inspected both the Discoverer/OBI user account management procedures and password procedures and determined the security policies and procedures were documented for Discoverer.
- 9. Inspected the HRConnect user account management procedures and determined the security policies and procedures were documented for HRConnect.
- 10. Observed an Oracle logon session and determined Oracle users were required to have a valid login ID and password, and noted logins/sessions were encrypted with 256-bit TLS encryption.
- 11. For a selection of new Oracle users, inspected user access request forms and determined the forms were completed, access was authorized, and employees acknowledged that they understand the privacy act requirements.
- 12. For a selection of changes to Oracle user profiles, inspected authorizing documentation and determined updates to access rights were authorized.
- 13. Inspected a selection of requests for the termination of customer agency employees' Oracle access including evidence of when the account was end dated in Oracle and determined that the termination of access was completed in a timely manner.
- 14. Inspected a selection of employee termination requests from customer agencies and an active Oracle user listing and determined that none of the terminated employees retained access to Oracle.
- 15. Inspected the Fiscal Service HR separation listing and the Oracle user listing and determined no separated employees retained access to Oracle.
- 16. For a selection of days, inspected the daily Oracle inactivity reports and determined the reports were reviewed and warning emails were sent to inactive users, and accounts inactive for more than 90 days were removed.
- 17. For a selection of end user account reviews, for a selection of customer agencies, inspected evidence of the annual Oracle user access review and determined the lists were provided to customer agencies for review and changes provided by the customer agencies were applied.
- 18. Inspected a listing of user accounts and access in Oracle and determined each user's access was restricted to distinct operating units or customer agency.
- 19. Inspected the user roles assigned to Oracle Application administrators and compared them to the OSD Allowable Responsibilities Table and determined the functional user permissions were restricted and commensurate with job responsibilities.
- 20. Observed an Oracle Application administrator attempt to add responsibilities to their user ID and determined the application automatically blocked the attempt to add responsibilities to their own user ID.
- 21. For a selection of occurrences, inspected documentation authorizing the use of temporary Admin Access and determined the access was documented, approved, and revoked when no longer needed.
- 22. Inspected the Oracle hosting contract and determined it stated access to the supporting operating system and database administrative accounts are limited to Oracle staff.
- 23. Inspected a listing of Oracle user accounts and determined accounts followed the naming convention.
- 24. Inspected Oracle profile options and determined failed logins, password complexity, aging, generation, and length requirements were configured in accordance with the ARC password standards.

- 25. For a selection of Oracle application administrators and users, observed the password lifespan days established for the individual users and noted they were configured in accordance with the ARC password standards.
- 26. Inspected Oracle profile options and determined Oracle was configured to disconnect inactive sessions after 15 minutes.
- 27. For a selection of dates, inspected the Oracle violation logs and determined the violations logs were reviewed and potentially unauthorized activity was followed up.
- 28. Observed a PRISM logon session and noted user ID and passwords were required and PRISM logins/sessions were encrypted with 256-bit TLS encryption.
- 29. For a selection of new PRISM users, inspected user access request forms and determined the forms were completed and access was authorized.
- 30. For a selection of changes to PRISM user accounts, inspected authorizing documentation and determined updates to the accounts were authorized.
- 31. Inspected a selection of requests for the termination of customer agency employee's PRISM access and evidence of when the account was end dated in PRISM and determined requests for termination of access were completed in a timely manner.
- 32. For a selection of employee termination requests made from customer agencies, inspected the PRISM user listing determined that the employee did not retain access to PRISM after their termination date.
- 33. Inspected the Fiscal Service HR Separation listing and the PRISM user listing and determined no separated ARC employees retained access to PRISM.
- 34. For a selection of days, inspected the daily PRISM inactivity reports and determined reviews were performed and inactive accounts were disabled, where applicable.
- 35. For a selection of customer agencies, inspected evidence and determined that lists were provided to customer agencies for review and changes provided by the customer agencies were applied.
- 36. Observed the production PRISM system for a user and noted the system can be configured as defined in the New User Setup policy and procedure.
- 37. Inspected a selection of changes to PRISM functional access privileges and determined changes were reviewed, compared to the OSD's Team Responsibilities matrix and determined to result in access privileges considered appropriate.
- 38. Inspected the Oracle hosting contract and determined it stated access to the supporting operating system and database administrative accounts were limited to Oracle staff.
- 39. Observed a PRISM Support Team member create a new account in PRISM and noted that upon first login, the user was immediately directed to reset their password.
- 40. Inspected a listing of PRISM user accounts and determined the accounts followed the naming convention.
- 41. Inspected PRISM configuration settings and determined PRISM logon/sessions were configured to time-out after 20 minutes of inactivity.
- 42. Inspected the PRISM password settings and determined failed logins, password complexity, aging, generation, and length requirements were configured in accordance with ARC password standards.
- 43. For a selection of dates, inspected the PRISM violation logs and evidence of review and determined the violations logs were reviewed and violations were followed up appropriately.
- 44. Observed a user log into webTA and noted the connection to webTA was encrypted utilizing 128-bit TLS encryption.
- 45. Observed a webTA logon session and noted logins/sessions required a valid user name and password.
- 46. For a selection of changes to webTA users with elevated privileges, inspected user access request forms and determined the forms were completed and access was authorized.

