# Annual Plan

FISCAL YEAR 2017

### **OIG Mission**

Through audits, evaluations, and investigations, the Office of Inspector General (OIG) provides independent oversight of agency programs and operations in support of the goals set forth in the Peace Corps Act while making the best use of taxpayer dollars.

#### OIG's Mission:

- 1. Promote integrity, efficiency, effectiveness and economy
- 2. Prevent and detect waste, fraud, abuse, and mismanagement
- 3. Identify risk and vulnerabilities and offer expert assistance to improve the Peace Corps' programs and operations

Established in February 1989, OIG receives its legal authority from the Inspector General Act of 1978, as amended. The law requires that OIG fully and currently inform the Peace Corps Director and the Congress about problems and deficiencies identified by OIG relating to the administration of agency programs and operations. OIG is authorized by law to review all programs and operations of the Peace Corps. OIG's work typically examines agency operational efficiency, effectiveness, financial stewardship, and compliance with agency policy and federal regulations

# OIG Staffing and Resources -

OIG is comprised of four units: Audit, Evaluation, Investigation, and Management and Administration. Each unit develops its fiscal year (FY) work taking in account staff availability and FY funding.

OIG has a cross-unit outreach committee responsible for informing all stakeholders (agency staff, Volunteers, Congress, and the general public) about the role, work, and resources of OIG, including promotion of the OIG hotline.

# FY 2017 OIG Strategic Priorities

As detailed in the OIG strategic plan for FYs 2017-2019, OIG has four strategic goals:



During FY 2017 OIG will conduct audits, evaluations, investigations, and other work addressing the following five OIG priorities and the Management Challenges annually identified in the *Peace Corps Performance and Accountability Report*<sup>1</sup>:

#### **OIG Priority Areas:**

- Kate Puzey Volunteer Protection Act of 2011 (Kate Puzey Act)
- Agency-wide Processes, Programs, and Systems
- Volunteer Safety and Security and Medical Care
- Overseas Post Operations
- Stakeholder Communication

#### Management Challenge Areas:

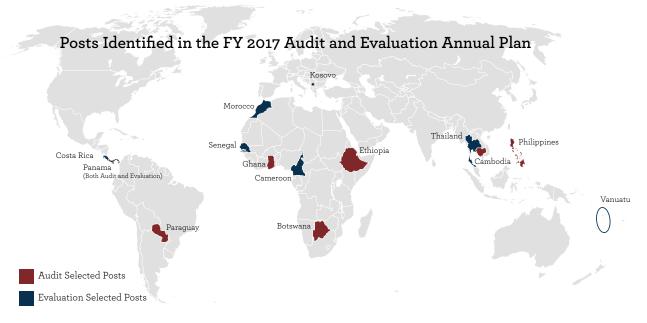
- IT Security Management (first reported in FY 2009)
- Business Processes and Information Systems (FY 2011)
- Excessive Personnel Turnover (*FY 2012*)
- Training Overseas Staff (FY 2014)
- Acquisition and Contract Management (FY 2015)

### **OIG** Advice and Assistance

In addition to focusing our work to help address the Management Challenges, OIG also plans to provide the follow advice and assistance in support of agency goals and objectives:

- Provide technical assistance to Peace Corps managers on issues related to financial and administrative policies, procedures, best practices, and effective internal controls.
- Deliver best practices presentations at regional conferences for post staff and other conferences or meetings as requested.
- Participate as presenters in Overseas Staff Trainings and similar orientations for staff.
- Provide training to overseas staff on oversight areas such as fraud awareness and effective compliance with agency internal controls.
- Provide Volunteers/trainees (V/T) and agency staff with informational materials, guidance, trainings, and other presentations on the role, responsibilities, authority, and functions of OIG and on how to effectively report fraud, waste, abuse, mismanagement, serious administrative misconduct or criminal wrongdoing involving Peace Corps staff, contractors or other V/T, and the prohibition against reprisal.
- Utilize OIG report findings, recommendations, and trends as a tool to effect change in management practices.

<sup>1</sup> Most recent Peace Corps Performance and Accountability Report covering FY 2015 was issued in November 2015. It is issued annually in November covering the previous fiscal year.



### **Audit Unit**

The Audit Unit conducts audits and other reviews of agency programs and financial and administrative operations that support the Peace Corps' mission and its Volunteers serving abroad. The unit performs audits of the agency's field activities at overseas posts and its administrative support functions at headquarters and domestic recruiting offices. The unit also contracts with independent public accounting firms to conduct an audit of the agency's financial statements and a review of agency's compliance with the Federal Information Security Management Act. Audits are performed in accordance with Generally Accepted Government Auditing Standards issued by the Comptroller General of the United States.