- 47. Inspected a selection of webTA End User Application access removal requests and evidence of access removal and determined HR Administrators from the HR Systems Help Desk removed any elevated access.
- 48. Inspected the Fiscal Service HR separation listing with the webTA user listing and determined no separated employees retained access to webTA.
- 49. For a selection of customer agencies, inspected evidence of the annual user access review and determined that webTA user access lists were distributed to customer agencies for review and access changes identified by customer agencies were applied.
- 50. Inspected the Fiscal Service user privileges within webTA and determined users assigned the HR Administrator role were not also assigned the System Administrator role.
- 51. Inspected the Fiscal Service user privileges within webTA and determined users were assigned a role based on security configurations.
- 52. Inspected a listing of webTA user accounts with administrative access to the underlying webTA servers and databases and determined administrative access was limited to server and database administrators within ISS.
- 53. Observed a user logging into webTA for the first time and determined webTA automatically required users to create a new password after initial login.
- 54. Inspected the webTA password settings and determined failed logins, password complexity, aging, generation, and length requirements were configured in accordance with ARC requirements.
- 55. Inspected webTA configuration settings and determined webTA sessions were configured to time-out if they remained inactive for 10 minutes.
- 56. Observed a user access the ConcurGov system and noted users needed to be authenticated prior to accessing the system.
- 57. For a selection of new ConcurGov users, inspected user access request forms or emails and determined the forms or emails were completed and access was authorized prior to being granted.
- 58. For a selection of changes to ConcurGov users, inspected the authorizing documentation and determined access changes were documented and authorized.
- 59. Inspected a selection of ConcurGov access removal requests and determined an Exit Clearance form or email request, was sent to note the user's access in ConcurGov was terminated.
- 60. For a selection of employee termination requests made from customer agencies, determined the employee did not retain access to ConcurGov after their termination date.
- 61. Compared the Fiscal Service HR separation listing with the ConcurGov user listing and determined separated employee user accounts did not retain access.

**Exception Noted:** There was 1 out of 251 separated employee user accounts that retained access to ConcurGov.

**Management Response:** The individual in question was successfully removed from the ConcurGov on July 12, 2019. The user's exit clearance date was August 31, 2018 and the last login was on August 14, 2018. Therefore, the user did not access ConcurGov after her exit clearance date.

- 62. For a selection of user reports distributed to customer agency Travel contacts, for a selection of customer agencies, inspected evidence and determined each customer agency completed an annual user access review/verification and changes provided by the customer agencies were applied.
- 63. Inspected access levels within ConcurGov and determined access levels separated permissions from highest (admin) to lowest (report user).
- 64. Observed a user attempting to change their ConcurGov password using invalid settings and determined the system automatically prevented the use of passwords that did not meet the password configuration, complexity, and expiration requirements.
- 65. Observed a moveLINQ user login to the web based system and noted the system required the user to enter a valid user ID and password.

- 66. Inspected a selection of moveLINQ user access listings and determined a review of the access was performed by management each time a change was made, or six months after the completion of the last review, whichever was shorter and any inappropriate access was removed.
- 67. Inspected documentation for a selection of added moveLINQ users and determined the requests were documented and approved.
- 68. Inspected a selection of moveLINQ termination requests and determined the removal of access was documented and performed.
- 69. For a selection of changes implemented into moveLINQ, inspected corresponding moveLINQ modification requests and determined the requests were documented and approved.
- 70. Inspected the Fiscal Service HR separation listing and the moveLINQ user listing and determined no separated employees retained access to moveLINQ.
- 71. Inspected a current listing of moveLINQ users and determined the users account IDs were consistent with the user's network logon IDs.
- 72. Observed a user logging into moveLINQ for the first time and determined moveLINQ automatically required users to create a new password after initial login.
- 73. Observed a user attempt to change their moveLINQ password using invalid settings and determined the system automatically prevented the use of passwords that did not meet the password configuration, complexity, and expiration requirements.
- 74. Inspected access levels within moveLINQ and determined access levels separated permissions from highest (admin) to lowest (VIP Acting).
- 75. Observed an IPP user login to the web based system and noted the system required the user to enter a valid user ID and password.
- 76. For a selection of customer agencies, inspected the annual account recertification supporting documentation and determined ARC contacted customer agencies and the results were returned to Federal Reserve Bank (FRB) St. Louis.
- 77. For a selection of new IPP accounts, inspected documentation and determined access requests were documented and approved prior to granting access.
- 78. Inspected the Fiscal Service HR separation listing and the IPP user listing and determined no separated employees retained access to IPP.
- 79. Observed a user attempt to change their IPP password using invalid settings and determined the system automatically prevented the use of passwords that do not meet the password configuration, complexity, and expiration requirements.
- 80. Inspected access levels within IPP and determined access levels separated permissions from highest (administrator) to lowest (viewer).
- 81. Observed an OneStream user login to the web based system and noted the system required the user to enter a valid user ID and password.
- 82. Inspected documentation for a selection of added OneStream users and determined the requests were documented and approved.
- 83. Inspected the Fiscal Service HR separation listing and the OneStream user listing and determined no separated employees retained access to OneStream.
- 84. For a selection of employee termination requests, inspected documentation and determined the employee did not retain access to OneStream after their termination date.
- 85. Inspected access levels within OneStream and determined access levels were restricted by cubes and workflows.
- 86. Inspected the listing of OneStream Administrators and the Fiscal Service personnel listing and determined that all administrators were OSD/SPSD employees.
- 87. Observed the password complexity configuration settings and determined that the system required strong passwords.
- 88. For a selection of dates, inspected OneStream violation logs and determined the violation logs were reviewed and violations were followed up appropriately.

- 89. For a selection of customer agencies, inspected the annual account recertification supporting documented and determined ARC contacted customer agencies and made related changes to access permissions as necessary, based on their response.
- 90. For a selection of new or modified access changes to HRConnect users with elevated privileges, inspected user access request forms and determined they were completed and authorized.
- 91. Inspected a selection of HRConnect End User Application access removal requests and determined personnel in the HR systems Help Desk removed elevated privileges upon user separation.
- 92. Inspected the Fiscal Service HR Separation listing and the HRConnect user listing and determined there were no separated employees who retained access to HRConnect.
- 93. For a selection of HRConnect user reports, for a selection of customer agencies, inspected evidence of HRConnect User reports distributed to customer agencies and determined each customer agency was notified to complete an annual user access review, and ARC made the customer agency requested account changes where applicable..
- 94. Observed a user access HRConnect and determined that access was restricted to users with a valid login ID and password or Single Sign On with a valid PIV card.

No exceptions noted, except as described above.

# **Control Objective 20 – System Changes**

Controls provide reasonable assurance that application changes are tested, approved, and documented in accordance with ARC policies and procedures.

### **Description of Controls**

ARC has documented procedures for testing, approving, and documenting changes. ARC System Administrators are facilitators of the formal change management process via My Oracle Support, Oracle Managed Cloud Services' web-based service request system.

### Oracle, OBI Discoverer and PRISM

For Oracle, OBI, Discoverer and PRISM, ARC uses My Oracle Support to document key steps for each change: including the initial request, approval, and implementation into production.

ARC processes standard software releases (i.e., patches) for Oracle, OBI, Discoverer and PRISM. Additionally, ARC processes customized application extension changes to Oracle. The ability to process and apply Oracle, OBI, Discoverer and PRISM changes is restricted to the database administrators under the coordination of Oracle Managed Cloud Services. Access to My Oracle support is monitored and reviewed biannually.

ARC Application Administrators, as designees of the system owner, serve as the primary initiators of change requests. The following is indicated in the request: all the affected parties, a description of the change, the applicable instance, and the requested date of the change. DSB staff develops customizations in separate development instances. OSB staff test changes by running test scripts and analyzing the results. Upon successful completion of testing, OSB staff approves the change request and forwards it to the performer of the change, Oracle Managed Cloud Services database administrators. After the approved request has been completed, the performer updates the request in My Oracle Support accordingly, and the request is then closed.

For emergency changes to a production instance of Oracle, OBI, Discoverer or PRISM, ARC requires verbal approval from a designated on-call manager (for all production instances). ARC Application Administrators document the emergency change in My Oracle Support on the next business day.

# webTA

ARC has a webTA maintenance agreement in place with immixTechnology, a vendor for Kronos' webTA product.

For webTA, ARC applies standard software releases (i.e., patches) only. Unlike Oracle, webTA does not have application extensions that are customizable by ARC.

When a new webTA release is received from Kronos (the developer of webTA), ARC OSB staff test the new release in a separate test instance by running test scripts and analyzing the results. Upon successful completion of customer acceptance testing, the OSB staff forward a request for applying the new webTA release to production to HROD for approval. The ability to apply webTA releases is restricted to the database administrators under the coordination of ISS. The new webTA release is not applied to production until it has been successfully tested and approved.