#### Post Audits

We considered the following factors when developing our audit schedule:

- Input from regional and other headquarters management and staff
- · Congressional requests and referrals from other offices or agencies
- Interval since the last audit
- Number of Volunteers serving
- Size, maturity, and cost of the post
- · Trends and anomalies in the agency's financial data and OIG hotline information

Based on these factors, we intend to initiate audits of at least five of the following posts. Final selection and scheduling of post audits will be decided during the year. We will work with regional management to finalize the audit schedule for selected posts based on available resources and post constraints.

Post Audits				
Africa	EMA	IAP		
Botswana*	Cambodia	Panama		
Ethiopia*	Philippines	Paraguay		
Ghana*				

<sup>\*</sup>Posts receiving the President's Emergency Plan for AIDS (PEPFAR) funds.

During the post audits mentioned above, we will assess areas of concern and processes that present challenges to overseas posts. We also review funds received by Peace Corps posts related to PEPFAR.

#### Agency-Wide Programs and Special Reviews

The Audit Unit intends to initiate, perform, or complete a variety of audits, reviews, and follow-ups of agency-wide programs. These projects are cross-functional and may require assistance from other OIG units. For example, the Audit Unit works closely with the Investigative Unit on forensic analysis of financial data and on FECA<sup>2</sup> issues. Although we will not be issuing a separate report, we continue to review the managers' internal control program and report on its effectiveness in our audits.

We also intend to initiate an audit or review of the following programs:

Program Audits and Reviews	
Purchase Card Program Management and Oversight	
Information Technology Security Program Management	
Peace Corps Management of ICASS <sup>3</sup> Agreements	

#### Legislatively Mandated Work

We will oversee the following legislatively mandated work:

Legislatively Mandated Work		
Audit of Peace Corps' FY 2017 Financial Statements	The Accountability of Tax Dollars Act of 2002 mandates that the agency subject its financial statements for audit. OIG contracts with an independent public accounting (IPA) firm to perform the audit. OIG monitors the IPA firm's work to ensure that it is of acceptable quality, in compliance with federal law and applicable standards, and is completed within the established milestones.	
Review of the Peace Corps' Information Security Program	OIG is responsible for reporting on agency compliance with the Federal Information Security Modernization Act. To fulfill such requirements, we review the Peace Corps' information systems security program and report related selected data to the Office of Management and Budget annually.	
Audit of Peace Corps' compliance with the Digital Accountability and Transparency Act of 2014	The Digital Accountability and Transparency Act of 2014 requires OIGs to review a statistically valid sampling of the spending data submitted by their federal agency, in consultation with GAO, and submit to Congress a public report assessing the completeness, timeliness, quality, and accuracy of the data sampled along with the implementation and use of Data Standards by their federal agency. These reports are due November 2017, November 2019 and November 2021	

#### Reports Initiated in FY 2016

In FY 2016 we initiated preliminary work on post audits of Georgia, Zambia, China and the Eastern Caribbean. In addition, we will complete a peer review of the audit organization at the Library of Congress OIG and prepare for our peer review, which will be conducted in FY 2017 by the Securities and Exchange Commission OIG.

<sup>&</sup>lt;sup>2</sup> Federal Employees' Compensation Act See 5 U.S.C. §§ 8101 et seq

 $<sup>^{\</sup>scriptscriptstyle 3}$  International Cooperative Administrative Support Services

### **Evaluation Unit**

The Evaluation Unit conducts independent assessments of the design, implementation, and results of agency operations, programs, and policies. Our goal is to provide timely, credible, and useful information to agency managers, policymakers, and others on program operations and policy issues. We accomplish this through evaluations of the management and program operations of the Peace Corps at overseas posts and domestic offices. We also participate in crossfunctional reviews of agency operations undertaken with OIG auditors or investigators.

OIG evaluations promote integrity, efficiency, and effectiveness, identify best practices, and recommend program improvements and means to comply with Peace Corps policies. The Evaluation Unit conducts reviews and assessments using applicable federal laws, regulations, and Peace Corps policies, procedures, and performance plans, including the agency's Integrated Planning and Budget System and strategic plans. Evaluations are conducted under the direction and guidance of the Assistant Inspector General for Evaluations and in accordance with the *Quality Standards for Inspections and Evaluations*, published by the Council of the Inspectors General on Integrity and Efficiency (CIGIE). These standards are instrumental in maintaining impartiality, reliability, and credibility, and they set the bar for staff competency, independence, professional judgment, internal quality controls, and stakeholder feedback for process improvements.