#### ConcurGov

ConcurGov is hosted and maintained by SAP Concur at their facility. The ETS vendor informs TSD of scheduled updated system releases and the changes contained therein. System changes are also initiated by TSD Analysts who make enhancement requests to the ETS vendors for changes to be included by the vendors in future scheduled release updates. TSD analysts test all applicable ConcurGov changes in a ConcurGov acceptance test environment. If any of the changes included in a scheduled ConcurGov release update fail TSD's acceptance testing, the vendor may delay implementation of the release update. TSD has documented procedures for testing ConcurGov changes. Guidance is provided to customer agency contacts on any changes.

### moveLINQ

moveLINQ is hosted by ISS and maintained at Fiscal Service. mLINQS informs the RSB Manager and moveLINQ System Administrators of scheduled updated system releases and the changes contained therein. System changes are also initiated by moveLINQ System Administrators who make enhancement requests to mLINQS for changes to be included by mLINQS in future scheduled release updates. moveLINQ System Administrators and users test all moveLINQ changes in moveLINQ test environments. If any of the changes included in a scheduled moveLINQ release update fail the testing, RSB may delay implementation of the update until the release passes the testing. RSB has documented procedures for testing and implementing moveLINQ changes. RSB uses the Fiscal Service's HPSM to track changes to the system.

### **Invoice Processing Platform**

IPP is a web-based system hosted by the FRB St. Louis. FRB St. Louis notifies all primary agency users in advance of any new IPP release and holds review/preview meetings to discuss all known changes as well as potential changes for the next release. During the "preview" section of the meeting, agencies can rank the proposed changes for the next release. In addition, FRB St. Louis publishes testing schedules and provides the agencies an opportunity to test the changes in a QA environment prior to deploying the code into IPP Production.

### OneStream

OneStream is hosted and maintained within the cloud environment in a non-public facing, private cloud. Updates and new system releases are provided on a six-month (semi-annual) basis and OneStream notifies ARC of these changes via emailed releases. Testing and application of system changes is a combined effort on the part of OSD, SPSD and ARAD. Functional testing is performed by ARAD to determine that the functional requirements are met, while OSD and SPSD performs security compliance testing, including testing of system and user access and role security. If testing from either the system administration or the functional requirements are not met, ARC may delay the implementation of the release until defects are addressed by the vendor. Existing test plans are available and updated periodically per release to match new releases and functionality on an ongoing basis. Guidance is provided to customer agency contacts on any changes.

# **HRConnect**

HRConnect is hosted and maintained by the Department of the Treasury. The HRConnect Program Office informs HROD of scheduled updated system releases and the changes contained therein. HROD analysts test all applicable HRConnect changes in a HRConnect test environment. HROD has documented procedures for testing HRConnect changes. Guidance is provided to customer contacts on any changes.

#### **Tests of Operating Effectiveness and Results of Testing**

1. Inspected written procedures for system software and application changes and determined the consistent use of the procedures by ARC staff provided reasonable assurance that system

- software and application changes are tested, approved, and documented in accordance with ARC policies and procedures.
- 2. Observed the My Oracle Support and noted the system was designed to retain the necessary change management documentation.
- 3. For a selection of changes implemented in the system, inspected corresponding changes processed in My Oracle Support and determined the changes were tested and approved prior to being implemented in the production environment.
- 4. Inspected the Oracle on Demand contract and determined changes to Oracle and PRISM were coordinated with Oracle on Demand database administrators.
- 5. Inspected evidence of access to My Oracle support being monitored and determined access was reviewed biannually.
- 6. For the one emergency change processed in My Oracle Support for Oracle, Discoverer, and PRISM, inspected evidence of the emergency change and determined that the approval was documented and ARC Application Administrators documented the change in My Oracle Support on the next business day.
- 7. Inspected the webTA system maintenance agreement and determined it contained system maintenance provisions and was current.
- 8. For a selection of webTA releases, inspected evidence and determined that the release was tested in a separate/non-production environment using testing scripts and was only released to production after the successful completion of customer acceptance testing by an authorized database administrator.
- 9. Inspected the ConcurGov system maintenance agreement and determined it contained system maintenance provisions and that it was current.
- 10. For a selection of ConcurGov changes, inspected documentation of testing and determined changes were tested prior to being implemented in the production environment.
- 11. For a selection of ConcurGov changes, inspected evidence of the change testing procedures provided by TSD and determined guidance was provided to customer contacts for applied changes.
- 12. Inspected the moveLINQ system maintenance agreement and determined it contained system maintenance provisions and that it was current.
- 13. For a selection of moveLINQ changes, inspected evidence and determined that the change was tested in a moveLINQ testing environment, and the change passed the testing prior to being applied in production.
- 14. Inspected the written procedures for testing and implementing moveLINQ changes and determined the procedures describe sufficiently the process for testing and implementing moveLINQ changes.
- 15. Inspected the OneStream system maintenance agreement and determined it contains system maintenance provisions and that it is current.
- 16. For a selection of OneStream changes, inspected evidence and determined that the changes were tested for both system administration and functional requirements prior to implementation.

# **Control Objective 21 – Non-interruptive System Service**

Controls provide reasonable assurance that interruptions due to operational failures are appropriately limited.

# **Description of Controls**

Fiscal Service has documented policies and procedures for controlling physical access to Fiscal Service buildings and to the data center. These include:

- Identification of sensitive/critical areas to which access needs to be restricted.
- Physical access controls designed to detect unauthorized access.
- Procedures for log reviews and investigation of violations.

Physical and environmental controls for the data centers that host Oracle, PRISM, ConcurGov, and IPP are not covered in this report.

The Security Branch issues employee badges, after performing security background checks and fingerprinting.

Employees are required to have badges available at all times upon request.

Terminated employees are required to surrender identification badges and are removed from the Physical Access Control System (PACS) immediately.

The webTA, and moveLINQ servers reside in ISS's data center. Physical access to the ISS data center is restricted to authorized users only. An employee needing access to the data center must have his/her Branch Manager request access for a one day badge, which will give the employee access to the data center. The requests are made through HPSM, a workflow system that is used to approve data center access. After the Branch Manager completes and submits the HPSM request form for the appropriate ISS Resource area access level, requests are forwarded to ISS's data center managers for approval in the HPSM. If ISS approves the request and the appropriate training is completed by the employee, the Fiscal Service Division of Security and Emergency Programs (DSEP) Security Branch grants access via PACS. Only designated DSEP specialists have access to PACS. Access to all sensitive areas requires use of a badge. The use of a badge provides an audit trail that is reviewed by ISS management monthly for potential access violations. Any unauthorized access attempts are followed-up on by contacting the individual's supervisor.

Individuals without badge access to the data center must be escorted to the command center, and are required to sign in/out of a Visitor log in order to be issued a visitor badge. Visitor badges do not have access to the data center, but rather designate the individual as a visitor. This log is maintained at the main entrance to the data center.

Vendors that are authorized to have a badge are issued a one-day badge and must leave their access badge onsite following completion of work in the data center. A log of one-day badges is maintained and reviewed daily.

ISS performs a monthly review and reconciliation of individuals with data center access to individuals authorized to have data center access. Additionally, ISS performs an annual review and recertification of individuals with access to the data center. If an individual is found to have unauthorized data center access, ISS will, based on the individual's need for access, make a decision whether to request that DSEP remove their data center access or whether to provide authorization for their access.

From Fiscal Service's location, web sites, file transfer protocol (FTP) servers, web servers, and aspects of intrusion detection are monitored every ten minutes with a combination of software monitoring tools that generate alerts. The availability of network infrastructure, such as switches and firewalls are monitored with a combination of software monitoring tools that generate alerts. ISS's data center is physically monitored by environmental monitoring software that provides continuous checking and alarming capabilities for temperature changes, water, and humidity threats. Fire detection and suppression systems are installed in the data center. Redundant battery-powered uninterruptible power supplies (UPS) and a backup generator protect the data center from an unplanned loss of power. Redundant air conditioning systems protect data center computers from overheating in the event of air conditioning equipment failure. ISS provides operations, support, capacity planning, performance monitoring, networking, security monitoring, development, change management, back up, hardware acquisitions and maintenance, and installation support for ARC.

### Oracle, OBI and Discoverer

System operations manuals are provided to each employee assigned system maintenance responsibilities. The Oracle Support Team, within SDB, is available for users to call if they are experiencing difficulties with the system. In addition, Oracle support personnel have access to internal application setup and security documentation, as well as various manuals and documentation produced by OSD/SPSD.

#### **PRISM**

PRISM user manuals are provided to end users. The PRISM Support Team within SDB, is available for end users to call if they are experiencing difficulties with the system, and PRISM application administrators have access to internal application setup and security documentation, as well as various manuals and documentation produced by OSD/SPSD.

#### webTA

webTA support personnel have access to online documentation produced by Kronos. The HR Systems Help Desk is available for users to call if they are experiencing difficulties with the system. OSB acts as a liaison between the HR Systems Help Desk and ISS to resolve system issues. ISS performs differential backups of the production system nightly and performs a full tape backup weekly. The monthly backup tapes are sent to a long-term offsite facility.

See Control Objective 22 for further discussion of the backup process.

### ConcurGov

ARC TSD staff investigates and attempts to resolve any system issues noticed by the ARC staff or reported to TSD by ConcurGov users. When possible, TSD staff resolves ConcurGov issues. If TSD staff cannot resolve an issue, the issue is escalated to SAP Concur. TSD notifies system users of the length of the expected outage or malfunction and notifies them again when the issue is resolved.