#### Country Program Evaluations

We considered the following factors when developing our evaluation schedule:

- Requests from Congress and agency managers, including country directors
- Conditions about the post or domestic operations brought to our attention by Volunteers, trainees, or staff
- Conditions that indicate a need to evaluate the program to assure the health and safety of Volunteers and staff or to identify and deter fraud, waste, abuse, and mismanagement
- New or changed conditions affecting post operations; indications of either high or low performance
- Size, maturity, and cost of the post
- All-Volunteer Survey results, Volunteer health and safety data, and resignation rates
- Interval since the last country program evaluation

Based on these factors, we intend to initiate evaluations of at least four of the following posts in FY 2017. Final selection of the posts and the timing of the evaluations will be decided during the year. We will work with regional management to finalize the evaluation schedule and we will coordinate the scheduling of fieldwork with the post in advance of our visit.

Post Evaluations		
Africa	EMA	IAP
Cameroon	Kosovo	Costa Rica
Senegal	Morocco	Panama
	Thailand	Vanuatu

#### Reports Initiated in FY 2016

The following projects, initiated in FY 2016 will result in a final evaluation reports issued in FY 2017: Evaluation of Peace Corps' Sexual Assault Risk Reduction and Response Program and Evaluation of Peace Corps South Africa.

# Investigation Unit —

The Investigation Unit assists the Peace Corps in maintaining integrity in its programs and operations by investigating allegations of fraud, waste, abuse, and misconduct involving grant, contract, and procurement fraud; violations of law and agency policies committed by Peace Corps personnel, contractors, and vendors; and the Federal Employees' Compensation Act (FECA) claimants.

Our investigations are conducted in accordance with the IG Act, the Attorney General Guidelines for Offices of Inspectors General with Statutory Law Enforcement Authority, and the Quality Standards for Investigations issued by the President's Council on Integrity and Efficiency and affirmed by the Council of Inspectors General on Integrity and Efficiency (CIGIE). Our investigations can result in criminal prosecutions, civil monetary penalties, sanctions and personnel actions, including verbal counseling, suspensions, debarments, and terminations from Peace Corps service.

#### Investigative Priorities

In addition to pursuing a variety of allegations and complaints from multiple sources, in FY 2017 the Investigation Unit will engage in the following:

- Prioritize sexual assault and PROTECT Act<sup>4</sup> allegations against Peace Corps staff or Volunteers
- Continue to provide technical assistance to partners and stake-holders in the event of a Volunteer homicide or unexplained death
- Investigate and refer crimes occurring within the Special Maritime and Territorial Jurisdiction<sup>5</sup> of the United States for U.S. prosecution
- When appropriate, seek local prosecutions by working with the Diplomatic Security Service and host country police entities
- Proactively work with the agency, the audit and evaluation units, and external partners to conduct proactive reviews of high-risk programs and contracts for fraud. Ensure referrals of individuals and entities for suspension and debarment, as appropriate.
- Ensure that allegations of whistleblower reprisal involving staff, Volunteers and contractors are thoroughly investigated.
- Strengthen our engagement with stakeholders by providing briefings to them about OIG investigative responsibilities and mechanisms for making confidential complaints.

<sup>4</sup> Prosecutorial Remedies and Other Tools to end the Exploitation of Children Today Act (Pub. L. 108-21)

<sup>&</sup>lt;sup>5</sup> See generally 18 U.S.C. § 7. A number of U.S. criminal laws apply outside of the United States. In many cases these laws are meant to apply to U.S. nationals who become a victim of crime abroad, or who are perpetrators of crimes abroad under certain conditions. Examples include when the crime is committed in a property owned, leased, or used for a government purpose, such as at a Peace Corps post, training office, or similar site. Another circumstance relates to crimes occurring in residences used by the Peace Corps or its personnel, which may include residences where Volunteers or staff permanently reside.

#### Legislatively Mandated Work

The Investigation Unit must produce a biennial report in accordance with section 2, section 8E(d)(1)(A) of the Kate Puzey Act. The previous report was issued in the first quarter of FY 2015. The next report will be issued in the first quarter of FY 2017.

Legislatively Mandated Work		
Complaints or allegations received from Volunteers or returned Peace Corps Volunteers	OIG will continue to track complaints or allegations originating with Volunteers about Peace Corps staff relating to misconduct, mismanagement, or policy violations; any breaches of the confidentiality of Volunteers; and any actions to assure the safety of Volunteers who file such complaints.	

#### Peer Review - Statutory Law Enforcement

OIG is authorized by the Attorney General to exercise statutory law enforcement powers pursuant to Section 6(e) of the IG Act and in accordance with the Attorney General Guidelines for Offices of Inspector General with Statutory Law Enforcement Authority. This authority provides OIG important law enforcement tools including the authority to, upon probable cause, seek and execute warrants for arrest, search premises or seize evidence, make arrests without a warrant while engaged in official duties, and carry firearms.

In FY 2017 the Investigative Unit will peer review the Department of Commerce (DOC) OIG using the framework developed by the Council of the Inspectors General on Integrity and Efficiency CIGIE *Quality Standards for Investigations*. A key objective of the review will be to verify DOC OIG's compliance with the Attorney General guidelines applicable to OIGs with statutory authority.