### moveLINO

ARC purchases new license agreements annually from mLINQS, which include all upgrades and service packs, monthly per diem rates, Federal travel regulation updates, and unlimited technical support.

moveLINQ System Administrators investigate any system issues noticed by the ISS Database Administrators or reported to them by moveLINQ users. When possible, moveLINQ System Administrators resolve moveLINQ issues. If the administrator cannot resolve an issue, the issue is

escalated to mLINQS, the vendor. The System Administrator notifies the users of the length of the expected problem and notifies them again when the issue is resolved.

ISS performs differential backups of the moveLINQ production database nightly and performs a full tape backup weekly. The nightly backups are kept on-site for four weeks. The monthly full backup tapes are sent to a long-term off-site facility for two years once the new high capicatiy tapes are full.

See Control Objective 22 for further discussion of the backup process.

RSB maintains the data in the moveLINQ system for six years and three months.

# **Invoice Processing Platform**

IPP is a web-based system hosted by the FRB St. Louis. FRB St. Louis has a customer service center for both agencies and suppliers including a help desk phone line and e-mail address. When IPP system issues arise, Fiscal Service sends an e-mail to the IPP Customer Support Center at FRB St. Louis for investigation and resolution.

### OneStream

ARC monitors the connection to OneStream to ensure that the application is available. If connection to OneStream fails then a predetermined process of calling the system owners is started until someone within the program area is reached.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for non-interruptive system service and determined the consistent use of the procedures provides reasonable assurance that interruptions due to operational failures are appropriately limited.
- 2. For a selection of new employees issued identification badges, inspected investigation summaries and determined a background check was completed for each individual and each employee had their finger prints on file.
- 3. For a selection of terminated Fiscal Service employees with access to Fiscal Service buildings located in Parkersburg, WV, inspected the PACS physical access listing and determined their building access had been removed in the PACS.
- 4. For a selection of days, observed Fiscal Service personnel and determined all personnel were displaying their identification badges at all times while inside Fiscal Service buildings.
- 5. For a selection of employees who were granted access to the ISS data center, but were not on the authorized access list, inspected evidence of the individual's Branch Manager access request for the employee to be issued a one day badge and determined the request was: tracked in HPSM; approved by ISS; and access was granted by a designated Fiscal Service DSEP specialist via PACS.
- 6. For a selection of months, inspected the access violation log and determined logs were reviewed by ISS, all unauthorized access attempts were investigated, and a follow up with the individual's supervisor were completed.
- 7. For a selection of dates, inspected the ISS visitor log and determined data center visitors were required to sign in prior to be issued a visitor badge, and sign out at the completion of their data center visit.
- 8. For a selection of dates, inspected the daily shift logs and determined that daily inventory of vendor badges were performed.
- 9. For a selection of months, inspected evidence of the ISS review and reconciliation of all individuals who hold data center access to a listing of individuals who are authorized to have

- access the data center and determined access was reviewed on a monthly basis, and any unauthorized access was followed up on.
- 10. Inspected evidence of the annual review and recertification of individuals with access to the data center and determined any unauthorized access found was reviewed by ISS. If unauthorized access was found, inspected evidence to determine whether either ISS's request to have DSEP remove the individual's access, or ISS's authorization for the individual to maintain their data center access.
- 11. Observed HP Site Scope, SolarWinds, and Andover, and noted that these applications were installed and in use by ISS staff.
- 12. Observed various monitoring logs and noted they automatically generated alerts from HP's Site Scope, the application that provides monitoring over websites, FTP servers, web servers, and intrusion detection software, and the logs and alerts were reviewed by ISS.
- 13. Observed the Andover monitoring application and noted the application was installed and used to monitor ISS data center environmental conditions.
- 14. Observed the deployed environmental controls and noted they were present.
- 15. Observed the ISS data center and noted that environmental controls such as sprinklers, handheld fire extinguishers, and raised floors were present.
- 16. Inspected completed maintenance work orders and inspection reports for the UPS and the emergency power generator and determined the generator and UPS were maintained.
- 17. Observed that redundant air conditioning (AC) units and noted the units were available and operational in the event of a main AC equipment failure.
- 18. Observed Oracle operations manuals and noted the manuals were supplied to each employee assigned system maintenance responsibilities.
- 19. Observed the internal application setup and security documentation and various manuals and documentation produced by Oracle Corporation and noted Oracle support personnel had access to materials.
- 20. Inspected online support documentation for Oracle and determined users had access to the materials and the Oracle Support Team, within SDB was available for users to call if they experienced difficulties with the system.
- 21. Observed internal application setup and security documentation as well as various manuals and documentation produced by Compusearch and noted PRISM application administrators had adequate access to materials.
- 22. Observed the PRISM user manuals and noted the manuals were supplied to end users.
- 23. Inspected online support documentation for PRISM and determined users had access to the materials and the Oracle Support Team, within SDB was available for users to call if they experienced difficulties with the system.
- 24. Observed online documentation produced by Kronos and determined webTA support personnel had access to materials.
- 25. Inspected online support documentation for webTA and determined users had access to the materials and the HR Systems Help Desk was available for users to call if they experienced difficulties with the system.
- 26. Inspected the backup configuration for webTA and determined it was configured to complete both nightly differential and a weekly full backups.
- 27. Observed an IT specialist query the Iron Mountain SecureSync website and determined webTA monthly backup tapes were sent to a long-term offsite facility.
- 28. Inspected the backup log and determined that a differential backup and weekly full backup was completed successfully.
- 29. Inspected the ConcurGov incident escalation procedures and determined the procedures were documented and available to support ARC staff personnel in investigating and attempting to resolve system issues.

- 30. Inspected documentation associated with a selected ConcurGov incident that TSD staff was unable to resolve and determined the issue was escalated to SAP Concur Technologies help desk for resolution.
- 31. Inspected ARC's maintenance agreement with moveLINQ vendor and determined it required moveLINQ to provide software and technical support for moveLINQ.
- 32. Inspected the RSB System Administrators escalation procedures and determined it stated that if a RSB Administrator cannot resolve an issue, the issue is escalated to mLINQ.
- 33. Inspected documentation associated with a selected moveLINQ incident that the RSB Administrators were unable to resolve and determined the issue was escalated to the mLINQ help desk for resolution.
- 34. KPMG was unable to inspect an example of a moveLINQ tape in the Iron Mountain SecureSync site to verify it was sent off-site, as there was not a tape sent off-site during the examination period due to the transition of new tapes with increased storage capacity.
- 35. Inspected the backup configuration for moveLINQ and determined it was configured to complete both nightly differential and a weekly full backups.
- 36. Inspected the moveLINQ backup log which is retained for a month and determined scheduled backups were completed as required.
- 37. Inspected documentation associated with a selected IPP incident that Fiscal Service was unable to resolve and determined the issue was emailed to the IPP Customer Support Center at FRB St Louis for investigation and resolution.
- 38. For a selected IPP system issue that required Fiscal Service to email the IPP Customer Service Center at FRB St Louis, inspected documentation for evidence of investigation and resolution by FRB St Louis and determined ARC tracked customer agency system issues with IPP.
- 39. Observed the HP Site scope tool and determined that it is used to monitor OneStream and alerts are set-up to notify personnel of system issues.

# **Control Objective 22 – Records Maintenance**

Controls provide reasonable assurance that source document files are retained and safeguarded in accordance with ARC and Fiscal Service's Records Management Office policies and procedures.

# **Description of Controls**

# moveLINQ

When tapes are returned from the underground off-site storage facility, they are delivered to the Warehouse and Operations Center, located in Parkersburg, WV. Upon arrival Fiscal Service personnel verify the accuracy of the tapes on receipt.

On an annual basis, ISS performs a full physical inventory of all backup tapes that are in Fiscal Service's possession. Physical inventories are conducted at the 3rd Street Data Center in Parkersburg, West Virginia, the Warehouse and Operations Center, located in Parkersburg, WV, Kansas City Regional Operations Center (KROC) Data Center located in Kansas City, MO and at the underground offsite storage facility location.

### Network File Servers

Differential tape backups of network servers are created daily and retained for a period of five weeks in the backup library. On a weekly basis, ISS completes a full back up of all ARC shared network files to a data tape and they are retained for a two month period at the Warehouse and Operations Center, located in Parkersburg, WV. On a monthly basis, ISS completes a full backup of all ARC shared network files to a data tape and they are retained for a two year period at the underground offsite storage facility location.

### Record Storage

Content Manager is an electronic recordkeeping repository application that meets the DoD5015.2 STD-certification used by ARC. Hard copy data records are kept in folders and/or binders on-site for one or two years. When hard copy data records are ready to be transferred off-site, they are either stored in boxes or they are scanned and stored electronically.

Data records that will be retained in hard copy are packed into boxes and sent to off-site storage. Prior to sending the boxes off-site, a description of the data being stored in the box, including the box's latest document date, and approved retention authority is entered into Content Manager. Fiscal Service's Records Management Section approves the box for storage and produces a label that is placed on the box. The label includes a unique box number, bar code and box description. The destruction date is calculated using the approved retention period and the latest document date.

Hard copy data records may also be scanned and metadata is recorded in Content Manager. Data records are stored in Content Manager folders based on the data's calculated destruction date using the approved retention period and the latest document date. This method provides for quicker access to archived data.

For relocation documents, active hard copy records are locked after hours. Inactive and closed hard copy records are maintained in a locked onsite storage room.

### **Tests of Operating Effectiveness and Results of Testing**

1. Inquired of management and was informed that during the examination period ARC did not receive tapes from Iron Mountain that were required for a system restore.

- 2. Inspected evidence of the annual full physical inventory of all backup tapes that were in Fiscal Service's possession and determined the inventory had been performed.
- 3. For a selection of network file servers used by ARC, inspected system-generated backup schedules and logs and determined daily differential and weekly full backups of the file server were scheduled and successfully completed.
- 4. Observed the location of both hard and soft copy records and noted the records were appropriately stored in folders and retained for a specified time period based off the latest document date.
- 5. For a selection of record boxes that are to be stored off-site, inspected each box's label and determined it contained a description of the contents of the box to include a unique box identification number, bar code, and the latest document date.
- 6. For a selection of record boxes to be stored off-site, inspected evidence and determined a description of each of the boxes' contents, latest document date, and approved retention authority had been entered in to Content Manager.
- 7. Observed the location of the active and inactive hard copy data records and noted the hard copy records were securely locked up after hours.

#### MONITORING CONTROLS

### Control Objective 23 – Monitoring Subservice Organizations

Controls provide reasonable assurance that SOC 1 reports or system verification letters provided by subservice organizations are reviewed and documented timely in accordance with ARC policies and procedures.

### **Description of Controls**

ARC has documented procedures for staff to follow for reviewing SOC 1 reports and system verification letters.

ARC obtains the relevant SOC reports and documents the review of the report and if any control exceptions impact ARC's control environment. The complementary controls are reviewed and linked to controls in ARC's SOC report. The reviews are approved by management and documentation on the subservice organizations is made available to customer agencies. ARC will contact the subservice organization to obtain additional information for exceptions if applicable.

ARC obtains a system verification letter for the Fiscal Service subservice organizations that do not have a SOC 1 report. The system verification letter is reviewed and approved by ARC and made available to customer agencies.

# **Tests of Operating Effectiveness and Results of Testing**

- 1. Inspected written procedures for reviewing SOC 1 reports and system verification letters and determined the consistent use of the procedures provides reasonable assurance that SOC 1 reports and system verification letters are appropriately reviewed and approved.
- 2. Inspected SOC 1 report review memorandums and determined the reviews were documented and approved.
- 3. Inspected system verification letters and determined the reviews were documented and approved.

V. OTHER INFORMATION PROVIDED BY THE ADMINISTRATIVE RESOURCE CENTER

#### **CONTINGENCY PLANNING**

### System Back Up

The Oracle accounting system has a contingency plan managed by the ARC. The formal ARC Business Continuity Plan (BCP) was changed, new name being, OSS Business Continuity Plan, which was last updated in May 2016. All essential Oracle functions will be performed with the support of ARC employees. Full disaster recovery testing is performed on an annual basis in conjunction with Fiscal Service's ISS, Data Center's Disaster Recovery Plan (DRP). The Oracle primary database servers, located at Oracle Managed Cloud Services' primary site in Austin, TX, are replicated near real time using Data Guard to a contingency location. Oracle's Network File System (NFS) serves as the secondary back up of live data for the application. Data from the NFS is sent to tape back-up twice weekly and stored at an offsite location. These tapes serve as a tertiary back-up.

ISS performs differential backups of the moveLINQ production database nightly and performs a full tape backup weekly. The nightly backups are kept on-site for four weeks. The monthly full backup tapes are sent to a long-term off-site facility for two years. The moveLINQ application is tested annually using a table top exercise.

SAP Concur, Inc. is responsible for system backup of ConcurGov and maintains data for six years.

IPP data is stored and backed-up on the storage area network (SAN) and replicates every minute between EROC (East Rutherford Operational Center) and Dallas. FRB St. Louis does a disaster recovery exercise for contingency planning, typically in August, to test the failover of IPP from their hosting facility in EROC to Dallas. The test ensures that the application successfully moved to Dallas, but does not require agencies to point to a different IP address in Dallas to submit a file due to its manually intensive nature.

### Continuity of Operations

A fire alarm and sprinkler system that is managed, maintained, and tested by the building management protects ARC and ISS facilities. Alarms are active 24 hours a day, 7 days a week, and are tied to a local alarm services company for spontaneous notification. Sprinkler heads are located in the ceiling of each room of the buildings. This is a "wet pipe" (always charged with water) system with individual heads that discharge water, except for the Data Center which utilizes a preaction system.

In the event the main building becomes inoperable, network operations would be relocated to the Kansas City Regional Operations Center (KROC) facility in accordance with the ISS data center's DRP. This facility employs a "warm site" strategy for recovery of network operations.

As part of the ARC BCP, should ARC facilities become unavailable, essential ARC personnel will relocate to established telework locations to reestablish their essential functions.



# REPORT WASTE, FRAUD, AND ABUSE

Treasury OIG Hotline: 1-800-359-3898 Hotline@oig.treas.gov

Gulf Coast Restoration Hotline: 1-855-584.GULF (4853) gulfcoastrestorationhotline@oig.treas.gov

Access Treasury OIG reports and other information online: www.treasury.gov/about/organizational-structure/ig